Namibia Revenue Agency PO Box 569 Windhoek, Namibia



# Request for Quotations for Non-Consultancy Services

Maintenance and servicing of air conditioners for Namibia Revenue Agency Southern region (Cluster 6) all offices and houses for a period of 36 months three (3) years.

Procurement Reference No: NCS/ONB/NAMRA/01-04/2023

Cost: Free to be downloaded from NamRA website.
www.namra.org.na

Procurement Management Unit (PMU)

P O Box 569

Windhoek

procurementclarification@namra.org.na

NamRA Building 5th Floor

Molkte Street

Windhoek

Tel no: 061-2092518

Namibia Revenue Agency PO Box 569 Windhoek, Namibia



#### Letter of Invitation

TO: Prospective Bidders

26 September 2023

REFERENCE NUMBER: NCS/ONB/NAMRA/01-04/2023

PROCUREMENT OF MAINTENANCE AND SERVICING OF AIR CONDITIONERS FOR NAMIBIA REVENUE AGENCY SOUTHERN REGION (CLUSTER 6) ALL OFFICES AND HOUSES FOR A PERIOD OF 36 MONTHS THREE (3) YEARS.

Dear Sir/Madam

NamRA invites you to submit your best quote for the services described in detail hereunder, page 11 of 16 and including the attached bill of quantity.

Any resulting contract shall be subject to the terms and conditions referred to in this document.

Queries, if any, should be addressed to PMU at: <u>procurementclarification@namra.org.na</u> contact office telephone number:061 2092518.

DEADLINE FOR BID SUBMISSION: Thursday, 26 October 2023 at 11:00

Please prepare and submit your quotation in accordance with the instructions given.

Yours faithfully

Ms. Petra Lisho-Mayumbelo

MANAGER: PROCURE MENT MANAGEMENT UNIT

# SECTION I: INSTRUCTIONS TO BIDDERS

#### 1. Rights of NamRA

NamRA reserves the right:

- (a) To split the contract as per the lowest evaluated cost per item, and or split the contract to different bidders per region and or per lot.
- (b) To accept or reject any quotation; and
- (c) To cancel the quotation process and reject all quotations at any time prior to contract award.

#### 2. Preparation of Quotations

You are requested to quote for the works mentioned in Section III, by completing, signing and returning:

- a) the Quotation Letter in Section II with its annex for Bid Securing Declaration, where applicable.
- b) the Priced Activity Schedule in Section IV;
- c) the Specifications and Compliance Sheet in Section V; and
- d) any other attachment as deemed appropriate.

You are advised to carefully read the complete Request for Quotations document, including the Special Conditions of Contract in Section VII, before preparing your Quotation. The standard forms in this document may be retyped for completion but the Bidder is responsible for their accurate reproduction.

#### 3. Validity of Quotations

The quotation validity period shall be 180 days from the date of bid submission deadline.

#### 4. Eligibility Criteria [Mandatory documents for submission]

To be eligible to participate in this Quotation exercise, you should:

- (a) have a valid or certified copy of company Registration Certificate.
- (b) have a valid or certified copy of original valid good Standing Tax Certificate.
- (c) have a valid or certified copy of good Standing Social Security Certificate.
- (d) have a certified copy of Affirmative Action Compliance Certificate, proof from Employment Equity Commissioner that bidder is not a relevant employer, or exemption issued in terms of Section 42 of the Affirmative Action Act, 1998.
- (e) Submit completed and signed Bid-securing Declaration.
- (f) An undertaking on the part of the Bidder that the salaries and wages payable to its personnel in respect of this proposal are compliant to the relevant laws, Remuneration Order, and Award, where applicable and that it will abide to sub-clause 4.6 of the General conditions of Contract if it is awarded the contract or part thereof,
- (g) This bid is reserved for Namibians only
- (h) Attach minimum of one reference letter for similar work undertaken not older than three years.
- (i) Fitness Certificate from Local Authority for the region you are bidding for. Bidders who do not submit "ALL" above-mentioned mandatory documents will be disqualified irrespective of submitting the lowest quotation/s.

Preference will be given to registered companies with a Fitness Certificate of a Local Authority for Southern region.

#### 5. Bid Securing Declaration

Bidders are required to submit a Bid Securing Declaration for this procurement process.

#### 6. Works Completion Period

The completion period for works shall be 3 years after acceptance and issue of Letter of Award or Purchase Order. Deviation in completion period shall be considered if such deviation is reasonable.

#### 7. Sealing and Marking of Quotations

Quotations should be sealed in a single envelope, clearly marked with the Procurement Reference Number, addressed to NamRA with the Bidder's name at the back of the envelope.

#### 8. Submission of Quotations

Quotations should be delivered in the Quotation/Bid Box located in Molkte Street, NamRA Building, 5<sup>th</sup> Floor, not later than **Thursday, 26 October 2023 at 11:00** (Namibian time). Quotations by post or hand delivered should reach, Molkte Street, Namibia Revenue Agency Building 5<sup>th</sup> Floor by the same date and time at latest. **Late quotations will be rejected.** 

#### 9. Opening of Quotations

Quotations will be opened internally by NamRA PMU staff immediately after the closing time referred to in Clause 8 above. A record of the Quotation Opening stating the name of the bidders, the amount quoted, the presence or absence of a Bid Securing Declaration, and including all other mandatory documents referred to in Clause 4 [under Eligibility Criteria] above will be kept by NamRA.

#### 10. Evaluation of Quotations

NamRA shall have the right to request for clarifications in writing during evaluation. Offers that are substantially responsive shall be compared based on conforming with ALL required mandatory documents as per Clause 4 instruction, evaluated cost, subject to Margin of Preference where applicable, to determine the lowest evaluated quotation.

#### 11. Technical Compliance

The Specifications and Compliance Sheet refer to the minimum specifications [subject matter of the project in this instance] of the works to be carried out. Detailed specifications of the entire work to be conducted at all NamRA Southern Regional office are specified in the annexture attached to the bidding document. The specifications must be met, but no credit will be given for exceeding the specifications.

#### 12. Prices and Currency of Payment

Prices for the execution of works shall be fixed in Namibian Dollars as quoted. Quotations shall cover all costs of labour, materials, equipment, overheads, profits, transport and all associated costs for performing the works, and shall include all duties.

The whole cost of performing the works shall be included in the items stated, and the cost of any incidental works shall be deemed to be included in the prices quoted.

#### 13. Margin of Preference

[Not Applicable]

#### 14. Award of Contract

The Bidder having submitted ALL the mandatory documents and or the lowest evaluated responsive quotation and qualified to perform the works shall be selected for award of contract. Award of contract shall be by issue of Award Letter as an acceptance in accordance with terms and conditions contained in Section VI: Contract Agreement and General Conditions of Contract.

#### 15. Performance Security

[Not applicable]

#### 16. Notification of Award and Debriefing

NamRA shall after award of contract inform all unsuccessful bidders by posting on NamRA website in writing of the name and address of the successful bidder and the contract amount within 7 days. Furthermore, NamRA shall provide the executive summary report upon request made in writing within 7 days of the unsuccessful bidders being informed of the award.

# SECTION II: QUOTATION LETTER

(to be completed by Bidders)

[Complete this form with all the requested details and submit it as the first page of your quotation with the Priced Activity Schedule and documents requested above. A signature and authorisation on this form will confirm that the terms and conditions of the RFQ prevail over any attachments. If your quotation is not authorised, it will be rejected.

| Quotation addressed to:        | NamRA   |
|--------------------------------|---|
| Procurement Reference Number:  | NCS/ONB/NAMRA/01-04/2023  |
| Subject matter of Procurement: | PROCUREMENT OF MAINTENANCE AND SERVICING OF AIR CONDITIONERS FOR NAMIBIA REVENUE AGENCY SOUTHERN REGION (CLUSTER 6) ALL OFFICES AND HOUSES FOR A PERIOD OF 36 MONTHS THREE (3) YEARS. |

We offer to execute the services detailed in the Statement of Requirements, in accordance with the terms and conditions stated in your Request for Sealed Quotations referenced above.

We confirm that we are eligible to participate in this Quotation exercise and meet the eligibility criteria specified in Section 1: Instructions to Bidders

We undertake to abide by the Conduct of Bidders and Suppliers as provided under the Public Procurement Act during the procurement process and the execution of any resulting contract.

We have read and understood the content of the Bid Security/Bid Securing Declaration (BSD) attached hereto and subscribe fully to the terms and conditions contained therein. We further understand that this subscription could lead [forfeiture of the security amount / disqualification on the grounds mentioned in the BDS]

| The validity period of our Quotation is the bid submission deadline.    | days [insert number of days] from the date of  |
|---|--|
|   | ced Activity Schedule are fixed and firm and will not<br>awarded the contract <b>prior to the expiry</b> date of the |
| Works will commence withinPurchase Order/ Letter of Acceptance.         | [insert number] days from date of issue of   |
| Works will be completed within<br>Purchase Order/ Letter of acceptance. | [insert number] days from date of issue of   |
| Quotation Authorised by:  |  |
| Name of Bidder  | Company's Address and seal   |

| Name of Bidder        |                      | Company's Add | dress and seal |  |
|-----------------------|----------------------|---------------|----------------|--|
| Contact Person        |                      |               |                |  |
| Name of Person Author | ising the Quotation: | Position:     | Signature:     |  |
| Date                  | Phon                 | e No./E-mail  |                |  |

#### Appendix to Quotation Letter

# BID SECURING DECLARATION In line with NamRa Procurement Policy

| Date           | :                        |   | ***********   |
|----------------|--------------------------|---|---|
| Proc           | urement Re               | f No.:  |   |
| То:            |                          |   |   |
|                |                          | [insert complete  | name of NamRA and address]  |
|                |                          |   | Procurement Policy a bidder must include in the bidding as an alternative form of bid security. |
| I/We³<br>event | - T                      | under NamRa Procureme   | ent Policy I/we* may be suspended or disqualified in the  |
| (a)            | a modification period of |   | bid after the deadline for submission of bids during the  |
| (b)            | refusal by               | a bidder to accept a cor  | rection of an error appearing on the face of a bid;   |
| (c)            |                          |   | stract in accordance with the terms and conditions set<br>ould I/We* be successful bidder; or   |
| (d)            |                          | provide security for the p<br>he bidding document.              | performance of the procurement contract if required to  |
| I/We*          | understand th            | is bid securing declaration co                                  | eases to be valid if I am/We are* not the successful Bidder                                     |
|                |                          | person whose name and capa                                      | acity are shown]  |
|                | ate legal capa           | city of person(s) signing the                                   |   |
|                |                          | me of person signing the Bid                                    | Securing Declaration]   |
|                |                          |   | of: [insert complete name of Bidder]  |
| Dated          | on                       | day of  | 20  |
| [inser         | t date of sign           | ning]   |   |
| Note'          | *: In case of a          | nere appropriate) a joint venture, the bid secubinits the bid.] | uring declaration must be in the name of all partners to the                                    |

\*delete if not applicable / appropriate



# Ministry of Labour, Industrial Relations and Employment Creation

Witten undertaking in terms of section 138 of the Labour Act, 2015

# 1. EMPLOYERS DETAILS

|     | Company Trade Name                     |
|-----|--|
|     | Registration Number                    |
|     | Vat Number:                            |
|     | Industry/Sector:                       |
|     | Place of Business                      |
|     | Physical Address                       |
|     | Tell No                                |
|     | Fax No                                 |
|     | Email Address:                         |
|     | Postal Address:                        |
|     | Full name of Owner/Accounting Officer: |
|     |  |
|     | Email Address:                         |
| 2.  | PROCUREMENT DETAILS                    |
| Pro | curement Reference No.:                |

| Procurement Description:  |
|---|
|   |
|   |
| Anticipated Contract Duration:  |
| Location where work will be done, good/services will be delivered:  |
|   |
| 3. UNDERTAKING  |
| I   |
| of[insert full name of company]   |
| hereby undertake in writing that my company will at all relevant times comply fully with the relevant provisions of the Labour Act and the Terms and Conditions of Collective Agreements as applicable.                             |
| I am fully aware that failure to abide to such shall lead to the action as stipulated in section 138 of the labour Act, 2015, which include but not limited to the cancellation of the contract/licence/grant/permit or concession. |
| Signature:  |
| Date:   |
| Seal:   |
| Please take note:   |

A labour inspector may conduct unannounced inspections to assess the level of compliance.
 This undertaking must be displayed at the workplace where it will be readily accessible and visible by the employees rendering service(s) in relations to the goods and services being procured under this contract.

# SECTION III: STATEMENT OF REQUIREMENTS

# A. SCOPE OF WORKS, SPECIFICATIONS AND PERFORMANCE REQUIREMENTS

#### I) Scope of Work

The Scope of Work shall include but not limited to: PROCUREMENT OF MAINTENANCE AND SERVICING OF AIR CONDITIONERS FOR NAMIBIA REVENUE AGENCY SOUTHERN REGION (CLUSTER 6) ALL OFFICES AND HOUSES FOR A PERIOD OF 36 MONTHS THREE (3) YEARS.

The contractors shall provide general repairs and maintenance (servicing) for air conditioners as outlined below:

#### Air Conditioning

- Cleaning of air filters, indoor unit grills & filters through air blower.
- Cleaning of the indoor unit body by wiping out the dust with wet cloth.
- Cleaning the condenser and evaporator coils with suitable/chemical solution and flushing with high pressure water.
- Greasing of blower motors and all moving parts.
- Maintenance as per the manufacturer's recommendations or manual.
- > Replacement of air conditioners if the need arises.

Frequency of intervention: Once a year.

### II) Specifications of Work

Detailed specifications of the entire work to be conducted At Southern Region (Cluster 6) regional offices are specified in the Annexure and the Terms of Reference attached to the bidding document. The specifications must be met, but no credit will be given for exceeding the specifications.

# SECTION IV: PRICED ACTIVITY SCHEDULE

Procurement Reference Number: NCS/ONB/NAMRA/01-04/2023

You may complete / write the total bid amount in the block below. Bidders must attach their detailed prices for each item as per the specifications provided on the Annexure attached. Quotations are to be on the bidder's company letter head addressed to NamRA Procurement Management Unit, Molkte Street, NamRA Building, 5th Floor. P O Box 569, Windhoek. Quotations not addressed to NamRA will not be accepted.

| Item<br>No | Brief Description of Works   | Quantity | Unit of<br>Measure | Unit Price<br>(N\$) | Total Price<br>(NS) |
|------------|--|----------|--------------------|---------------------|---------------------|
|            | PROCUREMENT OF MAINTENANCE AND SERVICING OF AIR CONDITIONERS FOR NAMIBIA REVENUE AGENCY SOUTHERN REGION (CLUSTER 6) ALL OFFICES AND HOUSES FOR A PERIOD OF 36 MONTHS THREE (3) YEARS.  The contractors shall provide general repairs and maintenance (servicing) for air conditioners as outlined below: |          |                    |                     |                     |
|            | Air Conditioning   |          |                    |                     |                     |
|            | Cleaning of air filters, indoor unit grills & filters through air blower.  |          |                    |                     |                     |
|            | Cleaning of the indoor unit body by wiping out the dust with wet cloth.  |          |                    |                     |                     |
|            | <ul> <li>Cleaning the condenser and evaporator<br/>coils with suitable/chemical solution and<br/>flushing with high pressure water.</li> </ul>   |          |                    |                     |                     |
|            | Greasing of blower motors and all moving parts.  |          |                    |                     |                     |
|            | Maintenance as per the manufacturer's recommendations or manual.   |          |                    |                     |                     |
|            | <ul> <li>Replacement of air conditioners if the<br/>need arises.</li> </ul>  |          |                    |                     |                     |
|            | Frequency of intervention: Once a year.  |          |                    |                     |                     |
|            | NOTE: USE THE LIST OF AIR CONDITIONERS ATTACHED AS A GUIDING TOOL FOR THE NUMBERS  |          |                    |                     |                     |

|   | AND SIZES OF AIR CONDITIONERS<br>PER OFFICE AND HOUSES.   | S       |             |       |  |
|---|---|---------|-------------|-------|--|
| 1 | Southern Region All NamRA office<br>(Cluster 6)   | s       |             |       |  |
|   | <ul> <li>Mariental Satellite office Domestic<br/>Taxes (Offices)</li> </ul>                                 |         |             |       |  |
|   | <ul> <li>Keetmanshoop Regional Offices both<br/>Domestic and Customs (Offices &amp;<br/>Housing)</li> </ul> |         |             |       |  |
|   | <ul> <li>Luderitz both Domestic Taxes and<br/>Customs (Offices &amp; Housing)</li> </ul>                    |         |             |       |  |
|   | Oranjemund both Domestic Taxes     Satellite Office and Customs (Offices & Housing)                         |         |             |       |  |
|   | Noordoewer Border Post Customs<br>(Housing & Offices)   |         |             |       |  |
|   | Ariamsvlei Border Post Customs<br>(Housing & Offices)   |         |             |       |  |
|   | Klein Manase Border Post Customs<br>(Housing & Offices)   |         |             |       |  |
|   |   |         | Subtotal    |       |  |
|   |   |         | VAT @       | %     |  |
|   | Priced Activity Schedule Authorised By:   |         | Total Bid a | mount |  |
| 1 | Name:   | S       | ignature:   |       |  |
|   | Position:   | Г       | Pate:       |       |  |
|   | Authorised for and on behalf of:  | Company |             |       |  |

# SECTION V: SPECIFICATIONS AND COMPLIANCE SHEET

Procurement Reference Number: NCS/ONB/NAMRA/01-04/2023

[Bidders should complete columns C and D with the specifications and performance of the Works offered. Also, state "comply" or "not comply" and give details of any non-compliance/deviation to the specifications required. Attach detailed technical literature if required. Authorise the specifications offered in the signature block below].

| Item<br>No | Specifications and Performance<br>Required  | Compliance of<br>Specifications<br>and<br>Performance<br>Offered | Details of Non-Compliance,<br>Deviation<br>(if applicable) |
|------------|---|--|--|
| $A^*$      | B*  | C  | D  |
|            | PROCUREMENT OF MAINTENANCE AND SERVICING OF AIR CONDITIONERS FOR NAMIBIA REVENUE AGENCY SOUTHERN REGION (CLUSTER 6) ALL OFFICES AND HOUSES FOR A PERIOD OF 36 MONTHS THREE (3) YEARS. |  |  |
|            | Mariental Satellite office Domestic<br>Taxes (Offices)  |  |  |
|            | Keetmanshoop Regional Offices both<br>Domestic and Customs (Offices &<br>Housing)   |  |  |
|            | Luderitz both Domestic Taxes and<br>Customs (Offices & Housing)   |  |  |
|            | Oranjemund both Domestic Taxes<br>Satellite Office and Customs (Offices &<br>Housing)   |  |  |
|            | Noordoewer Border Post Customs<br>(Housing & Offices)   |  |  |
|            | Ariamsvlei Border Post Customs<br>(Housing & Offices)   |  |  |

<sup>\*</sup> Columns A and B to be completed by Public Entity.

# Specifications and Compliance Sheet Authorised By:

| Name:                            | Signature: |  |
|----------------------------------|------------|--|
| Position:                        | Date:      |  |
| Authorised for and on behalf of: | Company    |  |

# SECTION VI: GENERAL CONDITIONS OF CONTRACT AND CONTRACT AGREEMENT

Any resulting contract shall be placed by means of a Purchase Order/Letter of Acceptance and shall be subject to the General Conditions of Contract (GCC) for the Procurement of Goods (as stipulated in this bidding document) except where modified by the Special Conditions below.

# SECTION VII SPECIAL CONDITIONS OF CONTRACT

Procurement Reference Number: NCS/ONB/NAMRA/01-04/2023

The clause numbers given in the first column correspond to the relevant clause number of the General Conditions of Contract.

| GCC Clause Reference            | Special Conditions   |  |  |
|---------------------------------|--|--|--|
| Employer<br>GCC 1.1(r)          | NamRA  |  |  |
| Intended Completion Date<br>GCC | The intended completion date is: 36 Months three (3) Years from the date of Purchase Order / Letter of award and Acceptance thereof. |  |  |
| Project Manager<br>GCC 1.1(y)   | The Project Manager is: Anyone Appointed by NamRA  |  |  |
| Site<br>GCC 1.1(aa)             | The Site/final destination for works is: Southern Regional Offices   |  |  |
| Start Date<br>GCC 1.1(dd)       | The Start Date shall be: after issue of Purchase Order / Letter of award and Acceptance thereof.                                     |  |  |
| The Works                       | The Works consist of:  |  |  |
| GCC 1.1(hh)                     | <ul> <li>Cleaning of air filters, indoor unit grills</li> <li>&amp; filters through air blower.</li> </ul>                           |  |  |
|                                 | Cleaning of the indoor unit body by<br>wiping out the dust with wet cloth.   |  |  |
|                                 | Cleaning the condenser and evaporator<br>coils with suitable/chemical solution and<br>flushing with high pressure water.             |  |  |
|                                 | Greasing of blower motors and all moving parts.  |  |  |
|                                 | Maintenance as per the manufacturer's<br>recommendations or manual.  |  |  |

| GCC Clause Reference            | Special Conditions   |
|---------------------------------|--|
|                                 | Replacement of air conditioners if the<br>need arises.   |
| Interpretation<br>GCC 2.2       | The project will be completed in the following sections: as per the scope of works.  |
| Interpretation<br>GCC2.3        | The following additional documents shall form part of the contract:  |
| Language and Law<br>GCC 3.1     | The language of the contract is English.  The law that applies to the Contract is the law of Namibia.  |
| Project Manager's Decisions 4.1 | The Project Manager shall obtain specific approval from<br>the Employer before carrying out any of his duties under<br>the Contract which in the Project Manager's opinion will<br>cause the amount finally due under the Contract to exceed<br>the Contract Price or will give entitlement to extension of<br>time. This requirement shall be waived in an emergency<br>affecting safety of personnel or the Works or adjacent<br>property. |
| Delegation GCC 5.1              | The Project Manager may delegate his/her duties.   |
| Notices<br>GCC 6                | Any notice shall be sent to the following addresses:  For the Employer, the address shall be as given on the page 2 of this Bidding Document and the contact name shall be:  Ms. Petra Lisho-Mayumbelo NamRA Head Office, 5 <sup>th</sup> Floor.  Molkte Street Windhoek Namibia  For the Contractor, the address shall be as given on the first   |
|                                 | page of the Purchase Order/Letter of Acceptance and the contact's name shall be  |
| Insurance GCC 13.1              | Except for the cover mentioned in (d)(i) hereunder, the other insurance covers shall be in the joint names of the Contractor and the Employer and the minimum insurance amounts shall be:  |
| Site Data GCC 14.1              | Not Applicable  The site Data shall be Assilable as a Calling  |
|                                 | The site Data shall be: Available to successful bidder.  |
| Possession of the Site          | The Site Possession Date shall be: Not Applicable  |

| GCC Clause Reference                       | Special Conditions  |  |  |  |  |  |
|--|---|--|--|--|--|--|
| GCC 20.1                                   |   |  |  |  |  |  |
| Procedure for Disputes GCC 24              | No Adjudicator shall be appointed under the contract and arbitration shall not apply. If any dispute arises between the Employer and the Contractor in connection with or arising out of the Contract, the parties shall seek to resolve any such dispute by amicable agreement. If the parties fair to resolve such dispute by amicable agreement, within 14 days after one party has notified the other in writing of the dispute, then the dispute shall be referred to court by either party. |  |  |  |  |  |
| Program<br>GCC 25.1                        | The Contractor shall submit for approval a Program for the Works within 2 days from the date of the Letter of Acceptance or issue of Purchase Order Agreement / Letter of Award.  |  |  |  |  |  |
| GCC 25.3                                   | Program updates shall be required.  |  |  |  |  |  |
| Defects Liability Period GCC 33.1          | The Defects Liability Period is: six months (180 days)  |  |  |  |  |  |
| Payment Certificates<br>GCC 39.7           | A single statement of the estimated value of the we executed shall be submitted on completion of the Wo The Project Manager shall check the statement and cer the amount to be paid to the Contractor.  |  |  |  |  |  |
| Payments<br>GCC 40                         | The amount certified by the Project Manager shall be paid in full within 30 days of receipt by the Employer of an invoice, supported by:  (a) the payment certificate; and (b) a certificate of Completion of the Works.  |  |  |  |  |  |
| Adverse weather Conditions<br>GCC 41.1 (I) | [ Not Applicable]   |  |  |  |  |  |
| Price Adjustment GCC 44.                   | The Contract is not subject to price adjustment.  |  |  |  |  |  |
| Retention GCC 45.                          | (i)no proportion of any payments shall be retained.   |  |  |  |  |  |
| Liquidated Damages<br>GCC 46.1             | Not Applicable  |  |  |  |  |  |
| Bonus GCC 47.1                             | The rate for the Bonus per calendar day is: Not Applicable  |  |  |  |  |  |
| Advance Payment GCC 48.1                   | No advance payment shall be made.   |  |  |  |  |  |
| Performance Security<br>GCC 49.1           | No Performance Security is required.  |  |  |  |  |  |
| GCC 56.1                                   |   |  |  |  |  |  |
| GCC 59.1                                   | The percentage to apply to the value of the work not completed, representing the Employer's additional cost for completing the Works, is: [Not Applicable]  |  |  |  |  |  |

# QUOTATION CHECKLIST SCHEDULE

#### Procurement Reference No.: NCS/ONB/NAMRA/01-04/2023

| Description   | Attached | Not Attached |
|---|----------|--------------|
| Attached Identity Document  |          |              |
| Have a valid company Registration Certificate;  |          |              |
| Have an original valid good Standing Tax Certificate;   |          |              |
| Have an original valid good Standing Social Security Certificate;   |          |              |
| Have a valid certified copy of Affirmative Action Compliance<br>Certificate, proof from Employment Equity Commissioner that<br>bidder is not a relevant employer, or exemption issued in terms of<br>Section 42 of the Affirmative Action Act, 1998;  |          |              |
| Submit signed Bid-securing Declaration.   |          |              |
| An undertaking on the part of the Bidder that the salaries and wages payable to its personnel in respect of this proposal are compliant to the relevant laws, Remuneration Order, and Award, where applicable and that it will abide to sub-clause 4.6 of the General conditions of Contract if it is awarded the contract or part thereof; and |          |              |
| Quotation letter  |          |              |
| Priced Activity Schedules   |          |              |
| Specification and Compliance Sheet  | 1        |              |
| Reference letters of minimum of one past similar project  |          |              |
| Fitness Certificate from Local Authority  |          |              |
| Preference will be given to registered companies with a Fitness Certificate from a Local Authority for Southern region.   |          |              |

**Disclaimer:** The list defined above is meant to assist the Bidder in submitting the relevant documents and shall not be a ground for the bidder to justify its non-submission of major documents for its quotation to be responsive. The onus remains on the Bidder to ascertain that it has submitted all the documents that have been requested and are needed for its submission to be complete and responsive.



# **TERMS OF REFERENCE**

Maintenances, Repairs and Services of Air Conditioners for NamRA offices and housing for a period of three (3) years.

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#### 1. PURPOSE

NamRA seeks to acquire the services of Namibian owned and registered maintenance contractors to provide repair and maintenance services of air conditioners for e period of 36 months.

#### 2. SCOPE

The contractors shall provide general repairs and maintenance (servicing) of air conditioners as outlined below.

#### 2.1.2 Air Conditioning

- > Cleaning of air filters, indoor unit grills & filters through air blower.
- > Cleaning of the indoor unit body by wiping out the dust with wet cloth.
- Cleaning the condenser and evaporator coils with suitable/chemical solution and flushing with high pressure water.
- Greasing of blower motors and all moving parts.
- > Maintenance as per the manufacturer's recommendations or manual.
- Replacement of air conditioners if the need arises.
- · Frequency of intervention: Once a year.

#### 3. DELIVERABLES

The servicing of air conditioners as indicated in the scope will be performed at the below NamRA offices and future offices including leased properties unless otherwise stated and will be once per year.

Contractors will be awarded as per the location of business; contactors are advised to bid for the regional clusters they are stationed. Contractors who have offices in more than one region / cluster should provide proof via a fitness certificate older than three years.

The offices are listed below.

#### Central Region all NamRA offices (Cluster 1)

- Head Quarters Town Square (Offices)
- NamRA Building (Offices)
- LTU Unit (Tunhale Building) (Offices)
- Fiscus Building (Offices)
- Eros Airport (Offices)
- Hosea Kutako International Airport (Offices & Housing)

- Nampost Warehouse (Offices)
- Transnamib office railway (Offices)
- Agrihouse Building (Offices)
- Gobabis Domestic Taxes and Customs & Excise (Offices & Housing)
- Transkalahari Border Post (Offices & Housing)
- Excise Management office (Offices)

#### ❖ Western and North Central Region all NamRA office (Cluster 2)

- Walvis Bay Regional Office both Domestic Taxes and Customs (Offices &Housing)
- Swakopmund Satellite Office Domestic Taxes (Offices)
- Otjiwarongo Regional Office both Domestic Taxes and Customs (Offices &Housing)
- Khorixas satellite office, Domestic Taxes (Offices)

#### Northern Region all NamRA offices (Cluster 3)

- Ondangwa Office Customs & Excise (Offices & Housing)
- Oshikango border post Customs (Offices &Housing)
- Okasamane Border Post Customs (Offices & Housing)
- Eenhana Satellite office Domestic Taxes (Offices)
- Outapi Satellite Office Domestic Taxes (Offices)
- Ruacana Border Customs (Offices & Housing)
- Opuwo Satellite office Domestic Taxes (Offices)
- Omahenene Border Post Customs (Offices & Housing)
- Oshakati Regional Offices both Domestic Taxes & Custom (Offices)
- Muhembo Border Post Custom (Offices & Housing)

#### Northeastern Region all NamRA offices (Cluster 4)

- Tsumeb satellite offices both Domestic Taxes and Customs (Offices & Housing)
- Grootfontein Office Customs (Offices & Housing)

- Rundu Regional Offices both Domestic Taxes and Customs (Offices &Housing)
- Sarasungu Border Post Customs (Offices & Housing)
- · Katwitwi Border Post (Offices & Housing)

#### ❖ Far Northeastern Region all NamRA offices (Custer 5)

- · Katima Mulilo both Domstic Taxes and Customs (Offices & Housing)
- Wenela Border Post Customs (Offices & Housing)
- Ngoma Border Post Customs (Offices & Housing)

#### Southern Region All NamRA offices (Cluster 6)

- · Mariental Satellite office Domestic Taxes (Offices)
- Keetmanshoop Regional Offices both Domestic and Customs (Offices & Housing)
- Luderitz both Domestic Taxes and Customs (Offices & Housing)
- Oranjemund both Domestic Taxes Satellite Office and Customs (Offices & Housing)
- Noordoewer Border Post Customs (Housing & Offices)
- · Ariamsvvlei Border Post Customs (Housing & Offices)
- Klein Manse Border Post Customs (Housing & Offices)

#### 4. CONTRACT DURATION

The contract if for a period of 36 months (3) years and its only valid from the day it has been fully signed by both parties.

#### 5. OPERATING PROCEDURES

- The contractor must ensure that all maintenance works must be conducted by a fully qualified technician and supervised by a senior technician.
- Any damage caused by improper installation will be the responsibility of the contractor. NamRA will establish the value for the damage that will be charged to the contractor.
- Contractor to ensure that while providing the support /services during weekdays the service does not disturb office working environment within the office premises.
- The contractor staff are required to maintained confidentiality of NamRA's information made available or accessible to them in the course of their duties.

 The contractor shall inform NamRA's representative and security two weeks in advance for serives and maintenance.

#### 5.1 INSTRUCTIONS TO BIDDER

- Bids, along with all required documents, must be submitted in the manner described herein.
- By submitting a Bid document, bidder certifies that they understand and agree with, and will abide by, the terms and conditions set forth in this Term of Reference.
- All costs incurred by the bidder in the preparation of a Proposal responding to this term of reference are the responsibility of the proposer (bidder) and will not be reimbursed by the NamRA.

#### 6. HEALTH AND SAFETY

Health and Safety is vital on NamRA's properties. All employees of the contractor are to strictly adhere to the health and safety guidance provided. Contractor shall take reasonable care of their staff health and safety as well as that of other persons who may be affected by their activities. The contractor is responsible for the care, protection and safety of the works, the site and all things in the work areas. All required Personal Protective Equipment (PPE) are to be provided by the contactor to its employees. As a minimum, safety helmet, coverall, and hand gloves are to be worn by all on site. The contractor shall inform NamRA's officials of any special health and safety hazards which might invoice in the work to be performed and shall advice to NamRA of any precautions that ought to be taken. The contractor shall be responsible for completing the work, to a high standard and within the required time or sooner.

#### 7. SECURITY

- The contractor must hold record of their staff details. To the extent required from time to time by the security manager/deputy, the contactor shall provide,
- A list of staff showing the name and address of everyone who is involved in the performance of contractor.
- The contractor shall provide clear visible ID cards to their worker, and this should be worn at all the time during work.
- Roads or paths to be used as access by the contractor are to be left clear of construction plants, vehicles, and debris at all the time.
- All dangerous areas are to be fenced and signs posted to warn NamRA's staff and visitors.

#### 8. EVALUATION CRITERIA

Proposals will be evaluated by the Bid Evaluation Committee. Evaluations will be based on criteria outlined in this document which is in accordance with the Procurement Act.

#### **Evaluation Criteria & Technical Specifications**

#### Phase 1: General Documentation and eligibility criteria (Pass/Fail)

The following are mandatory documents to be submitted by bidders, non-submission of documents outlined below is automatic disqualification, bidder cannot be evaluated for Phase 2 Technical.

| D  | ocument Description  | Yes/No |
|----|--|--------|
| 1. | Is the Bidder under a declaration of ineligibility by the Government of Namibia in accordance with applicable laws at the date of the deadline for bid submission or thereafter? Or is the bidder debarred from bidding for a certain period by the Procurement Policy Unit (PPU) under the Ministry of Finance. [the BEC will confirm by checking a list of debarred bidders on PPU website]. |        |
| 2. | Does the bidder appear on the any of the development bank ineligibility lists (African Development Bank, Asian Development Bank, European Bank for Reconstruction and Development, Inter-American Development Bank Group and World Bank Group)?  |        |
| 3. | a valid original or certified copy of a certificate of business registration for an entity incorporated or registered under the company or close corporation laws of Namibia certified by the Commissioner of Oaths or Namibian Police. Participation is limited to the citizens of Namibia only. Provide copies of Namibian Identification Document/s for all shareholders.                   |        |
| 4. | The company bidding should have been registered as Air conditioning and Refrigeration services for not less than three years ago (from 13 February 2020 to current).   |        |
| 5. | Submit an original or valid certified of a Good Standing Tax Certificate from the Receiver of Revenue duly certified from Namibian Police or Commissioner of Oaths.  |        |
| 6. | Submit an original or valid certified copy of a Good Standing Certificate from Social Security Commission (SSC) duly certified by a Commissioner of Oaths; or Namibian Police  |        |

| <ol> <li>A list from SSC comprising names of employees / technicians to be<br/>contracted on this project. Names must be minimum of 5 registered<br/>employees with SSC.</li> </ol>  |  |
|--|--|
| 8. Submit a valid certified copy from Namibian Police or Commissioner of Oaths of an Affirmative Action Compliance Certificate or in its absence, proof from the Employment Equity Commissioner that the Bidder is not a relevant employer, or exemption issued in terms of Section 42 of the Affirmative Action Act, 1998;  |  |
| <ol> <li>Submit an undertaking on the part of the Bidder that the salaries and<br/>wages payable to its personnel in respect of this proposal are compliant to<br/>the relevant laws in Namibia. Written undertaking as contemplated in<br/>section 138(2) of the Labour Act, 2007.</li> </ol>   |  |
| 10. Submit a duly completed and signed Bid Securing Declaration Form   |  |
| 11. Duly signed and completed Bid Submission Form  |  |
| 12. Fitness Certificate from a Local Authority / municipality or regional council in case of village councils as per cluster/ region bidder is bidding for and duly certified by the Commissioner of Oath or Namibian Police   |  |
| 13. Detailed Company profile indicating employees wearing the bidders' corporate uniforms (colour profile is preferable). Company Organogram clearly indicating the Structure. [Record of PPE issued in the past 12 months to staff must be attached].   |  |
| 14. Certified copy/s of vehicle/s owned by the bidder or shareholders/owners to be used in support of operation.   |  |
| 15. A letter from the Bidder's financial institution (operating in Namibia), which indicates a minimum rating C. any rating from D and beyond is a disqualification.   |  |
| 16. Bidder shall submit a letter from financial institution operating in Namibia undertaking to provide credit facility/working capital to the value of not less than 200,000 (two hundred thousand) Namibia dollar to the bidder in the event they are awarded a bid  |  |
| 17. Submit proof / evidence through letter of award, signed and stamped by the Client for the total monetary value of Air Conditioners services which includes, servicing, replacing, and installation of air conditioners performed for each of the last four years. Evaluation is based on the equivalent of nature, volume and size of the previous air conditioner services contract performed or awarded. |  |
| [Or provide details of Services under way or contractually committed; and names and address of clients who may be contacted for further information on those contracts].   |  |

# Phase 2: Technical Evaluation [80 marks]

# TABLE 2 TECHNICAL EVALUATION CRITERIA AND SCORING

| HAR                               | A. EX   | (PERIENCE  |    | y bar        |
|-----------------------------------|---|--|----|--------------|
| Cor                               | npany experience  |  |    |              |
|                                   |   |  |    | Max<br>Marks |
| 01                                | Service providers' / bidders' experience in Air Conditioning and Refrigeration Services.  | 5 years and above<br>substantiated by letter(s) of<br>contract award | 20 |              |
|                                   | (Provide proof of authentic letters of award for work experience). Duration   | 3-4 years substantiated by a reference letter(s) of contract award   | 15 | 20           |
|                                   | of the contract, nature of the contract<br>and total value of the contract to be<br>indicated on the letter of award from   | Minimum 2 years substantiated by a reference letter(s)               | 5  |              |
|                                   | the client of current contracts and / or previous awarded contracts).   | No reference letter(s)   | 0  |              |
| ex<br>Re<br>ex<br>5<br>con<br>(co | Service providers / bidders' experience in Air Conditioning and Refrigeration Services with experience in employing more than   |  |    |              |
|                                   | 5 staff complement on one air condition and refrigeration project (corporate environment only to be considered).  [these criteria indicate similar  | Bidders with testimonial / reference letter NOT                      | 0  | 10           |
|                                   | experience the bidder attained in terms of nature, complex and size of previous contracts/current commitments with other clients in the similar corporate environment].                         | indicating more than 12 staff complement.                            |    |              |
|                                   | B. HUMA   | N RESOURCES  |    |              |
| 03                                | Organizational chart indicating key personnel.  | Detailed organogram chart attached                                   | 5  |              |
|                                   | [Attach a diagram that shows the structure of your organization and   | Organogram not fully detailed attached                               | 2  | e e          |
|                                   | shows the chain of command and<br>relative ranking of various positions in<br>an organization. The organogram<br>should include information such as the<br>job titles, reporting structures and | No organogram chart attached   | 0  | 5            |

|     | areas of responsibility for the employee].  |   |    |    |
|-----|---|---|----|----|
| Exp | perience: Key personnel   |   |    |    |
| 04  | Experience of bidder's key personnel (Site Supervision)   | five years & above work<br>experience as Contracts<br>Manager/Site Supervisor   | 20 |    |
|     | Key personnel with a minimum of<br>three (3) years' experience in<br>corporate Air conditioning and   | 3 to 4 years work experience<br>as Contracts Manager/Site<br>Supervisor   | 10 | 20 |
|     | Refrigeration Services environment (Submission of a CV of Contracts Manager/Site Supervisor for this contract). Should be able to speak English. Minimum of Grade 12 certificate. | Less than three (3) years as<br>Contracts Manager/Site<br>Supervisor  | 0  |    |
| 05  | Experience of bidder's general technicians.  Should attach testimonial letter(s) of previous work experience, CV, and Grade 10 certificate.                                       | ALL fifteen (5) General workers experience with testimonial attached as proof of more than three years with Grade 10 certificate plus CV of 2 pages maximum.  | 5  |    |
|     |   | General workers with NO experience, no testimonial, No Grade 10 certificate, and No CV (even if only one is missing).   | 0  | 5  |
| 06  | Sample of Job Descriptions of ALL<br>Air Conditioning and Refrigeration<br>Services Personnel.  | A sample of Job Description for ALL personnel submitted on company letterhead attached.   | 5  |    |
|     |   | NO sample of Job<br>Descriptions for personnel<br>on the company letterhead<br>submitted  | 0  | 5  |
| 07  | Air Conditioning and Refrigeration<br>Services Personnel Training<br>Program  | Training program attended or certificate acquired in Cleaning Services and or Safety, Health, and Handling of cleaning equipment and tools. This is for ALL key personnel to be contracted on this contract. Please attach proof. | 5  |    |

|     |  | If nothing is attached related<br>to the training programs<br>attended by key staff.                               | 0   | 5  |  |
|-----|--|--|-----|----|--|
|     | C. DETAILED METHODOL   | OGY AND CLEANING PROG  | RAM |    |  |
| Met | thodology and Cleaning Program of the  | Contract   |     |    |  |
| 08  | Detailed Methodology and<br>Servicing of Air Conditioners<br>program to be attached. | Fully detailed operations and Contingency plan covering all the required elements outlined.                        | 5   |    |  |
|     | Contingency plan must be included.   | Operations plan lacking some of the required elements.   | 2   | 5  |  |
|     |  | No Operations plan submitted.  | 0   |    |  |
| 7   | D. LOGISTICS AN  | D PPE DISTRIBUTION   |     |    |  |
| Equ | ipment and Tools for the bidder to perfe   | orm this contract: -   |     |    |  |
| 09  | Equipment required for the execution of this contract                                | Attach proof of assets / letter of intent from financial institution/lease agreement from equipment hire companies | 5   |    |  |
|     |  | No evidence attached   | 2   | 5  |  |
|     |  | If No Record of PPE issued and staff receiving attached.   | 0   |    |  |
|     |  | Total Score Points   |     | 80 |  |

Note: (Reference verification will be done by Bid Evaluation Committee by calling or emailing)—and may visit the place of business premises for confirmation of business operation and existence. These references should include the name of the entity, nature of contract, contract amount, contact person and office telephone number and email address.

Only bidders scoring 70% and more will be considered for financial evaluation.

CV attached should only be maximum of 2 pages. Bidders should look at the sample CV provided in this RFQ document. More than 2 pages CV will be disqualified.

#### Phase 3 Financial Evaluation [20 %]

This bid would be subject to a Quality and Cost Based Selection Method. All Bidders that achieved the threshold technical requirement of minimum of 70 marks and above will be considered for Phase 3 Financial Evaluation.

In the Financial evaluation, the corrected bid prices (applicable only if there were any errors in bidders offer) would be ranked and scored according to the following formula:

TFS = LBO / BPO

TFS "stands for" The Financial Score

LBO "stands for" The corrected total bid price of the Lowest Bid Offer divided by

BPO "stands for" The corrected Bid Price Offer of the bidder being scored.

The OVERALL SCORE TOTAL will be determined by allocating a weight of 80 marks to the Technical Score, and 20 marks to the Financial Score by applying the formula below:

OST = TFS X 0.20 + TECHNICAL SCORE.

The bidder scoring the highest Overall Score Total would be considered for award through issuing of the letter of contract award including entering a 36-month contract between the successful bidder and NamRA in accordance with terms and conditions contained in Section VI, Section VII and Section VIII of this document for the provision of Cleaning Services for the Town Square Building (new NamRA Head Office, Windhoek) 1<sup>st</sup> to 5<sup>th</sup> floor.

NB!! An entity that does not meet all the mandatory requirement will be disqualified and will not be considered for the technical and financial evaluation.

Please complete Annexure A

# Annexure A

| Cluster/Region                                       | Name of Place                | Cost of service of air conditioners in N\$ (Unit Price) |              |              |              |              |              |              |              |
|--|------------------------------|---|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
|  |                              | 9000 BTU  | 12000<br>BTU | 18000<br>BTU | 24000<br>BTU | 32000<br>BTU | 36000<br>BTU | 42000<br>BTU | 48000<br>BTU |
| Central<br>Region (Cluster<br>1)                     | Windhoek offices             |   |              |              |              |              |              |              |              |
|  | Hosea Kutako<br>Airport      |   |              |              |              |              |              |              |              |
|  | Gobabis                      |   |              |              |              |              |              |              |              |
|  | Transkalahari<br>border post |   |              |              |              |              |              |              |              |
| TOTAL  |                              |   |              |              |              |              |              |              |              |
| Western and<br>North Central<br>Region<br>(Cluster2) | Walvis Bay                   |   |              |              |              |              |              |              |              |
|  | Swakopmund                   |   |              |              |              |              |              |              |              |
|  | Otjiwarongo                  |   |              |              |              |              |              |              |              |
|  | Khorixas                     |   |              |              |              |              |              |              |              |
| TOTAL  |                              |   |              |              |              |              |              |              |              |
| Northern<br>Region (Cluster<br>3)                    | Ondangwa                     |   |              |              |              |              |              |              | VIII.        |
|  | Oshikango                    |   |              |              | 1            |              |              |              |              |
|  | Okasamane<br>Border Post     |   |              |              |              |              |              |              |              |
|  | Eenhana                      |   |              |              |              |              |              |              |              |
|  | Outapi                       |   |              |              |              |              |              |              |              |
|  | Ruacana                      |   |              |              |              |              |              |              |              |
|  | Opuwo                        |   |              |              |              |              |              |              |              |

Form - 2

|  | Omahenene<br>Border Post    |  |  |  |  |
|--|-----------------------------|--|--|--|--|
|  | Omuthiya                    |  |  |  |  |
|  | Oshakati                    |  |  |  |  |
|  | Muhembo Border<br>Post      |  |  |  |  |
| TOTAL  |                             |  |  |  |  |
| Northeastern<br>Region (Cluster<br>4)        | Tsumeb                      |  |  |  |  |
|  | Grootfontein                |  |  |  |  |
|  | Rundu                       |  |  |  |  |
|  | Nkurenkuru                  |  |  |  |  |
|  | Katwitwi Border<br>Post     |  |  |  |  |
|  | Divundu                     |  |  |  |  |
| TOTAL  |                             |  |  |  |  |
|  |                             |  |  |  |  |
| Far<br>Northeastern<br>Region (Cluster<br>5) | Katima Mulilo               |  |  |  |  |
|  | Wenela Border<br>Post       |  |  |  |  |
|  | Ngoma                       |  |  |  |  |
| TOTAL  |                             |  |  |  |  |
|  |                             |  |  |  |  |
| Southern<br>Region (Cluster<br>6)            | Mariental                   |  |  |  |  |
|  | Keetmanshoop                |  |  |  |  |
|  | Luderitz                    |  |  |  |  |
|  | Oranjemund                  |  |  |  |  |
|  | Nooroewer<br>Border Post    |  |  |  |  |
|  | Ariamsvlei Border<br>Post   |  |  |  |  |
|  | Klein Manase<br>Border Post |  |  |  |  |

Form - 2

| TOTAL                    |  |  |
|--------------------------|--|--|
| TOTAL COST<br>AS PER BTU |  |  |
| TOTAL BID<br>PRICE       |  |  |

NB! All prices should include transport cost.

#### List of All Airconditioners as per Region and Sizes

#### **Katima Domestic Taxes**

| No   | Make   | Office  | 9000   | 12000  | 18000 | 24000    | 32000        | 36000   | 48000     |
|--|--|---|--|--|-------|----------|--------------|---------|-----------|
| j  | Aliance  |   |  | 10000  | 1     |          |              |         |           |
| 2  | Aliance  |   |  | 1  |       |          |              |         | 9161/6    |
| 3  | Aliance  |   |  | 1  |       |          |              |         |           |
| 4  | Aliance  |   |  | 1  |       |          |              | 190     |           |
| 5  | Aliance  |   | Was Sign   | 1  |       |          |              | 184, 81 |           |
| $\epsilon$   | Aliance  |   |  | 1  |       | s Taeini |              |         |           |
| 7  | Aliance  |   |  | 1  |       |          | Mark Control |         | D. Ho     |
| 8  | Aliance  |   | DESCRIPTION OF THE PARTY OF THE | 1  |       |          |              |         |           |
| 9  | Aliance  |   |  | 1  |       |          |              |         |           |
| 10   | Aliance  |   |  | 1  |       |          |              |         | 100 m     |
|  | Aliance  |   |  | 1  |       |          | 170          | C 3/6   | NI WEDE   |
|  | Aliance  |   |  | 1  |       | - 1      |              |         |           |
|  | Aliance  |   |  | 1  |       | 1        | 051-61       |         | E LIBE    |
|  | Aliance  |   | in the same  |  | 1     |          |              |         |           |
|  | Aliance  |   |  | 1  |       |          |              |         | Sec.      |
|  | Aliance  |   | MONES AND  | 1  |       |          |              |         | No.       |
|  | Aliance  |   | Taples   | 1  |       | E NE     |              |         | BACK      |
|  | Aliance  |   |  | 1  |       |          |              |         |           |
| _  | Aliance  |   |  | 1  |       |          |              |         | SHILE T   |
|  | Aliance  |   |  | 1  |       |          |              |         |           |
| -  | Aliance  |   |  | 1  |       |          |              |         |           |
|  | Aliance  |   |  | 1  |       |          |              |         |           |
|  | Aliance  |   |  | 1  |       |          |              |         | Se parcia |
| _  | Aliance  |   |  | 1  |       |          |              |         |           |
| 2.4  | Allance  |   |  | -  |       |          |              |         |           |
| Total  |  |   | 0  | 22   | 2     | 0        | 0            | 0       | 0         |
|  |  |   |  | THE RESERVE OF THE PARTY OF THE |       |          |              |         | Section 1 |
|  | Domestic   |   |  |  | 40000 |          |              |         |           |
| No   | Make   | Office  | 9000   | 12000  | 18000 | 24000    | 32000        | 36000   | 48000     |
| <b>No</b> 25   | Make<br>GMC  | Office<br>ASSESSOR HALL   | 9000   | 1  | 18000 | 24000    | 32000        | 36000   | 48000     |
| No<br>25<br>26   | Make<br>GMC<br>Gree  | Office<br>ASSESSOR HALL<br>ETX OFFICE   | 9000   | 1<br>1   | 18000 |          | 32000        | 36000   | 48000     |
| No<br>25<br>26<br>27   | Make<br>GMC<br>Gree<br>GMC                                   | Office ASSESSOR HALL ETX OFFICE CUSTOMER CARE   | 9000   | 1<br>1<br>1  | 18000 |          | 32000        | 36000   | 48000     |
| 25<br>26<br>27<br>28   | Make<br>GMC<br>Gree<br>GMC<br>TLC                            | Office ASSESSOR HALL ETX OFFICE CUSTOMER CARE REGISTRY STRONG ROOM  | 9000   | 1<br>1<br>1<br>1   | 18000 | 2        | 32000        | 36000   | 48000     |
| 25<br>26<br>27<br>28<br>29   | Make<br>GMC<br>Gree<br>GMC<br>TLC<br>GMC                     | Office ASSESSOR HALL ETX OFFICE CUSTOMER CARE REGISTRY STRONG ROOM REGISTRY   | 9000   | 1<br>1<br>1<br>1   | 18000 |          | 32000        | 36000   | 48000     |
| No<br>25<br>26<br>27<br>28<br>29<br>30                               | Make<br>GMC<br>Gree<br>GMC<br>TLC<br>GMC                     | Office  ASSESSOR HALL  ETX OFFICE  CUSTOMER CARE  REGISTRY STRONG ROOM  REGISTRY  REFUND & AUDT OFFICE  | 9000   | 1<br>1<br>1<br>1<br>1  | 18000 | 2        | 32000        | 36000   | 48000     |
| 25<br>26<br>27<br>28<br>29<br>30<br>31                               | Make<br>GMC<br>Gree<br>GMC<br>TLC<br>GMC<br>Gree             | Office ASSESSOR HALL ETX OFFICE CUSTOMER CARE REGISTRY STRONG ROOM REGISTRY REFUND & AUDT OFFICE CASH OFFICE ROOM   | 9000   | 1<br>1<br>1<br>1<br>1<br>1   | 18000 | 1        | 32000        | 36000   | 48000     |
| 25<br>26<br>27<br>28<br>29<br>30<br>31<br>32                         | Make GMC Gree GMC TLC GMC Gree Panasonic GMC                 | Office  ASSESSOR HALL  ETX OFFICE  CUSTOMER CARE  REGISTRY STRONG ROOM  REGISTRY  REFUND & AUDT OFFICE  CASH OFFICE ROOM  CASH OFFICE   | 9000   | 1<br>1<br>1<br>1<br>1<br>1<br>1  | 18000 | 2        | 32000        | 36000   | 48000     |
| 25<br>26<br>27<br>28<br>29<br>30<br>31<br>32<br>33                   | Make GMC Gree GMC TLC GMC Gree Panasonic GMC GMC             | Office  ASSESSOR HALL  ETX OFFICE  CUSTOMER CARE  REGISTRY STRONG ROOM  REGISTRY  REFUND & AUDT OFFICE  CASH OFFICE ROOM  CASH OFFICE  STOCK ADMIN ROOM                       | 9000   | 1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1  | 18000 | 1        | 32000        | 36000   | 48000     |
| 25<br>26<br>27<br>28<br>29<br>30<br>31<br>32<br>33                   | Make GMC Gree GMC TLC GMC Gree Panasonic GMC GMC GMC GMC     | Office  ASSESSOR HALL  ETX OFFICE  CUSTOMER CARE  REGISTRY STRONG ROOM  REGISTRY  REFUND & AUDT OFFICE  CASH OFFICE ROOM  CASH OFFICE  STOCK ADMIN ROOM  REFUND VERIFICATION  | 9000   | 1<br>1<br>1<br>1<br>1<br>1<br>1  | 18000 | 1        | 32000        | 36000   | 48000     |
| 25<br>26<br>27<br>28<br>29<br>30<br>31<br>32<br>33<br>34<br>35       | Make GMC Gree GMC TLC GMC Gree Panasonic GMC GMC GMC GMC GMC | Office  ASSESSOR HALL  ETX OFFICE CUSTOMER CARE REGISTRY STRONG ROOM REGISTRY REFUND & AUDT OFFICE CASH OFFICE ROOM CASH OFFICE STOCK ADMIN ROOM REFUND VERIFICATION RECOVERY | 9000   | 1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1  | 18000 | 1 1      | 32000        | 36000   | 48000     |
| 25<br>26<br>27<br>28<br>29<br>30<br>31<br>32<br>33<br>34<br>35<br>36 | Make GMC Gree GMC TLC GMC Gree Panasonic GMC GMC GMC GMC     | Office  ASSESSOR HALL  ETX OFFICE  CUSTOMER CARE  REGISTRY STRONG ROOM  REGISTRY  REFUND & AUDT OFFICE  CASH OFFICE ROOM  CASH OFFICE  STOCK ADMIN ROOM  REFUND VERIFICATION  | 9000   | 1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1  | 18000 | 1        | 32000        | 36000   | 48000     |

| 39           | 9 GMC      | SERVER ROOM 2  |           | 1          |       |              |              |        |             |
|--------------|------------|--|-----------|------------|-------|--------------|--------------|--------|-------------|
| 40           | GMC        | MANAGERS OFFICE  |           | 1          |       |              | RES          |        |             |
| 4:           | Gree       | Customer CARE front office   | 610000    | 1          |       | NYS WA       |              |        | 10000       |
|              |            |  | N. MARINE | 10 m       |       |              |              |        | 188.8S      |
| Total        |            |  | 0         | 14         | 0     | 6            | 0            | 0      | THE CO      |
| Walv         | is Bay and | Swakopmund Customs office  | S         |            |       |              |              |        |             |
| No           | Make       | Office   | 9000      | 12000      | 18000 | 24000        | 32000        | 36000  | 4800        |
| 42           | Gree       | REGIONAL MANAGER   |           | THE SECOND |       | 1            |              |        | TO ST       |
| 43           | AUX        | RECEPTIONIST   | 1         |            |       |              | NAME OF      | (Acres | No.         |
| 44           | Aveon      | DEPUTY DIRECTOR  | 1         | 200        |       | S PERSON     | SV TOS TO    |        |             |
| 45           | Gree       | CONTROLLER   | 1         |            |       |              |              |        |             |
|              | Gree       | CLEARANCE  | 2         |            |       |              |              |        |             |
|              | Gree       | CLEARANCE  |           | To Sand    | 4     |              |              |        | ASSESSED OF |
|              | AUX        | ENFORCEMENT  | 4         |            | 4     |              | Hence        |        |             |
|              | GREE       | INSPECTORATE   | 1         |            |       |              |              |        | Mark Barre  |
| _            | GREE       | RMU & INSPECTORATE   | 4         |            |       |              |              |        |             |
| -            | AUX        | RECEPTION  | 1         |            |       |              |              |        | 1000        |
|              | Aveon      | TRANSPORT & MAINTENCE  |           | SUBJUST .  |       |              |              |        | TOWNED.     |
|              | Gree       | The state of the s | 1         |            |       |              |              | U      |             |
|              | Carier     | CCP UNIT   | 2         |            |       |              |              |        |             |
| 54           | Carier     | CCP UNIT SWAKOPMUND CUSTOMS &  | 1         | MERSE      |       |              | CHAVAS       |        |             |
| 55           | Gree       | EXCISE OFFICE  |           | 3          |       |              |              |        |             |
| 56           | Aveon      | VALUATION & MANIFEST   | 3         | NAME OF    |       |              |              |        |             |
| 57           | Investers  | SCANNER  | 4         |            |       | and the same |              |        |             |
| 58           | Aveon      | IT SECTION   | 1         | S STEETS   |       | 100          |              |        |             |
| 59           | Gree       | MAIN GATE & CONTAINER GATE   | 2         |            | 100   |              |              |        |             |
| 60           | Angel      | BOARDROOM  |           | o A Real   |       | 1            |              | 35     | 225.516     |
| Total        | 1177       |  | 29        | 3          | 4     | 2            | 0            | 0      | 0           |
| Walvis<br>No | Bay and S  | Wakopmund Domestic Taxes Office Name or Number   | 9000      | 12000      | 18000 | 24000        | 32000        | 36000  | 48000       |
| 61           | Unionaire  | 2 CASH OFFICE & CUSTOMER CARE  |           |            |       |              |              |        |             |
|              | Unionaire  | 3 CASH OFFICE & CUSTOMER   |           |            |       |              |              |        | 1           |
| 63           | Unionaire  | 4 CASH OFFICE & CUSTOMER<br>CARE   |           |            |       |              |              |        | 1           |
| 64           | Unionaire  | 5 CASH OFFICE & CUSTOMER CARE  |           |            |       |              |              |        |             |
|              | Angel      | 3  |           | 1          | 100   |              | (COLD )      | - 0    |             |
| _            | Angel      | 5  |           | 1          | - 10  |              | I television |        | Name of the |
| _            | Angel      | 6  |           | 1          |       | 0            |              |        |             |
|              | Angel      | 7  |           |            | 3     |              |              |        |             |
|              | Angel      | 8  |           | 1          | - 4   |              |              |        | 1.11040     |
| _            |            |  |           | 1          |       |              |              |        | 1-1-1-1     |
| _            | Angel      | 9  |           | 1          | 51    |              | Market N     |        | RESIDE.     |
| /1           | Angel      | 10   | ED/28 EIJ | 1          |       |              |              |        |             |

| Total |       |              | 0       | 38 | 1  | 1     | 1        | 0     | 4         |
|-------|-------|--------------|---------|----|--|-------|----------|-------|-----------|
| 93    | GMC   | 15 Archieve  |         |    | 1990   |       | 1        |       |           |
|       | Angel | STORE        |         | 1  |  |       |          | 199   | British L |
|       | Angel | 27           |         | 1  | 1240   | 7     | en reini |       |           |
|       | Angel | 27A          | Water S | 1  |  | u an  |          |       |           |
|       | Angel | 26           |         | 1  | 100  |       |          |       |           |
|       | Angel | 25           |         | 1  |  | A     | emit()   |       | Sales of  |
|       | Angel | 23           |         | 1  | la de la companya de |       | 1        |       |           |
| 86    | Angel | 22           |         | 1  |  |       |          |       | William . |
| 85    | Angel | 21           |         | 1  |  |       |          |       |           |
| 84    | Angel | 20           |         | 1  |  | 1     |          |       | O THE R   |
| 83    | Angel | 19           |         | 1  |  | NEW W |          |       | BOET -    |
| 82    | Angel | 18           | 68 60   | 1  | 000  |       | AVE      |       | (eller)   |
| 81    | Angel | 17           |         | 2  |  |       | SELS.    | aturi |           |
| 80    | Angel | 16           |         | 1  |  | - 4   | RA BE    | 1-19  |           |
| 79    | GMC   | 15- BACK     | METSER  | 5  | (8)  |       |          |       |           |
| 78    | GMC   | 15 OFFICE 2  |         | 4  |  |       | TELES!   |       | 12 200    |
| 77    | GMC   | 15 OFFICE 1  |         | 1  |  |       |          |       | 1000      |
| 76    | Angel | 15 HALL      |         | 4  |  |       |          | 1 8   |           |
| 75    | Angel | 14           |         | 1  | 1.0  |       | HI SVO   |       | Walleton. |
| 74    | Angel | 13           |         | 1  |  |       | All to   |       | 10 AF 18  |
| 73    | Angel | 12 (REPLACE) |         |    | 1  |       | dyna     |       | 1 2 2     |
| 72    | Angel | 11           |         | 1  | 22   |       | Call Co  | 1     | 1000      |

# Walvis Bay VAT Audit Building Sam Nujoma Avenue Domestic Taxes

| No    | Make  | Office Name or Number | 9000     | 12000 | 18000 | 24000  | 32000 | 36000 | 48000      |
|-------|-------|-----------------------|----------|-------|-------|--------|-------|-------|------------|
| 94    | ANGEL | 1                     | GHESSEI! | 1     |       |        |       |       | 1          |
| 95    | ANGEL | 2                     | 10.507   | 1     |       |        | W. 6  |       | 1          |
| 96    | ANGEL | 3                     |          | 1     |       |        |       | 0.45  | 1          |
| 97    | ANGEL | 4                     |          | 1     |       |        |       |       | 1          |
| 98    | ANGEL | 5                     | 38       | 1     |       | AIR ST |       |       | 10.792     |
| 99    | ANGEL | 6                     | CEARRA   | 1     |       |        |       | 15.1  | 100020     |
| 100   | ANGEL | 7                     | ALC: NO  | 1     |       |        |       | 7.500 | A STATE OF |
| 101   | ANGEL | 8                     | Sylvania | 1     |       |        |       |       | BEDEENED!  |
| 102   | ANGEL | 9                     |          | 1     |       |        |       |       | SEAL W     |
| 103   | ANGEL | 10                    |          | 1     |       | -      |       |       |            |
| 104   | ANGEL | 11                    | HE SE    | 1     |       | W-153  |       |       |            |
| 105   | ANGEL | 12                    | No. 10   | 1     | 6     |        |       |       | AUT SOL    |
| 106   | ANGEL | CONFERENCE            |          | 1     | 1     |        | g saw |       |            |
| Total |       |                       | 0        | 13    | 1     | 0      | 0     | 0     | 4          |

# Oshakati Regional Office Domestic Taxes

| No  | Make | Office Name or Number       | 9000 | 12000 | 18000 | 24000 | 32000 | 36000 | 48000 |
|-----|------|-----------------------------|------|-------|-------|-------|-------|-------|-------|
| 107 | TCL  | CASH OFFICE ROOM- 1,3,4 & 6 |      |       | 4     |       |       |       |       |
| 108 | TCL  | CUSTOMER CARE- ROOM 2       |      |       | 2     |       |       | ye.   |       |

| Total<br>Oshika | ango Bord   | er Post Customs                             |  |  |       |                      |              | sal_()   |  |
|-----------------|-------------|---|--|--|-------|----------------------|--------------|----------|--|
| Total           |             |   | THE PARTY OF THE PARTY OF  | A CONTRACTOR OF THE PARTY OF TH |       | THE SECTION SHOWS IN |              |          | Contract of the last   |
|                 |             |   | 6  | 0  | 0     | 0                    | 0            | 0        | (  |
|                 | 20000       |   |  |  |       |                      |              |          |  |
| -               | Daikin      | Manager office                              | 1  | SI ROLL  |       |                      | Se in        | 7777     | A TOUR   |
|                 | Daikin      | Counter office                              | 1  | dewews.  |       | ne year              |              |          | 3 8 10   |
| 135             | Daikin      | Cashier office                              | 1  |  |       |                      |              |          |  |
| 134             | Daikin      | Administrator office                        | 1  |  |       |                      |              | SWIFING. | 11.70  |
| 133             | Daikin      | Senior office                               | 1  |  |       |                      |              | WITH     |  |
| 132             | Daikin      | Senior office                               | 1  |  |       | Sugalin              |              |          |  |
| No              | Make        | Office Name or Number                       | 9000   | 12000  | 18000 | 24000                | 32000        | 36000    | 48000  |
| Oshak           | kati Custor | ns  |  |  |       |                      |              |          |  |
| Total           |             |   | 0  | 2  | 36    | 0                    | 0            | 0        | (  |
| 101             | 102         | Noom 47                                     |  |  |       |                      |              |          |  |
| -               | TCL         | ROOM 47                                     |  |  | 5     |                      |              |          |  |
|                 | TCL         | ROOM 46                                     |  | Contract Con | 1     | E / 1886             |              |          | E ME   |
|                 | TCL         | ROOM 45                                     |  |  | 1     |                      |              |          |  |
| 1,742,534       | TCL         | ROOM 44                                     |  | HARLES WAY   | 1     |                      |              |          | ESSENT OF  |
|                 | TCL         | ROOM 43                                     |  |  | 1     |                      | 7 1. 10      |          |  |
|                 | GMC         | ROOM 42                                     | PLANT OF THE PARTY | 1  | 1     |                      |              |          | Off Shinory  |
|                 | TCL         | ROOM 39                                     |  |  | 1     |                      |              |          | CONTRACTOR OF THE PARTY OF THE  |
|                 | TCL         | ROOM 38                                     |  |  | 2     |                      |              |          |  |
|                 | TCI         | ROOM 34<br>ROOM 36 & 37                     |  | 17 Suprany   | 1     |                      |              |          |  |
|                 | TCL         | ROOM 33                                     |  |  | 1 2   |                      |              |          |  |
|                 | AS<br>TCL   | ROOM 32                                     |  |  | 1     |                      | No Secretary |          |  |
|                 | TCL         | ROOM 9                                      |  |  | 1     |                      | THE TOTAL    |          | Print Selection  |
|                 | GMC         | ROOM 12                                     |  | 1  |       |                      |              |          |  |
|                 | TCL         | 10 & 11                                     |  |  | 2     |                      |              | ALCO S   |  |
| 110             | Gree        | RECOVERY SECTION ROOM                       |  |  | 1     |                      |              |          | 1000   |
| _               | TCL<br>Gree | MANAGERS OFFICE ROOM 26<br>BOARD ROOM 27    |  |  | 1     |                      |              |          |  |
| 114             | + ICL       | RECEPTION ROOM 25                           |  |  | 1     |                      |              |          |  |
| _               | TCL<br>TCL  | RECEPTION ROOM 25                           |  |  | 2     |                      |              |          | STATE OF THE PARTY |
| 117             | TCI         | AUDIT SECTION ROOM 22 & 23                  |  |  | 2     |                      |              | 1574     |  |
| 112             | TCL         | 21  |  |  | 1     |                      |              |          |  |
|                 | Litte       | RECOVERY SECTION ROOM                       |  |  | 4     |                      |              |          | Real Control   |
| _               | I TCL       | AUDIT SECTION ROOM 20                       |  |  | 1     |                      |              |          |  |
|                 | TCL         | CUSTOMER CARE- ROOM 2 AUDIT SECTION ROOM 18 |  | Call December  | 1 2   |                      |              |          | 20101012   |

133 Samsung Enforcement Office 1

| Total |         |                      | 0           | 11 | 0    | 0        | 0        | 0     | 0           |
|-------|---------|----------------------|-------------|----|------|----------|----------|-------|-------------|
|       |         |                      |             |    |      |          |          | . 1-3 |             |
| 151   | Samsung | Risk office 3        | 1785 (E.A.) | 0  |      |          |          |       |             |
| 150   |         | Server Room          |             | 1  |      |          | THE REAL |       | Mark Street |
| 140   |         | Main Cashier         |             | 1  |      |          |          |       | Marie S     |
|       | Samsung | Risk office 2        |             | 1  | 1    | n lyself |          |       | maye)       |
| 138   | LG      | Principal Office     |             | 1  |      |          | 55800    |       |             |
| 137   | LG      | Main Office          |             | 2  | Ent. |          |          |       | Omen of     |
| 136   | Samsung | Risk Office 1        |             | 1  |      | 15 S     |          |       |             |
| 135   | Samsung | Chief Office         |             | 1  |      |          | PRINCE!  |       |             |
| 134   | Samsung | Enforcement Office 2 |             | 1  |      |          |          |       |             |

#### **Omahenene and Ruacana Border Post**

| No  | Make    | Office Name or Number                                 | 9000 | 12000 | 18000 | 24000 | 32000 | 36000 | 48000 |
|-----|---------|---|------|-------|-------|-------|-------|-------|-------|
| 151 | Gree    | Omahenene Senior's office<br>No.2                     | 1    |       |       |       |       |       |       |
| 152 | Samsung | Residential Accommodations flat No. 1 Ground floor    | 3    |       |       |       |       |       |       |
| 153 | Samsung | Residential Accommodations flat No. 2 Ground floor    | 3    |       |       |       |       |       |       |
| 154 | Samsung | Residential Accommodations<br>flat No. 3 Ground floor | 3    |       |       |       |       |       |       |
| 155 | Samsung | Residential Accommodations<br>flat No. 4 Ground floor | 3    |       |       | 11    |       |       |       |
| 156 | Samsung | Residential Accommodations flat No. 5 Ground floor    | 3    |       |       |       |       |       |       |
| 157 | Samsung | Residential Accommodations flat No. 6 Ground floor    | 3    |       |       |       |       |       |       |
| 158 | Samsung | Residential Accommodations<br>flat No. 7 First floor  | 3    |       |       |       |       |       |       |
| 159 | Samsung | Residential Accommodations flat No. 8 First floor     | 3    |       |       |       |       |       |       |
| 160 | Samsung | Residential Accommodations flat No. 9 First floor     | 3    |       |       |       |       |       |       |
| 161 | Samsung | Residential Accommodations<br>flat No. 10 First floor | 3    |       |       |       |       |       |       |
| 162 | Samsung | Residential Accommodations flat No. 11 First floor    | 3    |       |       |       |       |       |       |

| 163            | Samsung     | Residential Accommodations<br>flat No. 12 First floor  | 3  |                    |       |            |             |         |                    |
|----------------|-------------|--|--|--------------------|-------|------------|-------------|---------|--------------------|
| 10000          |             | Ruacana Customs office   |  |                    |       |            |             |         |                    |
| 164            | -           | (Reception area)   | 1  |                    |       |            |             |         | MISSESSES          |
| 165            | Deluxe      | Ruacana Senior's office  | 1  |                    |       |            |             |         |                    |
|                |             |  |  |                    |       |            |             |         |                    |
| Total          |             |  | 39   | 0                  | 0     | 0          | 0           | 0       | 0                  |
| Katim          | a Mulilo Re | egional Office Customs   |  |                    |       |            |             |         |                    |
| No             | Make        | Office Name or Number  | 9000   | 12000              | 18000 | 24000      | 32000       | 36000   | 48000              |
| 166            | Midea       | Reception office #1  |  | 1                  |       |            |             |         | Size not           |
| 167            | TCL         | Reception office #1  |  |                    | 1     |            |             |         |                    |
| 168            | TCL         | Boardroom Office # 4   | E VI   |                    | 2     |            | 120         |         | SASSINE            |
| 169            | GREE        | Office#6   |  | 1                  |       |            |             |         | M E A              |
| 170            | TCL         | Office #9  |  | 1                  |       | 100        |             |         | 2016               |
| 171            | TCL         | Office #10   |  | 1                  |       |            | 5.77        |         | 200                |
| 172            | GREE        | Office #11   |  | 1                  |       |            |             |         |                    |
| 173            | TCL         | Office #20   | Dayler of L  | 1                  |       | Sept. Page |             | F LM    | a this sale        |
| 174            | TCL         | Office #21   |  | 1                  |       | Edition    |             |         | NAME OF A          |
| 175            | Hisense     | Office #22   | PI-S   | 1                  |       | net serie  |             |         |                    |
| 176            | AUX         | Office #23   |  |                    | 1     | ROBER      |             |         | NAME:              |
| 177            | Samsung     | Residential Accommodations flat No. 11 First floor   | 3  |                    |       |            |             |         |                    |
| 178            | Samsung     | Residential Accommodations flat No. 12 First floor   | 3  |                    |       |            |             |         |                    |
| 200 (0.050)    | 62899015080 | Ruacana Customs office   |  |                    |       |            |             |         |                    |
| 179            |             | (Reception area)   | 1  |                    |       |            | e Syren     |         | Series IV          |
| 180            | Deluxe      | Ruacana Senior's office  | 1  |                    |       |            |             |         | 2.5                |
| 181            |             |  |  |                    |       |            |             |         |                    |
| Total          |             |  | 8  | 8                  | 4     | 0          | 0           | 0       | 0                  |
|                | a Mulilo B  | order Post   |  |                    |       |            |             |         |                    |
| e-contravor, o |             | entrantamental de la companya de la |  |                    | 0     |            |             |         |                    |
| WIND.          | Make        | Office Name or Number  | 9000   | 12000              | 18000 | 24000      | 32000       | 36000   | 48000              |
|                | GMC         | Operational counter  |  | THE REAL PROPERTY. |       | 1          |             |         |                    |
|                |             | Cash office  | 1  |                    |       |            |             |         | THE REAL PROPERTY. |
|                | Midea       | Chief Office #1  | 1  |                    |       |            | No.         |         | NIII SEL           |
|                | Midea       | Senior office #4   |  | 1                  |       | 3 4 2      |             |         |                    |
| _              | Daikin      | Boardroom Office   |  |                    |       | 1          | elkime (    | EL LEGI |                    |
|                | Midea       | Scanner office # 1   | THE CH   | 1                  |       |            |             |         |                    |
| 1              | Midea       | Scanner office # 2   |  | 1                  |       |            | THESE       | ES IS   |                    |
|                | Midea       | Scanner office # 3   | WHILE I  | 1                  |       |            |             |         | RESULT.            |
| 189            | Hisense     | Container (outside) office 1   | A STATE OF THE PARTY OF THE PAR | 1                  |       | 1000       | SUBSTITUTE. |         |                    |

|   |   |  |           |       |          | 7        |                |       |       |
|---|---|--|-----------|-------|----------|----------|----------------|-------|-------|
| Total   |   |  | 2         | 5     | 0        | 2        | 0              | 0     |       |
|   | na Border                                       | Post   |           |       | - 0      |          |                |       |       |
|   |   |  |           |       |          |          |                |       |       |
| No  | Make  | Office Name or Number  | 9000      | 12000 | 18000    | 24000    | 32000          | 36000 | 48000 |
|   | LG  | Board room   |           | 1     |          |          | desprint       |       |       |
|   | LG  | Office # 4   |           | 1     |          |          |                |       | Miles |
|   | LG  | Office # 5   |           | 1     |          | GES 1484 | ALGERIA.       |       |       |
| 192   | Midea   | Office # 6   | 1         |       |          |          | ig in          |       |       |
|   | LG  | Office # 7   |           | 1     |          | market s | History.       |       |       |
| 194   | LG  | Operational counter  | 7 (A) (A) |       |          |          |                |       |       |
| T.4.1   |   |  | 1         |       |          |          |                |       |       |
| Total   |   |  | 1         | 4     | 0        | 0        | 0              | 0     | 4     |
| Rund  | u Regiona                                       | l Office Customs   |           |       |          |          |                | 8.10  |       |
| No  | Make  | Office Name or Number  | 9000      | 12000 | 18000    | 24000    | 32000          | 36000 | 48000 |
| 195   | Gree  | Administration, enforcement, clearance office  | 1         |       |          |          |                |       |       |
| 196   | Gree  | Principal ,Risk management office  | 1         |       |          |          |                |       |       |
| Total   |   |  | 2         | 0     | 0        | 0        | 0              | 0     |       |
| Total   | 1   |  | - 4       | O O   | <u> </u> | 0        | o <sub>l</sub> | - 0   | C     |
| Rundı   | u Houses I                                      | No # 5 Milenium  |           |       |          |          |                |       |       |
|   |   |  |           |       |          |          |                |       |       |
| No  | Make  | Office Name or Number  | 9000      | 12000 | 18000    | 24000    | 32000          | 36000 | 48000 |
| 20072   | Make  |  | 9000      | 12000 | 18000    | 24000    | 32000          | 36000 | 48000 |
| 197   | Aveon   | Lounge/ living room  Main bedroom to a small bed   | 9000      | 12000 | 18000    | 24000    |                | 36000 | 48000 |
| 197<br>198  | Aveon<br>Aveon                                  | Lounge/ living room  Main bedroom to a small bed room  |           | 12000 | 18000    | 24000    | 4              | 36000 | 48000 |
| 197<br>198<br>199   | Aveon   | Lounge/ living room  Main bedroom to a small bed   |           | 12000 | 18000    | 24000    |                | 36000 |       |
| 197<br>198<br>199<br>Total  | Aveon<br>Aveon                                  | Lounge/ living room  Main bedroom to a small bed room  | 1         |       |          |          | 4              |       |       |
| 198<br>199<br>Total   | Aveon<br>Aveon                                  | Lounge/ living room  Main bedroom to a small bed room  Outside flat bedroom  | 1         |       |          |          | 4              |       | 48000 |
| 197<br>198<br>199<br>Total<br>Rundu                                   | Aveon<br>Aveon<br>Aveon<br>Houses               | Lounge/ living room  Main bedroom to a small bed room  Outside flat bedroom  No #3 Karavan Park Tutungeni  | 1         | 0     | 0        | 0        | 4 1 5          | 0     | 0     |
| 197<br>198<br>199<br>Total<br>Rundu<br>No<br>200                      | Aveon Aveon Aveon Houses                        | Lounge/ living room  Main bedroom to a small bed room  Outside flat bedroom  No #3 Karavan Park Tutungeni  Office Name or Number   | 1         | 0     | 0        | 0        | 4<br>1<br>5    | 0     | C     |
| 197 198 199 Total Rundu No 200 201                                    | Aveon Aveon Houses I                            | Lounge/ living room  Main bedroom to a small bed room  Outside flat bedroom  No #3 Karavan Park Tutungeni  Office Name or Number  Main bedroom   | 1         | 0     | 0        | 24000    | 4<br>1<br>5    | 0     | C     |
| 197 198 199 Total Rundu No 200 201 202                                | Aveon Aveon Houses Make Aveon Aveon             | Lounge/ living room  Main bedroom to a small bed room  Outside flat bedroom  No #3 Karavan Park Tutungeni  Office Name or Number  Main bedroom  Bedroom 2 & 3                                  | 1 9000    | 0     | 0        | 24000    | 4<br>1<br>5    | 0     |       |
| 197<br>198<br>199<br>Total<br>Rundu<br>No<br>200<br>201<br>202<br>203 | Aveon Aveon Houses Make Aveon Aveon Angel       | Lounge/ living room  Main bedroom to a small bed room  Outside flat bedroom  No #3 Karavan Park Tutungeni  Office Name or Number  Main bedroom  Bedroom 2 & 3  Bedroom 1                       | 1 9000    | 0     | 0        | 24000    | 32000<br>1     | 0     | 48000 |
| 197 198 199 Total Rundu No 200 201 202 203 Total                      | Aveon Aveon Houses Make Aveon Aveon Angel Aveon | Lounge/ living room  Main bedroom to a small bed room  Outside flat bedroom  No #3 Karavan Park Tutungeni  Office Name or Number  Main bedroom  Bedroom 2 & 3  Bedroom 1                       | 9000      | 12000 | 18000    | 24000    | 32000<br>1     | 36000 | 48000 |
| 197 198 199 Total Rundu No 200 201 202 203 Total                      | Aveon Aveon Houses Make Aveon Aveon Angel Aveon | Lounge/ living room  Main bedroom to a small bed room  Outside flat bedroom  No #3 Karavan Park Tutungeni  Office Name or Number  Main bedroom  Bedroom 2 & 3  Bedroom 1  Outside flat bedroom | 9000      | 12000 | 18000    | 24000    | 32000<br>1     | 36000 | C     |

| Total      |                |                                       | 0        | 0  | 0     | 0  | 0         | 1          | (        |
|------------|----------------|---------------------------------------|----------|--|-------|--|-----------|------------|----------|
| Katwi      | twi Borde      | er Post                               |          |  |       |  |           |            |          |
| No         | Make           | Office Name or Number                 | 9000     | 12000  | 18000 | 24000  | 32000     | 36000      | 48000    |
|            | 3.50.30.50     | Chief Senior & counter desk           |          |  |       |  | Soul Sta  |            |          |
| 205        | Gree           | office                                | 1        |  |       |  |           |            |          |
| 206        | Daikan         | Boardroom                             |          |  |       |  |           | Tal.       |          |
| 207        | Daikan         | Cool room                             |          | A TOTAL  |       | 1  |           |            |          |
|            |                |                                       |          | Maria  |       |  | AUTO-S    | 100        | C PALS   |
| Total      |                |                                       | 1        | 0  | 0     | 1  | 0         | .0         | S 52 2   |
| Katwi      | twi Borde      | r Post Houses Unit 1-7                |          |  |       |  |           |            |          |
| No         | Make           | Office Name or Number                 | 9000     | 12000  | 18000 | 24000  | 32000     | 36000      | 4800     |
|            | 1666322000     | (2) bedroom houses unit 1-7           |          |  |       | S. W.  |           | ALT. TOTAL |          |
| 208        | ANGEL          | exclude unit 7,8,15 &16               | 25       |  |       | 1,5151   |           |            |          |
| CLINESE.   | necketorestate | Lounge/living rooms (exclude          |          |  |       |  |           |            |          |
| 209        | ANGEL          | unit ,8,15 &16                        |          |  | 13    |  | PHONE     |            |          |
| 240        | ANICE          | (1) Bedroom houses unit               |          | 401  |       |  |           |            |          |
| 210        | ANGEL          | 7,8,15 & 16                           | 4        |  | - 1   | -0313  |           |            |          |
| T-6-1      |                |                                       | 20       | 0  | 13    | 0  | 0         | 0          |          |
| Total      |                |                                       | 29       | U  | 13    | U  | U         | U          |          |
| No         | Make           | er Post Customs Office Name or Number | 9000     | 12000  | 18000 | 24000  | 32000     | 36000      | 4800     |
| 211        | ANGEL          | Senior office                         | TO SHAFE | 1  |       | 1 ( Contraction of the contracti | 的技术       |            | To State |
| 212        | ANGEL          | Import & export desk office           | Was All  |  |       | 2  |           |            | 1215     |
| 213        | ANGEL          | Office board room                     |          | 1  |       |  |           |            | THE SAME |
| 214        | ANGEL          | Customs office                        |          | 1  |       |  |           |            | A LEAST  |
| 215        | ANGEL          | Customs office                        |          | 1  |       |  | 1 Miles   |            |          |
|            |                |                                       |          | 11,45  |       |  | THE STATE |            |          |
| Total      |                |                                       | 0        | 4  | 0     | 2  | 0         | 0          | 764      |
| Mohe       | mbo Bord       | er Post Houses                        |          |  |       |  |           |            |          |
| No         | Make           | Office Name or Number                 | 9000     | 12000  | 18000 | 24000  | 32000     | 36000      | 48000    |
| 216        | ANGEL          | BM10/40-54                            |          | 1  | - 13  |  |           |            |          |
|            |                |                                       |          |  |       | Table !  |           |            | Mean a   |
| ToTal      |                |                                       | 0        | 1  | 0     | 0  | 0         | 0          |          |
| Keetm      | nanshoop       | Regional Office Customs               |          |  |       |  |           |            |          |
| No         | Make           | Office Name or Number                 | 9000     | 12000  | 18000 | 24000  | 32000     | 36000      | 48000    |
|            | MEDIA          | RECEPTION COUNTER                     |          | 3  |       |  |           |            | Total S  |
| 21/        |                | OFFICE NO: 0.05                       | TERES!   | 1  |       |  |           |            |          |
| _          | INIEDIA        |                                       |          | The second secon |       |  |           |            |          |
| 218        |                |                                       |          | DENE.  |       | 1  | N CE      |            |          |
| 218<br>219 | DAIKIN         | OFFICE NO: 0.06<br>OFFICE NO: 0.07    |          |  |       | 1  |           |            |          |

|       |        |                                  |               | ENDA     | 163 |    |       |      |      |
|-------|--------|----------------------------------|---------------|----------|-----|----|-------|------|------|
| Total | Total  |                                  | 1             | 9        | 1   | 12 | 0     | 0    | 0    |
| 234   | MEDIA  | RISK MANAGEMENT OFFFICE<br>HALL  |               |          |     | 3  |       |      |      |
| 233   | MEDIA  | RISK MANAGEMENT OFFFICE 2        |               | 1        |     |    |       |      |      |
| 232   | MEDIA  | RISK MANAGEMENT OFFFICE 1        |               |          | 1   |    |       |      |      |
| 231   | MEDIA  | RISK MANAGEMENT OFFFICE ENTRANCE |               |          | TQ. | 1  |       |      |      |
| 230   | MEDIA  | GUARD HOUSE                      | 1             | Miles I  |     |    |       |      |      |
| 229   | DAIKIN | OFFICE NO: 0.26                  |               |          | 100 | 1  |       |      |      |
| 228   | MEDIA  | OFFICE NO: 0.24                  |               | 1        |     |    |       | Hari |      |
| 227   | MEDIA  | OFFICE NO: 0.23                  | OFFICE REPORT | 1        | 100 |    |       |      |      |
| 226   | DAIKIN | OFFICE NO: 0.22                  |               | State of |     | 2  |       |      |      |
| 225   | MEDIA  | OFFICE NO: 0.17                  |               | 1        |     |    | YUE - |      |      |
| 224   | MEDIA  | OFFICE NO: 0.16                  |               | 1        | 1   |    |       |      |      |
| 223   | DAIKIN | OFFICE NO: 0.14                  |               |          |     | 1  |       |      |      |
| 222   | DAIKIN | OFFICE NO: 0.10                  |               |          | 13  | 1  |       |      | 0.00 |

#### **Keetmanshoop Residentail Customs**

| No  | Make  | Office Name or Number | 9000               | 12000  | 18000 | 24000   | 32000 | 36000     | 48000    |
|-----|-------|-----------------------|--------------------|--------|-------|---------|-------|-----------|----------|
| 235 | AUX   | ONE BEDROOM FLAT      |                    | 1      |       |         | V     |           |          |
| 236 | AUX   | ONE BEDROOM FLAT      |                    | 1      |       |         |       |           | CELL DA  |
| 237 | AUX   | ONE BEDROOM FLAT      |                    | 1      |       |         |       |           |          |
| 238 | GREE  | ONE BEDROOM FLAT      | AN FARM            | 1      |       |         |       |           | Helian   |
| 239 | GREE  | ONE BEDROOM FLAT      | 16 6 SE            | 1      |       |         |       |           |          |
| 240 | GREE  | ONE BEDROOM FLAT      | THE SERVICE STREET | 1      |       |         |       |           | 100      |
| 241 | GREE  | TWO BEDROOM FLAT      |                    | 1      |       |         |       | n and     | Wild and |
| 242 | GREE  | TWO BEDROOM FLAT      |                    | 1      |       | Grone I |       | 1-1-1     |          |
| 243 | AUX   | TWO BEDROOM FLAT      |                    | 1      |       |         |       |           |          |
| 244 | AUX   | TWO BEDROOM FLAT      |                    | 1      |       |         |       |           |          |
| 245 | AUX   | TWO BEDROOM FLAT      |                    | 1      |       | SILES   |       |           |          |
| 246 | GREE  | TWO BEDROOM FLAT      |                    | 1      | - 6   |         |       | Virginia. | (12 VX)  |
| 247 | AVEON | BM 37/4               | MEDEC.             | 2      |       |         |       |           |          |
| 248 | AVEON | BM 37/173             |                    | 2      |       |         |       |           |          |
|     | Total |                       | 0                  | 16     | 0     | 0       | 0     | 0         | 0        |
|     |       |                       | Valeur             | FINE B |       |         |       |           | PUEN     |

#### Klein Manase Border Post

| No    | Make      | Office Name or Number | 9000 | 12000  | 18000 | 24000 | 32000     | 36000  | 48000            |
|-------|-----------|-----------------------|------|--------|-------|-------|-----------|--------|------------------|
| 249   | ANGEL 120 | CUSTOMS OFFICE        |      | 1      |       |       | The shift |        |                  |
| 250   | ANGEL 180 | ENTRANCE OFFICE       | 1000 | 200000 | 3     |       |           |        | District Control |
| 251   | ANGEL 120 | BARAKS                |      | 5      |       |       | SIND      |        |                  |
| 252   | ANGEL 120 | CUSTOMS HOUSE         |      | 3      |       |       |           | 10,271 |                  |
| Total |           |                       | 0    | 9      | 3     | 0     | 0         | 0      | 0                |

| No       | Make                     | Office Name or Number                  | 9000               | 12000  | 18000 | 24000  | 32000         | 36000 | 48000  |
|----------|--------------------------|--|--------------------|--|-------|--|---------------|-------|--|
| 253      | ANGEL 120                | ENTRANCE                               |                    | 1  |       | Sometice.  |               |       | \$1855E  |
| 254      | GREE 1800                | HALL                                   | THE REAL PROPERTY. | Set 1  | 3     | 705 3.0  | ALL WALL      |       | WHEEL .  |
| 255      | <b>GREE 1200</b>         | ADMIN OFFICE                           | ADE SI             | 1  |       | DIMIE I  |               | 1     | Pay and  |
| 256      | <b>GREE 1200</b>         | BOARDROOM                              |                    | 1  |       | Vezene   |               |       | W. Sales   |
|          |                          | ENFORCEMNET (NEW                       |                    |  |       |  | (0) 100       |       |  |
| 257      | 12000 BTU                | INSTALLATION)                          |                    | 1  |       |  |               |       |  |
| Total    |                          |  | 0                  | 4  | 3     | 0  | 0             | 0     | 0  |
|          | svlei Borde              | rpost                                  |                    |  |       |  |               |       |  |
| No       | Make                     | Office Name or Number                  | 9000               | 12000  | 18000 | 24000  | 32000         | 36000 | 48000  |
|          |                          | TWO(2) BEDROOM HOUSES                  |                    |  |       |  |               |       |  |
| 258-28   | MIDEA/GR                 | 11UNITSX2 AIRCO                        |                    | 22   |       | a stalls   |               |       |  |
|          |                          | ONE BEDROOM FLATS (1) 16               |                    |  |       |  |               |       |  |
|          | MIDEA/GR                 |  |                    | 16   |       |  |               |       |  |
| 2377277  |                          | Office Clearance<br>Scanner Office     |                    | 1  | 1     |  |               |       |  |
|          | A                        | Scanner Office                         |                    |  | 1     |  | myshigu       |       |  |
|          |                          | Principal Customs Office               |                    |  | 1     |  |               |       | A CONTRACTOR OF THE PARTY OF TH |
|          |                          | Senior Customs Office                  |                    |  |       | PART OF  |               |       |  |
| 12.000   |                          |  |                    | MARKET AND A   | 1     |  |               |       |  |
|          | Midea 18 0               |  |                    |  | 1     |  |               |       |  |
|          | Midea 18 0               |  |                    | 10 H200251   |       |  |               | 13    |  |
|          |                          | Head Cashier                           |                    |  | 1     | 100  |               | 1000  |  |
|          | Midea 18 0<br>Midea 18 0 |  |                    |  | 1     |  |               |       | ESSERVE TO   |
| 0.000000 |                          |  |                    | COLUMN TO STATE OF THE PARTY OF | 1     |  |               |       |  |
|          | Midea 18 0               |  |                    |  |       | E32-400  |               | 1074  |  |
| 308      | Midea 18 0               | Office 4                               |                    |  | 1     |  |               |       |  |
| Total    |                          |  | 0                  | 39   | 11    | 0  | 0             | 0     | 0  |
| Noord    | oewer Boro               | ler Post                               |                    |  |       |  |               |       |  |
| No       | Make                     | Office Name or Number                  | 9000               | 12000  | 18000 | 24000  | 32000         | 36000 | 48000  |
| 308-3    | Midea                    | Two (2) Bedroom Houses 11<br>Units x 2 |                    | 22   |       |  |               |       |  |
| 330-3    | Midea                    | One Bedroom Flat (1) 16<br>Units       |                    | 16   |       |  |               |       | A THE  |
| 347-3    | Midea                    | Office Clearance                       | 10.7               | 9%   | 4     |  |               |       |  |
| 351      | Midea                    | Office Clearance Entrance              |                    |  | 1     |  |               | and . |  |
| 352      | Midea                    | Scanner Office                         |                    |  | 1     |  |               |       |  |
| 353      | Midea                    | Scanner Office                         | Mile and           |  | 1     | The second   |               |       |  |
| 354      | LG                       | Principal Customs Office               |                    |  | 1     | GIVES.   | <b>117.17</b> |       |  |
| 355      | LG                       | Senior Customs Office                  |                    |  | 1     |  |               |       |  |
| 356-3    | LG                       | Boardroom                              | Wild Will          |  | 2     |  |               |       |  |
| 358      | IG                       | Office New Building                    | 4-10-11            | STATE OF   | 1     | A PROPERTY AND ADDRESS OF THE PARTY AND ADDRES |               |       |  |

| 359   | LG  | Office New Building   |  | 10 10 10 1   | 1     | DESTENS. |           |       | THE WALL      |
|---|---|---|--|--------------|-------|----------|-----------|-------|---------------|
|   | LG  | Office New Building   |  | County Land  | 1     |          |           |       |               |
|   | LG  | Cashier   |  |              | 1     |          |           |       |               |
| 301   | LO  | Senior Customs Office Old   |  |              |       |          |           |       | DEED NO.      |
| 362   | Panasonic   | Building  |  |              | 1     |          |           |       |               |
|   | Angel   | Office Old building (Copier)  |  |              | 1     |          |           |       |               |
|   | Angel   | Office 1 Old Building   |  |              | 1     | WIGGEN.  |           |       |               |
|   | Angel   | Office 2 Old Building   | 15000  |              | 1     |          |           |       |               |
|   | Angel   | Office 3 Old Building   | RESOURCE IN  | 310-30       | 1     | EUS LIVE | ASSESSED. |       |               |
|   | Angel   | Office 4 Old Building   | O DESCRIPTION OF   | The state of | 1     | The same | - TENERS  |       |               |
|   |   | Office 5 Head Cashier Old   |  |              |       | Sal Ell  |           |       | 176525        |
| 368   | Midea   | Building  |  |              | 1     |          |           |       |               |
|   |   |   |  |              |       | TE U.    | N E       |       |               |
| Total   |   |   | 0  | 38           | 22    | 0        | 0         | 0     | C             |
| No<br>369   | Make<br>No name   | Office Name or Number Senior office   | 9000   | <b>12000</b> | 18000 | 24000    | 32000     | 36000 | 48000         |
| 370   | No name   | Import & Export Counter   |  |              | 2     | 16       |           |       |               |
| Tatal   |   |   | 0  | 1            | 2     | 0        | 0         | 0     | 0             |
| Total   |   |   | 0  | 1            | 2     | U        | U         | U     | 0             |
| No  | Make  | Office Name or Number   | 9000   | 12000        | 18000 | 24000    | 32000     | 36000 | 48000         |
| DATE OF THE PARTY   | Angel   | Domestic 1st floor  | 2  |              |       |          |           |       |               |
| 372-3   | Angel   |   |  |              |       |          |           |       | and the later |
|   |   | Domestic 1st floor  | 2  |              |       | Dia :    |           |       |               |
| -   | Sumsung   | Domestic 1st floor Domestic 1st floor   | 2  |              |       |          |           |       |               |
|   | Sumsung<br>Angel  | Domestic 1st floor<br>Admin   | 1  |              |       |          |           |       |               |
| 377   | Sumsung<br>Angel<br>Angel   | Domestic 1st floor<br>Admin<br>Registration   | 1  |              |       |          |           |       |               |
| 377<br>378  | Sumsung<br>Angel<br>Angel<br>Angel  | Domestic 1st floor Admin Registration Bebt Management   | 1<br>1<br>1  |              |       |          |           |       |               |
| 377<br>378<br>379   | Sumsung<br>Angel<br>Angel<br>Angel<br>Angel   | Domestic 1st floor Admin Registration Bebt Management Bebt Management   | 1<br>1<br>1<br>1   |              |       |          |           |       |               |
| 377<br>378<br>379<br>380  | Sumsung<br>Angel<br>Angel<br>Angel<br>Angel<br>Angel  | Domestic 1st floor Admin Registration Bebt Management Bebt Management Tax payer services 1st floor  | 1<br>1<br>1<br>1<br>1<br>1<br>1  |              |       |          |           |       |               |
| 377<br>378<br>379<br>380<br>381   | Sumsung<br>Angel<br>Angel<br>Angel<br>Angel<br>Angel<br>Angel   | Domestic 1st floor Admin Registration Bebt Management Bebt Management Tax payer services 1st floor customers relations 1st floor  | 1<br>1<br>1<br>1<br>1<br>1<br>1<br>1   |              |       |          |           |       |               |
| 377<br>378<br>379<br>380<br>381<br>384  | Sumsung Angel Angel Angel Angel Angel Angel Angel Angel Angel   | Domestic 1st floor Admin Registration Bebt Management Bebt Management Tax payer services 1st floor customers relations 1st floor Tax payer services 1st floor   | 1<br>1<br>1<br>1<br>1<br>1<br>1<br>1   |              |       |          |           |       |               |
| 377<br>378<br>379<br>380<br>381<br>384<br>385   | Sumsung Angel   | Domestic 1st floor Admin Registration Bebt Management Bebt Management Tax payer services 1st floor customers relations 1st floor Tax payer services 1st floor Boardroom 1st floor   | 1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1  |              |       |          |           |       |               |
| 377<br>378<br>379<br>380<br>381<br>384<br>385<br>386  | Sumsung Angel   | Domestic 1st floor Admin Registration Bebt Management Bebt Management Tax payer services 1st floor customers relations 1st floor Tax payer services 1st floor Boardroom 1st floor Transfer pricing 1st floor  | 1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1   |              |       |          |           |       |               |
| 377<br>378<br>379<br>380<br>381<br>384<br>385<br>386  | Sumsung Angel   | Domestic 1st floor Admin Registration Bebt Management Bebt Management Tax payer services 1st floor customers relations 1st floor Tax payer services 1st floor Boardroom 1st floor Transfer pricing 1st floor Tax payer services 1st floor   | 1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1   |              |       |          |           |       |               |
| 377<br>378<br>379<br>380<br>381<br>384<br>385<br>386<br>387   | Sumsung Angel   | Domestic 1st floor Admin Registration Bebt Management Bebt Management Tax payer services 1st floor customers relations 1st floor Tax payer services 1st floor Boardroom 1st floor Transfer pricing 1st floor Tax payer services 1st floor audit office 1st floor  | 1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>2                               |              |       |          |           |       |               |
| 377<br>378<br>379<br>380<br>381<br>384<br>385<br>386<br>387<br>388-38   | Sumsung Angel   | Domestic 1st floor Admin Registration Bebt Management Bebt Management Tax payer services 1st floor customers relations 1st floor Tax payer services 1st floor Tax payer services 1st floor Transfer pricing 1st floor Tax payer services 1st floor Tax payer services 1st floor Transfer pricing 1st floor audit office 1st floor Transfer pricing 1st floor  | 1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>2<br>1                               |              |       |          |           |       |               |
| 377<br>378<br>379<br>380<br>381<br>384<br>385<br>386<br>387<br>388-38<br>390<br>391   | Sumsung Angel   | Domestic 1st floor Admin Registration Bebt Management Bebt Management Tax payer services 1st floor customers relations 1st floor Tax payer services 1st floor Boardroom 1st floor Transfer pricing 1st floor audit office 1st floor Transfer pricing 1st floor Transfer pricing 1st floor   | 1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>2<br>1                                    |              |       |          |           |       |               |
| 377<br>378<br>379<br>380<br>381<br>384<br>385<br>386<br>387<br>388-38<br>390<br>391<br>392                                    | Sumsung Angel   | Domestic 1st floor Admin Registration Bebt Management Bebt Management Tax payer services 1st floor customers relations 1st floor Tax payer services 1st floor Boardroom 1st floor Transfer pricing 1st floor Tax payer services 1st floor Transfer pricing 1st floor audit 1,3 1st floor   | 1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>2<br>1<br>1<br>1                          |              |       |          |           |       |               |
| 377<br>378<br>379<br>380<br>381<br>384<br>385<br>386<br>387<br>388-33<br>390<br>391<br>392<br>393                             | Sumsung Angel   | Domestic 1st floor Admin Registration Bebt Management Bebt Management Tax payer services 1st floor customers relations 1st floor Tax payer services 1st floor Boardroom 1st floor Transfer pricing 1st floor Tax payer services 1st floor Transfer pricing 1st floor audit office 1st floor Transfer pricing 1st floor Transfer pricing 1st floor audit 1,3 1st floor audit 1,3 1st floor   | 1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>2<br>1<br>1<br>1<br>1                          |              |       |          |           |       |               |
| 377<br>378<br>379<br>380<br>381<br>384<br>385<br>386<br>387<br>388-38<br>390<br>391<br>392<br>393<br>394                      | Sumsung Angel   | Domestic 1st floor Admin Registration Bebt Management Bebt Management Tax payer services 1st floor customers relations 1st floor Tax payer services 1st floor Boardroom 1st floor Transfer pricing 1st floor Tax payer services 1st floor Transfer pricing 1st floor Transfer pricing 1st floor audit office 1st floor Transfer pricing 1st floor Transfer pricing 1st floor audit 1,3 1st floor audit 1,3 1st floor audit 1,3 B 1st floor  | 1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>2<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1      |              |       |          |           |       |               |
| 377<br>378<br>379<br>380<br>381<br>384<br>385<br>386<br>387<br>388-38<br>390<br>391<br>392<br>393<br>394<br>395               | Sumsung Angel                                     | Domestic 1st floor Admin Registration Bebt Management Bebt Management Tax payer services 1st floor customers relations 1st floor Tax payer services 1st floor Boardroom 1st floor Transfer pricing 1st floor Tax payer services 1st floor Transfer pricing 1st floor Transfer pricing 1st floor audit office 1st floor Transfer pricing 1st floor audit 1,3 1st floor audit 1,3 1st floor audit 1,3 B 1st floor audit 1st floor   | 1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>2<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1 |              |       |          |           |       |               |
| 377<br>378<br>379<br>380<br>381<br>384<br>385<br>386<br>387<br>388-33<br>390<br>391<br>392<br>393<br>394<br>395<br>396        | Sumsung Angel                         | Domestic 1st floor Admin Registration Bebt Management Bebt Management Tax payer services 1st floor customers relations 1st floor Tax payer services 1st floor Boardroom 1st floor Transfer pricing 1st floor Tax payer services 1st floor Transfer pricing 1st floor Transfer pricing 1st floor Transfer pricing 1st floor audit office 1st floor audit 1,3 1st floor audit 1,3 1st floor audit 1,5 Ist floor Soret 1st floor audit 1,4C 1st floor                                | 1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1      |              |       |          |           |       |               |
| 377<br>378<br>379<br>380<br>381<br>384<br>385<br>386<br>387<br>388-38<br>390<br>391<br>392<br>393<br>394<br>395<br>396<br>397 | Sumsung Angel | Domestic 1st floor Admin Registration Bebt Management Bebt Management Tax payer services 1st floor customers relations 1st floor Tax payer services 1st floor Boardroom 1st floor Transfer pricing 1st floor Tax payer services 1st floor Transfer pricing 1st floor Transfer pricing 1st floor audit office 1st floor Transfer pricing 1st floor audit 1,3 1st floor audit 1,3 1st floor audit 1,4 B 1st floor audit 1,4 B 1st floor audit 1,4 C 1st floor audit 1,4 A 1st floor | 1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1      |              |       |          |           |       |               |
| 377<br>378<br>379<br>380<br>381<br>384<br>385<br>386<br>387<br>390<br>391<br>392<br>393<br>394<br>395<br>396<br>397<br>398    | Sumsung Angel | Domestic 1st floor Admin Registration Bebt Management Bebt Management Tax payer services 1st floor customers relations 1st floor Tax payer services 1st floor Boardroom 1st floor Transfer pricing 1st floor Tax payer services 1st floor Transfer pricing 1st floor Transfer pricing 1st floor Transfer pricing 1st floor audit office 1st floor audit 1,3 1st floor audit 1,3 1st floor audit 1,5 Ist floor Soret 1st floor audit 1,4C 1st floor                                | 1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1      |              |       |          |           |       |               |

| 400               | Angel             | deta                         | 1          | 00000       |       |            |            |   |            |
|-------------------|-------------------|------------------------------|------------|-------------|-------|------------|------------|---|------------|
| 401-4             | Angel             | Registration                 | 3          |             |       |            |            |   | DATE OF    |
| 404               | Angel             | Domestic 1st floor           | 1          | -           |       |            |            | 2.5                                     |            |
|                   |                   |                              |            |             |       |            |            |   |            |
| 66.               |                   |                              |            |             |       |            | STATE      |   |            |
| Total             |                   |                              | 32         | 0           | 0     | 0          | 0          | 0                                       | 0          |
| NamF              | A Building        | Domestic Taxes               |            |             |       |            |            |   |            |
| No                | Make              | Office Name or Number        | 9000       | 12000       | 18000 | 24000      | 32000      | 36000                                   | 48000      |
| 404-4             | Samsung<br>(AR 18 | Recording room ground floor  |            |             | 2     |            |            |   |            |
| 407-4             | Gree              | Cash office ground floor     |            | CHOVE!      |       | 6          |            |   | 80 Sept.   |
| 414               | Samsung           | Cash office ground floor     |            | 113.4       | 1     | 3.572      |            | 145                                     | SEIR       |
| 415               | Hisene            | Customer care ground floor   |            | Seed by     | 1     |            |            |   |            |
| 416-4             | Samsung           | Customer care ground floor   |            | 1           | 2     | 27.27      |            |   |            |
| 419-4             | Gree              | Customer care ground floor   |            |             | 4     |            |            |   | Hall Hall  |
| 424               | Gree              | Namra Building (reception)   |            | 1           |       | B/5        |            | 111111111111111111111111111111111111111 | Series is  |
| 425               | Samsung           | 1st floor Room 1,08          |            | 723/027     | 1     |            |            |   | May REST   |
| 426-4             | Samsung           | 1st floor Room 1,11          |            |             | 2     |            |            |   | Renam.     |
| 428-4             | Samsung           | 1st floor Room 1,14          |            | 2           |       | 1/1        |            |   | ON THE     |
| 430               | Samsung           | 1st floor Room 1,15          |            | MINE S      | 1     |            |            |   |            |
| 431               | No name           | 1st floor Room 1,13          |            | 1           |       |            |            |   |            |
| 432               | No name           | 1st floor Room 1,16          |            | 1           |       | N.V. = NH  |            |   |            |
| 433               | Samsung           | 1st floor Room 1,17          |            | CHEER PARTY | 1     | 0.00       |            | 25 1119                                 | 52156      |
| 434               | Samsung           | 1st floor Room 1,18          | <b>新</b> 面 |             | 1     |            | West State | FILES                                   | SON        |
| 435               | No name           | 1st floor Room 1,10          |            | 1           |       | NAS E      |            | 30                                      |            |
| 436               | Eco air           | 2nd floor Registry Companies |            |             |       |            | 1          |   |            |
| 437               | air co            | 2nd floor Registry Companies |            |             |       |            | 1          |   |            |
| 438-4             | samsung           | 2nd floor Registry Companies |            |             | 2     |            |            |   |            |
|                   | Gree              | 2nd floor Registry Companies |            |             |       |            |            | 91.5                                    | 2          |
|                   | samsung           | 2nd floor Tax Directive      |            | 1           | - 6   |            |            |   |            |
|                   | angel             | 2nd floor Assessement        |            | 1           |       |            |            | 1000                                    | 1 2 2      |
| the second second | samsung           | 2nd floor Assessement        | MANAGES I  | 1           |       |            | E 8 18     | - 12                                    |            |
| 444-4             |                   | 2nd floor Assessement        |            |             |       |            |            | 12                                      |            |
|                   | Gree              | 2nd floor Registry income    | ALC: NO.   |             |       | 7 100      |            | 9                                       | SERVER !   |
|                   | samsung           | 3rd floor Registry income    |            |             | 1     | 77-10-11   |            |   |            |
| 459-40            |                   | 3rd floor Registry income    |            |             |       |            | NO WEST    | 10                                      | 100000000  |
|                   | samsung           | 4th floor Recovery 410       |            |             | 1     |            | 494        |   |            |
|                   | GMC               | 4th floor Recovery 411       |            | 1           |       |            |            |   | Weak       |
|                   | Hisene            | 4th floor Recovery           |            | SCIE        | 3     |            |            |   |            |
|                   |                   | 4th floor Recovery           |            |             | 1     |            | Line Sell  |   |            |
| -                 |                   | 4th floor Refunds 4,16       | 9          | 1           | 2     | 25062      |            |   |            |
|                   | CARRIER           | 4th floor Refunds 4,15       | BERGES S   | NAME OF     | 1     | 15 50      | STAUBIT    |   |            |
| -                 | No name           | 4th floor Refunds 4,17       |            | 1           |       |            |            |   | No. of the |
|                   | Hisene            | 4th floor Vat Registry       |            | 1           |       |            |            |   |            |
| 479-4             | ME QUAN           | 4th floor Vat Registry       | 1773       |             | 2     | The second | 42 (4)     |   | 10 18 1    |

| Total  |  |                                    | 8              | 30        | 39   | 6        | 2           | 31    | 2                |
|--------|--|------------------------------------|----------------|-----------|------|----------|-------------|-------|------------------|
|        |  |                                    |                |           |      | BIN E    |             |       |                  |
| 517    | Samsung  | 5th floor                          |                |           | 1    |          |             |       |                  |
| 516    |  | 5th floor                          | 1              |           |      | 6-1.     | Con William |       |                  |
|        | CONTROL CONTROL  | 5th floor                          |                |           | 1    |          |             |       | 00 50 50         |
| 514    |  | 5th floor                          | 1              | 18/1/2000 | 100  |          |             |       | MEN IFA          |
| 513    | 100000000000000000000000000000000000000  | 5th floor                          | 1              | 00        | 563  | 100      | gr ketter   |       | purchase and the |
| 512    |  | 5th floor                          | 1              | 100000    |      | HINGS IN | (EVIPS      | 10/11 |                  |
| 510    | and the second second  | 5th floor Room 5,30                | 1              |           |      |          | Carrier !   |       | Harris .         |
|        |  | 5th floor                          | 1              | HOUR!     | 3/1  |          | MERCHE      |       | SHEET, N         |
|        |  | 5th floor Room 5,07                |                | 1         | - 25 | 107      | S Page      |       |                  |
|        |  | 5th floor room 5,08                |                |           | 1    |          |             |       |                  |
|        |  | 5th floor room 5,08 A              |                |           | 1    |          |             |       |                  |
|        | -  | 5th floor Boardroom                |                | (320-18)  | 1    |          | Children .  |       |                  |
|        |  | 5th floor room 5,10                |                | 1         |      |          |             |       |                  |
|        |  | 5th floor room 5,11                |                | 1         | 1823 |          | 1000        |       | a salita y       |
| 500-50 |  | 5th floor room 5,11                |                | 3         |      |          |             |       |                  |
|        |  | 5th floor room 5,16                |                | 1         | - 5  |          | 0.20        |       | BBH (SA)         |
|        |  | 5th floor room 5,17                | 20200          | 1         | 100  |          | AND PARKS   |       |                  |
|        | Samsung  | 5th floor room 5,13 & ROOM<br>5,18 |                | 2         |      |          |             |       |                  |
| 495    | Samsung  | 5th floor room 5,19                |                | 1         |      |          |             |       |                  |
|        | GMC  | 5th floor room 5,23                |                | 1         |      |          |             |       | AUS HIT          |
| 492-4  |  | 5th floor                          |                | 2         | 長    |          | SALES IN    |       | A Property       |
| -      | GMC  | 5th floor room 5,14                | Market Barrier | 1         | 18   |          | monta.      |       |                  |
| -      | angel  | 5th floor room 5,20                | 2              |           |      |          |             | -     |                  |
|        | Noname   | 5th floor room 5,21                |                | 1         | - 6  |          | Local L     |       | E STREET         |
|        | CARRIER  | 5th floor Room 5,28                |                | / HOLD    | 1    |          |             |       |                  |
|        |  | 5th floor Room 5,15                |                | 1         |      |          | PO INT      |       |                  |
| _      |  | 5th floor Resources centre         |                |           | 1    |          |             |       |                  |
|        |  | 4th floor room 4,22                |                | ME39(V)   | 1    |          |             |       |                  |
|        | The second secon | 4th floor Debt Management          | SEE SEE        | 1         | 100  |          |             |       |                  |
| -      | Gree   | 4th floor Debt Management          |                |           | 1    | 0.016    | SPECIFIED - |       |                  |
|        |  | 4th floor Vat Registry             |                |           | 1    |          |             |       | Parker C         |
|        |  |                                    |                |           |      |          |             |       |                  |

# Otjiwarongo Central Region Customs

| Make   | Office Name or Number           | 9000  | 12000   | 18000  | 24000  | 32000  | 36000  | 48000  |
|--------|---------------------------------|---|---|--|--|--|--|--|
| DAIKIN | Otjiwarongo office no: 4, 5 & 6 |   | 3   |  |  |  |  |  |
| DAIKIN | office no: 2                    |   | Note in Son   |  | 2  | 200  | 100  |  |
| DAIKIN | Reception                       |   | 1   |  |  | distribution of the second   |  | (SEMI)   |
| DAIKIN | warehouse                       |   |   |  | 3  |  |  |  |
|        |                                 | 0   | 4   | 0  | 5  | 0  | 0  | 0  |
|        |                                 |   |   |  |  |  |  |  |
|        | DAIKIN<br>DAIKIN                | DAIKIN 6  DAIKIN office no: 2  DAIKIN Reception | DAIKIN 6  DAIKIN office no: 2  DAIKIN Reception  DAIKIN warehouse | DAIKIN         6         3           DAIKIN         office no: 2         2           DAIKIN         Reception         1           DAIKIN         warehouse         2 | DAIKIN         6         3           DAIKIN         office no: 2         2           DAIKIN         Reception         1           DAIKIN         warehouse | DAIKIN         6         3           DAIKIN         office no: 2         2           DAIKIN         Reception         1           DAIKIN         warehouse         3 | DAIKIN         6         3           DAIKIN office no: 2         2           DAIKIN Reception         1           DAIKIN warehouse         3 | DAIKIN         6         3           DAIKIN office no: 2         2           DAIKIN Reception         1           DAIKIN warehouse         3 |

| No   | Make  | Office Name or Number   | 9000          | 12000           | 18000   | 24000    | 32000     | 36000 | 4800      |
|--|---|---|---------------|-----------------|---------|----------|-----------|-------|-----------|
| 526-5  | Midea   | FP Du Toit  | 5             |                 |         | 75 08 Cr |           |       |           |
| 533  | Hisense   | Clearance office  | 8             |                 |         | - SIL 19 |           |       |           |
| 532  | Angel   | State Warehouse   |               | 18              |         |          | 10 3002   |       |           |
| 533  | Daikin  |   |               | 1               |         |          |           | 7     | 18817     |
| Total  |   |   | 13            | 19              | 0       | 0        | 0         | 0     | (         |
| Trans  | kalahari Bo                                     | order Post  |               |                 |         |          |           |       |           |
| No   | Make  | Office Name or Number   | 9000          | 12000           | 18000   | 24000    | 32000     | 36000 | 48000     |
| 534  | Hisense   | Clearance and Enforcement   | NEWS ST       | 4               |         | 100      | Aug Trail |       |           |
| 535  | Angel   | Clearance and Enforcement   |               |                 |         | 2        |           | 1     |           |
| 536  | TCL   | Housing   |               | 46              |         |          |           |       |           |
| 537  | Carrier   | Scanner   | Selfaction of | 1               |         | 1117/11  |           | MIC - | All Sales |
| 538  | Daikin  | Scanner   |               | 2               |         | 3.10     |           | 1     |           |
| Total  |   |   | 0             | 51              | 0       | 2        | 0         | 0     | 0         |
|  |   |   |               | 31              | -       | -        | U         | U     |           |
| Hosea  | Kutako Int                                      | ternational   |               |                 | 1       |          |           |       |           |
| Hosea<br>No  | Kutako Int                                      | ernational Office Name or Number  | 9000          | 12000           | 18000   | 24000    | 32000     | 36000 | 48000     |
|  | Make  |   | 9000          | 12000           | 18000   | 24000    | 32000     | 36000 | 48000     |
| No<br>539  | Make  | Office Name or Number   | 9000          | 12000           |         | 24000    | 32000     | 36000 | 48000     |
| No<br>539<br>540   | Make<br>LG                                      | Office Name or Number Clearance Clearnace   | 9000          | 12000           | 8       | 24000    | 32000     | 36000 | 48000     |
| No<br>539<br>540<br>541  | Make<br>LG<br>Gree                              | Office Name or Number Clearance Clearnace   |               | 2               | 8       |          |           |       |           |
| No<br>539<br>540<br>541<br>Total                               | Make<br>LG<br>Gree<br>Mistubishi                | Office Name or Number Clearance Clearance Clearance                                 | 9000          |                 | 8       | 24000    | 32000     | 36000 | 48000     |
| No<br>539<br>540<br>541<br>Total                               | Make<br>LG<br>Gree                              | Office Name or Number Clearance Clearance Clearance                                 |               | 2               | 8       |          |           |       |           |
| No<br>539<br>540<br>541<br>Total                               | Make<br>LG<br>Gree<br>Mistubishi                | Office Name or Number Clearance Clearance Clearance                                 |               | 2               | 8       |          |           |       | 48000     |
| No<br>539<br>540<br>541<br>Total<br>Eros A                     | Make<br>LG<br>Gree<br>Mistubishi<br>irport Cust | Office Name or Number Clearance Clearance Clearance oms                             | 0             | 2               | 9       | 0        | 0         | 0     | 0         |
| No<br>539<br>540<br>541<br>Total<br>Eros A                     | Make LG Gree Mistubishi irport Cust             | Office Name or Number Clearance Clearance Clearance oms                             | 9000          | 2               | 9       | 0        | 0         | 0     | O         |
| No<br>539<br>540<br>541<br>Fotal<br>Eros A<br>No<br>541<br>542 | Make LG Gree Mistubishi irport Cust             | Office Name or Number Clearance Clearance Clearance Office Name or Number Clearance | 9000          | 2               | 9       | 0        | 0         | 0     | 48000     |
| No<br>539<br>540<br>541<br>Fotal<br>Eros A<br>No<br>541<br>542 | Make LG Gree Mistubishi irport Cust             | Office Name or Number Clearance Clearance Clearance Office Name or Number Clearance | 9000          | 2<br>2<br>12000 | 9 18000 | 24000    | 32000     | 36000 | 48000     |
| No<br>539<br>540<br>541<br>Total<br>Eros A                     | Make LG Gree Mistubishi irport Cust             | Office Name or Number Clearance Clearance Clearance Office Name or Number Clearance | 9000          | 2<br>2<br>12000 | 9 18000 | 24000    | 32000     | 36000 | O         |