Namibia Revenue Agency PO Box 569 Windhoek, Namibia



# Request for Quotations for Non-Consultancy Services

Maintenance and servicing of air conditioners for Namibia Revenue Agency North-eastern region (Cluster 4) all offices and houses for a period of 36 months three (3) years.

Procurement Reference No: NCS/ONB/NAMRA/01-02/2023

Cost: Free to be downloaded from NamRA website.
www.namra.org.na

| BIDDER NAME:                      |  |
|-----------------------------------|--|
| TOTAL BID AMOUNT – VAT INCLUSIVE: |  |

Procurement Management Unit (PMU)

NamRA Building 5<sup>th</sup> Floor

P O Box 569

Molkte Street

Windhoek

Windhoek

procurementclarification@namra.org.na

Tel no: 061-2092518

Namibia Revenue Agency PO Box 569 Windhoek, Namibia



### Letter of Invitation

TO: Prospective Bidders

26 September 2023

REFERENCE NUMBER: NCS/ONB/NAMRA/01-02/2023

PROCUREMENT OF MAINTENANCE AND SERVICING OF AIR CONDITIONERS FOR NAMIBIA REVENUE AGENCY NORTHEASTERN REGION (CLUSTER 4) ALL OFFICES AND HOUSES FOR A PERIOD OF 36 MONTHS THREE (3) YEARS.

Dear Sir/Madam

NamRA invites you to submit your best quote for the services described in detail hereunder, page 11 of 16 and including the attached bill of quantity.

Any resulting contract shall be subject to the terms and conditions referred to in this document.

Queries, if any, should be addressed to PMU at: <u>procurementclarification@namra.org.na</u> contact office telephone number:061 2092518.

DEADLINE FOR BID SUBMISSION: Thursday, 26 October 2023 at 11:00

Please prepare and submit your quotation in accordance with the instructions given.

Yours faithfully

Ms. Petra Lisho-Mayumbelo

MANAGER PROCUREMENT MANAGEMENT UNIT

### SECTION I: INSTRUCTIONS TO BIDDERS

#### 1. Rights of NamRA

NamRA reserves the right:

- (a) To split the contract as per the lowest evaluated cost per item, and or split the contract to different bidders per region and or per lot.
- (b) To accept or reject any quotation; and
- (c) To cancel the quotation process and reject all quotations at any time prior to contract award.

#### 2. Preparation of Quotations

You are requested to quote for the works mentioned in Section III, by completing, signing and returning:

- a) the Quotation Letter in Section II with its annex for Bid Securing Declaration, where applicable.
- b) the Priced Activity Schedule in Section IV;
- c) the Specifications and Compliance Sheet in Section V; and
- d) any other attachment as deemed appropriate.

You are advised to carefully read the complete Request for Quotations document, including the Special Conditions of Contract in Section VII, before preparing your Quotation. The standard forms in this document may be retyped for completion but the Bidder is responsible for their accurate reproduction.

### 3. Validity of Quotations

The quotation validity period shall be 180 days from the date of bid submission deadline.

### 4. Eligibility Criteria [Mandatory documents for submission]

To be eligible to participate in this Quotation exercise, you should:

- (a) have a valid or certified copy of company Registration Certificate.
- (b) have a valid or certified copy of original valid good Standing Tax Certificate.
- (c) have a valid or certified copy of good Standing Social Security Certificate.
- (d) have a certified copy of Affirmative Action Compliance Certificate, proof from Employment Equity Commissioner that bidder is not a relevant employer, or exemption issued in terms of Section 42 of the Affirmative Action Act, 1998.
- (e) Submit completed and signed Bid-securing Declaration.
- (f) An undertaking on the part of the Bidder that the salaries and wages payable to its personnel in respect of this proposal are compliant to the relevant laws, Remuneration Order, and Award, where applicable and that it will abide to sub-clause 4.6 of the General conditions of Contract if it is awarded the contract or part thereof,
- (g) This bid is reserved for Namibians only
- (h) Attach minimum of one reference letter for similar work undertaken not older than three years.
- (i) Fitness Certificate from Local Authority for the region you are bidding for. Bidders who do not submit "ALL" above-mentioned mandatory documents will be disqualified irrespective of submitting the lowest quotation/s.

Preference will be given to registered companies with a Fitness Certificate of a Local Authority for North-eastern Region.

#### 5. Bid Securing Declaration

Bidders are required to submit a Bid Securing Declaration for this procurement process.

### 6. Works Completion Period

The completion period for works shall be 3 years after acceptance and issue of Letter of Award or Purchase Order. Deviation in completion period shall be considered if such deviation is reasonable.

### 7. Sealing and Marking of Quotations

Quotations should be sealed in a single envelope, clearly marked with the Procurement Reference Number, addressed to NamRA with the Bidder's name at the back of the envelope.

### 8. Submission of Quotations

Quotations should be delivered in the Quotation/Bid Box located in Molkte Street, NamRA Building, 5<sup>th</sup> Floor, not later than **Thursday**, **26 October 2023 at 11:00** (Namibian time). Quotations by post or hand delivered should reach, Molkte Street, Namibia Revenue Agency Building 5<sup>th</sup> Floor by the same date and time at latest. **Late quotations will be rejected**.

### 9. Opening of Quotations

Quotations will be opened internally by NamRA PMU staff immediately after the closing time referred to in Clause 8 above. A record of the Quotation Opening stating the name of the bidders, the amount quoted, the presence or absence of a Bid Securing Declaration, and including all other mandatory documents referred to in Clause 4 [under Eligibility Criteria] above will be kept by NamRA.

### 10. Evaluation of Quotations

NamRA shall have the right to request for clarifications in writing during evaluation. Offers that are substantially responsive shall be compared based on conforming with ALL required mandatory documents as per Clause 4 instruction, evaluated cost, subject to Margin of Preference where applicable, to determine the lowest evaluated quotation.

### 11. Technical Compliance

The Specifications and Compliance Sheet refer to the minimum specifications [subject matter of the project in this instance] of the works to be carried out. Detailed specifications of the entire work to be conducted at North-eastern NamRA Regional office are specified in the annexture attached to the bidding document. The specifications must be met, but no credit will be given for exceeding the specifications.

#### 12. Prices and Currency of Payment

Prices for the execution of works shall be fixed in Namibian Dollars as quoted. Quotations shall cover all costs of labour, materials, equipment, overheads, profits, transport and all associated costs for performing the works, and shall include all duties. The whole cost of performing the works shall be included in the items stated, and the cost of any incidental works shall be deemed to be included in the prices quoted.

### 13. Margin of Preference

[Not Applicable]

#### 14. Award of Contract

The Bidder having submitted ALL the mandatory documents and or the lowest evaluated responsive quotation and qualified to perform the works shall be selected for award of contract. Award of contract shall be by issue of Award Letter as an acceptance in accordance with terms and conditions contained in Section VI: Contract Agreement and General Conditions of Contract.

### 15. Performance Security

[Not applicable]

### 16. Notification of Award and Debriefing

NamRA shall after award of contract inform all unsuccessful bidders by posting on NamRA website in writing of the name and address of the successful bidder and the contract amount within 7 days. Furthermore, NamRA shall provide the executive summary report upon request made in writing within 7 days of the unsuccessful bidders being informed of the award.

### SECTION II: QUOTATION LETTER

(to be completed by Bidders)

[Complete this form with all the requested details and submit it as the first page of your quotation with the Priced Activity Schedule and documents requested above. A signature and authorisation on this form will confirm that the terms and conditions of the RFQ prevail over any attachments. If your authorised, it will be rejected.

| Quotation addressed to:        | NamRA   |  |  |
|--------------------------------|---|--|--|
| Procurement Reference Number:  | ference Number: NCS/ONB/NAMRA/01-02/2023  |  |  |
| Subject matter of Procurement: | PROCUREMENT OF MAINTENANCE AND SERVICING OF AIR CONDITIONERS FOR NAMIBIA REVENUE AGENCY NORTHEASTERN REGION (CLUSTER 4) ALL OFFICES AND HOUSES FOR A PERIOD OF 36 MONTHS THREE (3) YEARS. |  |  |

We offer to execute the services detailed in the Statement of Requirements, in accordance with the terms and conditions stated in your Request for Sealed Quotations referenced above.

We confirm that we are eligible to participate in this Quotation exercise and meet the eligibility criteria specified in Section 1: Instructions to Bidders

We undertake to abide by the Conduct of Bidders and Suppliers as provided under the Public Procurement Act during the procurement process and the execution of any resulting contract.

We have read and understood the content of the Bid Security/Bid Securing Declaration (BSD) attached hereto and subscribe fully to the terms and conditions contained therein. We further understand that this subscription could lead [forfeiture of the security amount / disqualification on the grounds mentioned in the BDS]

| The validity period of our Quotation isthe bid submission deadline.     | days [insert number of days] from the date of  |
|---|--|
|   | ed Activity Schedule are fixed and firm and will not awarded the contract <b>prior to the expiry</b> date of the |
| Works will commence within  | [insert number] days from date of issue of   |
| Works will be completed within<br>Purchase Order/ Letter of acceptance. | [insert number] days from date of issue of   |
| Quotation Authorised by:  |  |

| Name of Bidder        |                      | Company's Ado | lress and seal |
|-----------------------|----------------------|---------------|----------------|
| Contact Person        |                      |               |                |
| Name of Person Author | ising the Quotation: | Position:     | Signature:     |
| Date                  | Phon                 | e No./E-mail  |                |

### Appendix to Quotation Letter

# BID SECURING DECLARATION In line with NamRa Procurement Policy

| Date            |   |
|-----------------|---|
| Proc            | urement Ref No.:  |
| To: .           | [insert complete name of NamRA and address]   |
|                 | understand that in terms of NamRa Procurement Policy a bidder must include in the bidding<br>nent the requirement for a declaration as an alternative form of bid security. |
| I/We<br>event   | accept that under NamRa Procurement Policy I/we* may be suspended or disqualified in the of   |
| (a)             | a modification or withdrawal of a bid after the deadline for submission of bids during the period of validity.  |
| (b)             | refusal by a bidder to accept a correction of an error appearing on the face of a bid;  |
| (c)             | failure to sign a procurement contract in accordance with the terms and conditions set forth in the bidding document, should I/We* be successful bidder; or                 |
| (d)             | failure to provide security for the performance of the procurement contract if required to do so by the bidding document.   |
| I/We*           | understand this bid securing declaration ceases to be valid if I am/We are* not the successful Bidder   |
| -               | l:signature of person whose name and capacity are shown]  |
| Capac<br>[indic | ity of:<br>ate legal capacity of person(s) signing the Bid Securing Declaration]  |
|                 | t complete name of person signing the Bid Securing Declaration]   |
| Duly a          | uthorized to sign the bid for and on behalf of: [insert complete name of Bidder]  |
| Dated           | on day of<br>et date of signing]  |
| inse            | rt date of signing/   |
| [Note           | erate Seal (where appropriate) *: In case of a joint venture, the bid securing declaration must be in the name of all partners to the                                       |

\*delete if not applicable / appropriate



### Ministry of Labour, Industrial Relations and Employment Creation

### Witten undertaking in terms of section 138 of the Labour Act, 2015

### 1. EMPLOYERS DETAILS

|    | Company Trade Name                     |
|----|--|
|    | Registration Number                    |
|    | Vat Number:                            |
|    | Industry/Sector:                       |
|    | Place of Business                      |
|    | Physical Address                       |
|    | Tell No                                |
|    | Fax No                                 |
|    | Email Address:                         |
|    | Postal Address:                        |
|    | Full name of Owner/Accounting Officer: |
|    |  |
|    | Email Address:                         |
| 2. | PROCUREMENT DETAILS                    |
| Pr | ocurement Reference No.:               |

| Procurement Description:   |
|--|
| ***************************************  |
|  |
| Anticipated Contract Duration:   |
| Location where work will be done, good/services will be delivered:   |
| 3. UNDERTAKING   |
| I[insert full name], owner/representative  |
| of   |
| hereby undertake in writing that my company will at all relevant times comply  |
| fully with the relevant provisions of the Labour Act and the Terms and Conditions of Collective Agreements as applicable.  |
| I am fully aware that failure to abide to such shall lead to the action as stipulated in section 138 of the labour Act, 2015, which include but not limited to the cancellation of the contract/licence/grant/permit or concession.  |
| Signature:   |
| Date:  |
| Seal:  |
| AT MAN DEPOSITE OF THE PROPERTY OF THE PROPERT |

Please take note:
1. A labour inspector may conduct unannounced inspections to assess the level of compliance.
2. This undertaking must be displayed at the workplace where it will be readily accessible and visible by the employees rendering service(s) in relations to the goods and services being procured under this contract.

### SECTION III: STATEMENT OF REQUIREMENTS

## A. SCOPE OF WORKS, SPECIFICATIONS AND PERFORMANCE REQUIREMENTS

### Scope of Work

The Scope of Work shall include but not limited to: PROCUREMENT OF MAINTENANCE AND SERVICING OF AIR CONDITIONERS FOR NAMIBIA REVENUE AGENCY NORTHEASTERN REGION (CLUSTER 4) ALL OFFICES AND HOUSES FOR A PERIOD OF 36 MONTHS THREE (3) YEARS.

The contractors shall provide general repairs and maintenance (servicing) for air conditioners as outlined below:

#### Air Conditioning

- Cleaning of air filters, indoor unit grills & filters through air blower.
- Cleaning of the indoor unit body by wiping out the dust with wet cloth.
- Cleaning the condenser and evaporator coils with suitable/chemical solution and flushing with high pressure water.
- Greasing of blower motors and all moving parts.
- Maintenance as per the manufacturer's recommendations or manual.
- Replacement of air conditioners if the need arises.

#### Frequency of intervention: Once a year.

### II) Specifications of Work

Detailed specifications of the entire work to be conducted At North-eastern Region (Cluster 4) regional offices are specified in the Annexure and the Terms of Reference attached to the bidding document. The specifications must be met, but no credit will be given for exceeding the specifications.

### SECTION IV: PRICED ACTIVITY SCHEDULE

Procurement Reference Number: NCS/ONB/NAMRA/01-02/2023

You may complete / write the total bid amount in the block below. Bidders must attach their detailed prices for each item as per the specifications provided on the Annexure attached. Quotations are to be on the bidder's company letter head addressed to NamRA Procurement Management Unit, Molkte Street, NamRA Building, 5th Floor. P O Box 569, Windhoek. Quotations not addressed to NamRA will not be accepted.

| Item<br>No | Brief Description of Works   | Quantity | Unit of<br>Measure | Unit Price<br>(NS) | Total Price<br>(NS) |
|------------|--|----------|--------------------|--------------------|---------------------|
|            | PROCUREMENT OF MAINTENANCE AND SERVICING OF AIR CONDITIONERS FOR NAMIBIA REVENUE AGENCY NORTHEASTERN REGION (CLUSTER 4) ALL OFFICES AND HOUSES FOR A PERIOD OF 36 MONTHS THREE (3) YEARS.  The contractors shall provide general repairs |          |                    |                    |                     |
|            | and maintenance (servicing) for air conditioners as outlined below:  |          |                    |                    |                     |
|            | Air Conditioning   |          |                    |                    |                     |
|            | Cleaning of air filters, indoor unit grills & filters through air blower.  |          |                    |                    |                     |
|            | Cleaning of the indoor unit body by<br>wiping out the dust with wet cloth.   |          |                    |                    |                     |
|            | <ul> <li>Cleaning the condenser and evaporator<br/>coils with suitable/chemical solution and<br/>flushing with high pressure water.</li> </ul>   |          |                    |                    |                     |
|            | Greasing of blower motors and all moving parts.  |          |                    |                    |                     |
|            | Maintenance as per the manufacturer's recommendations or manual.   |          |                    |                    |                     |
|            | Replacement of air conditioners if the need arises.  |          |                    |                    |                     |
|            | Frequency of intervention: Once a year.  |          |                    |                    |                     |
|            | NOTE: USE THE LIST OF AIR CONDITIONERS ATTACHED AS A GUIDING TOOL FOR THE NUMBERS  |          |                    |                    |                     |

|   | AND SIZES OF AIR CONDITIONERS<br>PER OFFICE AND HOUSES.                         |                  |  |
|---|---|------------------|--|
| 1 | North-Eastern Region all NamRA offices<br>(Cluster 4)                           |                  |  |
|   | Tsumeb satellite offices both Domestic<br>Taxes and Customs (Offices & Housing) |                  |  |
|   | Grootfontein Office Customs (Offices &<br>Housing)                              |                  |  |
|   | Rundu Regional Offices both Domestic<br>Taxes and Customs (Offices & Housing)   |                  |  |
|   | Sarasungu Border Post Customs (Offices<br>& Housing)                            |                  |  |
|   | Katwitwi Border Post (Offices<br>&Housing)                                      |                  |  |
|   | Mohembo Border Post (Offices<br>&Housing)                                       |                  |  |
|   |   | Subtotal         |  |
|   |   | VAT @ %          |  |
|   | Defend Authority Calculula Authority of Dec                                     | Total Bid amount |  |
|   | Priced Activity Schedule Authorised By:  Name:                                  | Signature:       |  |

Date:

Company

Position:

Authorised for and on behalf of:

### SECTION V: SPECIFICATIONS AND COMPLIANCE SHEET

Procurement Reference Number:

NCS/ONB/NAMRA/01-02/2023

[Bidders should complete columns C and D with the specifications and performance of the Works offered. Also, state "comply" or "not comply" and give details of any non-compliance/deviation to the specifications required. Attach detailed technical literature if required. Authorise the specifications offered in the signature block below].

| Item<br>No | Specifications and Performance<br>Required  | Compliance of<br>Specifications<br>and<br>Performance<br>Offered | Details of Non-Compliance/<br>Deviation<br>(if applicable) |
|------------|---|--|--|
| $A^*$      | B*  | C  | D  |
|            | PROCUREMENT OF MAINTENANCE AND SERVICING OF AIR CONDITIONERS FOR NAMIBIA REVENUE AGENCY NORTHEASTERN REGION (CLUSTER 4) ALL OFFICES AND HOUSES FOR A PERIOD OF 36 MONTHS THREE (3) YEARS. |  |  |

<sup>\*</sup> Columns A and B to be completed by Public Entity.

#### Specifications and Compliance Sheet Authorised By:

| Name:                            | Signature: |  |
|----------------------------------|------------|--|
| Position:                        | Date:      |  |
| Authorised for and on behalf of: | Company    |  |

# SECTION VI: GENERAL CONDITIONS OF CONTRACT AND CONTRACT AGREEMENT

Any resulting contract shall be placed by means of a Purchase Order/Letter of Acceptance and shall be subject to the General Conditions of Contract (GCC) for the Procurement of Goods (as stipulated in this bidding document) except where modified by the Special Conditions below.

### SECTION VII SPECIAL CONDITIONS OF CONTRACT

Procurement Reference Number: NCS/ONB/NAMRA/01-02/2023

The clause numbers given in the first column correspond to the relevant clause number of the General Conditions of Contract.

| GCC Clause<br>Reference   | Special Conditions   |  |
|---|--|--|
| Employer<br>GCC 1.1(r)  | NamRA  |  |
| The intended completion date is: 36 Months three (3) Years from of Purchase Order / Letter of award and Acceptance thereof.  GCC  |  |  |
| Project Manager<br>GCC 1.1(y)   | The Project Manager is: Anyone Appointed by NamRA  |  |
| Site<br>GCC 1.1(aa)   | The Site/final destination for works is: North-eastern Regional Office   |  |
| Start Date<br>GCC 1.1(dd)   | The Start Date shall be: after issue of Purchase Order / Letter of award and Acceptance thereof.   |  |
| The Works<br>GCC 1.1(hh)  | The Works consist of:  |  |
| Interpretation<br>GCC 2.2   | The project will be completed in the following sections: as per the scope of works.  |  |
| Interpretation<br>GCC2.3  | The following additional documents shall form part of the contract:  |  |
| Language and<br>Law<br>GCC 3.1  | The language of the contract is English.  The law that applies to the Contract is the law of Namibia.  |  |
| Project Manager's Decisions 4.1  The Project Manager shall obtain specific approval from the before carrying out any of his duties under the Contract when Project Manager's opinion will cause the amount finally due Contract to exceed the Contract Price or will give entitlement to of time. This requirement shall be waived in an emergency affect of personnel or the Works or adjacent property. |  |  |
| Delegation<br>GCC 5.1   | The Project Manager may delegate his/her duties.   |  |
| Notices<br>GCC 6  | Any notice shall be sent to the following addresses:  For the Employer, the address shall be as given on the page 2 of this Bidding Document and the contact name shall be:  Ms. Petra Lisho-Mayumbelo  NamRA Head Office, 5 <sup>th</sup> Floor.  Molkte Street |  |

| GCC Clause<br>Reference                       | Special Conditions  |
|---|---|
|   | Windhoek Namibia  For the Contractor, the address shall be as given on the first page of the  |
|   | Purchase Order/Letter of Acceptance and the contact's name shall be   |
| Insurance<br>GCC 13.1                         | Except for the cover mentioned in (d)(i) hereunder, the other insurance covers shall be in the joint names of the Contractor and the Employer and the minimum insurance amounts shall be:   |
|   | Not Applicable  |
| Site Data<br>GCC 14.1                         | The site Data shall be: Available to successful bidder.   |
| Possession of the Site GCC 20.1               | The Site Possession Date shall be: Not Applicable   |
| Procedure for<br>Disputes<br>GCC 24           | No Adjudicator shall be appointed under the contract and arbitration shall not apply. If any dispute arises between the Employer and the Contractor in connection with or arising out of the Contract, the parties shall seek to resolve any such dispute by amicable agreement. If the parties fail to resolve such dispute by amicable agreement, within 14 days after one party has notified the other in writing of the dispute, then the dispute shall be referred to court by either party. |
| Program<br>GCC 25.1                           | The Contractor shall submit for approval a Program for the Works within 2 days from the date of the Letter of Acceptance or issue of Purchase Order Agreement / Letter of Award.  |
| GCC 25.3                                      | Program updates shall be required.  |
| Defects Liability<br>Period GCC 33.1          | The Defects Liability Period is: six months (180 days).   |
| Payment<br>Certificates<br>GCC 39.7           | A single statement of the estimated value of the work executed shall be submitted on completion of the Works. The Project Manager shall check the statement and certify the amount to be paid to the Contractor.  |
| Payments<br>GCC 40                            | The amount certified by the Project Manager shall be paid in full within 30 days of receipt by the Employer of an invoice, supported by:  (a) the payment certificate; and  (b) a certificate of Completion of the Works.   |
| Adverse weather<br>Conditions<br>GCC 41.1 (l) | [ Not Applicable]   |
| Price<br>Adjustment                           | The Contract is not subject to price adjustment.  |

| GCC Clause<br>Reference             | Special Conditions   |
|-------------------------------------|--|
| GCC 44.                             |  |
| Retention<br>GCC 45.                | (i)no proportion of any payments shall be retained.  |
| Liquidated<br>Damages<br>GCC 46.1   | Not Applicable   |
| Bonus<br>GCC 47.1                   | The rate for the Bonus per calendar day is: Not Applicable   |
| Advance<br>Payment<br>GCC 48.1      | No advance payment shall be made.  |
| Performance<br>Security<br>GCC 49.1 | No Performance Security is required.   |
| GCC 56.1                            |  |
| GCC 59.1                            | The percentage to apply to the value of the work not completed, representing the Employer's additional cost for completing the Works, is: [Not Applicable] |

### QUOTATION CHECKLIST SCHEDULE

#### Procurement Reference No.: NCS/ONB/NAMRA/01-02/2023

| Description   | Attached | Not Attached |
|---|----------|--------------|
| Attached Identity Document  |          |              |
| Have a valid company Registration Certificate;  |          |              |
| Have an original valid good Standing Tax Certificate;   |          |              |
| Have an original valid good Standing Social Security Certificate;   |          |              |
| Have a valid certified copy of Affirmative Action Compliance<br>Certificate, proof from Employment Equity Commissioner that<br>bidder is not a relevant employer, or exemption issued in terms of<br>Section 42 of the Affirmative Action Act, 1998;  |          |              |
| Submit signed Bid-securing Declaration.   |          |              |
| An undertaking on the part of the Bidder that the salaries and wages payable to its personnel in respect of this proposal are compliant to the relevant laws, Remuneration Order, and Award, where applicable and that it will abide to sub-clause 4.6 of the General conditions of Contract if it is awarded the contract or part thereof; and |          |              |
| Quotation letter  |          |              |
| Priced Activity Schedules   |          |              |
| Specification and Compliance Sheet  |          |              |
| Reference letters of minimum of one past similar project  |          |              |
| Fitness Certificate from Local Authority  |          |              |
| Preference will be given to registered companies with a Fitness Certificate from a Local Authority for North-eastern Region.  |          |              |

**Disclaimer:** The list defined above is meant to assist the Bidder in submitting the relevant documents and shall not be a ground for the bidder to justify its non-submission of major documents for its quotation to be responsive. The onus remains on the Bidder to ascertain that it has submitted all the documents that have been requested and are needed for its submission to be complete and responsive.



### **TERMS OF REFERENCE**

Maintenances, Repairs and Services of Air Conditioners for NamRA offices and housing for a period of three (3) years.

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#### 1. PURPOSE

NamRA seeks to acquire the services of Namibian owned and registered maintenance contractors to provide repair and maintenance services of air conditioners for e period of 36 months.

#### 2. SCOPE

The contractors shall provide general repairs and maintenance (servicing) of air conditioners as outlined below.

#### 2.1.2 Air Conditioning

- Cleaning of air filters, indoor unit grills & filters through air blower.
- Cleaning of the indoor unit body by wiping out the dust with wet cloth.
- Cleaning the condenser and evaporator coils with suitable/chemical solution and flushing with high pressure water.
- Greasing of blower motors and all moving parts.
- Maintenance as per the manufacturer's recommendations or manual.
- Replacement of air conditioners if the need arises.
- · Frequency of intervention: Once a year.

#### 3. DELIVERABLES

The servicing of air conditioners as indicated in the scope will be performed at the below NamRA offices and future offices including leased properties unless otherwise stated and will be once per year.

Contractors will be awarded as per the location of business; contactors are advised to bid for the regional clusters they are stationed. Contractors who have offices in more than one region / cluster should provide proof via a fitness certificate older than three years.

The offices are listed below.

#### Central Region all NamRA offices (Cluster 1)

- Head Quarters Town Square (Offices)
- NamRA Building (Offices)
- LTU Unit (Tunhale Building) (Offices)
- Fiscus Building (Offices)
- Eros Airport (Offices)
- Hosea Kutako International Airport (Offices & Housing)

- Nampost Warehouse (Offices)
- · Transnamib office railway (Offices)
- Agrihouse Building (Offices)
- Gobabis Domestic Taxes and Customs & Excise (Offices & Housing)
- Transkalahari Border Post (Offices & Housing)
- Excise Management office (Offices)

### Western and North Central Region all NamRA office (Cluster 2)

- Walvis Bay Regional Office both Domestic Taxes and Customs (Offices &Housing)
- Swakopmund Satellite Office Domestic Taxes (Offices)
- Otjiwarongo Regional Office both Domestic Taxes and Customs (Offices &Housing)
- Khorixas satellite office, Domestic Taxes (Offices)

### Northern Region all NamRA offices (Cluster 3)

- Ondangwa Office Customs & Excise (Offices & Housing)
- Oshikango border post Customs (Offices & Housing)
- Okasamane Border Post Customs (Offices & Housing)
- Eenhana Satellite office Domestic Taxes (Offices)
- Outapi Satellite Office Domestic Taxes (Offices)
- Ruacana Border Customs (Offices & Housing)
- Opuwo Satellite office Domestic Taxes (Offices)
- Omahenene Border Post Customs (Offices & Housing)
- Oshakati Regional Offices both Domestic Taxes & Custom (Offices)
- Muhembo Border Post Custom (Offices & Housing)

### Northeastern Region all NamRA offices (Cluster 4)

- Tsumeb satellite offices both Domestic Taxes and Customs (Offices & Housing)
- Grootfontein Office Customs (Offices &Housing)

- Rundu Regional Offices both Domestic Taxes and Customs (Offices &Housing)
- Sarasungu Border Post Customs (Offices & Housing)
- Katwitwi Border Post (Offices & Housing)

### Far Northeastern Region all NamRA offices (Custer 5)

- Katima Mulilo both Domstic Taxes and Customs (Offices & Housing)
- Wenela Border Post Customs (Offices & Housing)
- Ngoma Border Post Customs (Offices &Housing)

#### Southern Region All NamRA offices (Cluster 6)

- Mariental Satellite office Domestic Taxes (Offices)
- Keetmanshoop Regional Offices both Domestic and Customs (Offices & Housing)
- Luderitz both Domestic Taxes and Customs (Offices & Housing)
- Oranjemund both Domestic Taxes Satellite Office and Customs (Offices & Housing)
- Noordoewer Border Post Customs (Housing & Offices)
- Ariamsvvlei Border Post Customs (Housing & Offices)
- Klein Manse Border Post Customs (Housing & Offices)

#### 4. CONTRACT DURATION

The contract if for a period of 36 months (3) years and its only valid from the day it has been fully signed by both parties.

#### 5. OPERATING PROCEDURES

- The contractor must ensure that all maintenance works must be conducted by a fully qualified technician and supervised by a senior technician.
- Any damage caused by improper installation will be the responsibility of the contractor. NamRA will establish the value for the damage that will be charged to the contractor.
- Contractor to ensure that while providing the support /services during weekdays the service does not disturb office working environment within the office premises.
- The contractor staff are required to maintained confidentiality of NamRA's information made available or accessible to them in the course of their duties.

 The contractor shall inform NamRA's representative and security two weeks in advance for serives and maintenance.

### 5.1 INSTRUCTIONS TO BIDDER

- Bids, along with all required documents, must be submitted in the manner described herein.
- By submitting a Bid document, bidder certifies that they understand and agree with, and will abide by, the terms and conditions set forth in this Term of Reference.
- All costs incurred by the bidder in the preparation of a Proposal responding to this term of reference are the responsibility of the proposer (bidder) and will not be reimbursed by the NamRA.

#### 6. HEALTH AND SAFETY

Health and Safety is vital on NamRA's properties. All employees of the contractor are to strictly adhere to the health and safety guidance provided. Contractor shall take reasonable care of their staff health and safety as well as that of other persons who may be affected by their activities. The contractor is responsible for the care, protection and safety of the works, the site and all things in the work areas. All required Personal Protective Equipment (PPE) are to be provided by the contactor to its employees. As a minimum, safety helmet, coverall, and hand gloves are to be worn by all on site. The contractor shall inform NamRA's officials of any special health and safety hazards which might invoice in the work to be performed and shall advice to NamRA of any precautions that ought to be taken. The contractor shall be responsible for completing the work, to a high standard and within the required time or sooner.

#### 7. SECURITY

- The contractor must hold record of their staff details. To the extent required from time to time by the security manager/deputy, the contactor shall provide,
- A list of staff showing the name and address of everyone who is involved in the performance of contractor.
- The contractor shall provide clear visible ID cards to their worker, and this should be worn at all the time during work.
- Roads or paths to be used as access by the contractor are to be left clear of construction plants, vehicles, and debris at all the time.
- All dangerous areas are to be fenced and signs posted to warn NamRA's staff and visitors.

#### 8. EVALUATION CRITERIA

Proposals will be evaluated by the Bid Evaluation Committee. Evaluations will be based on criteria outlined in this document which is in accordance with the Procurement Act.

### **Evaluation Criteria & Technical Specifications**

### Phase 1: General Documentation and eligibility criteria (Pass/Fail)

The following are mandatory documents to be submitted by bidders, non-submission of documents outlined below is automatic disqualification, bidder cannot be evaluated for Phase 2 Technical.

| D  | ocument Description  | Yes/No |
|----|--|--------|
| 1. | Is the Bidder under a declaration of ineligibility by the Government of Namibia in accordance with applicable laws at the date of the deadline for bid submission or thereafter? Or is the bidder debarred from bidding for a certain period by the Procurement Policy Unit (PPU) under the Ministry of Finance. [the BEC will confirm by checking a list of debarred bidders on PPU website]. |        |
| 2. | Does the bidder appear on the any of the development bank ineligibility lists (African Development Bank, Asian Development Bank, European Bank for Reconstruction and Development, Inter-American Development Bank Group and World Bank Group)?  |        |
| 3. | a valid original or certified copy of a certificate of business registration for an entity incorporated or registered under the company or close corporation laws of Namibia certified by the Commissioner of Oaths or Namibian Police. Participation is limited to the citizens of Namibia only. Provide copies of Namibian Identification Document/s for all shareholders.                   |        |
| 4. | The company bidding should have been registered as Air conditioning and Refrigeration services for not less than three years ago (from 13 February 2020 to current).   |        |
| 5. | Submit an original or valid certified of a Good Standing Tax Certificate from the Receiver of Revenue duly certified from Namibian Police or Commissioner of Oaths.  |        |
| 6. | Submit an original or valid certified copy of a Good Standing Certificate from Social Security Commission (SSC) duly certified by a Commissioner of Oaths; or Namibian Police  |        |

| 7.  | A list from SSC comprising names of employees / technicians to be contracted on this project. Names must be minimum of 5 registered employees with SSC.  | 1                   |
|-----|--|---------------------|
| 8.  | Submit a valid certified copy from Namibian Police or Commissioner of Oaths of an Affirmative Action Compliance Certificate or in its absence, proof from the Employment Equity Commissioner that the Bidder is not a relevant employer, or exemption issued in terms of Section 42 of the Affirmative Action Act, 1998;   |                     |
| 9.  | Submit an undertaking on the part of the Bidder that the salaries and wages payable to its personnel in respect of this proposal are compliant to the relevant laws in Namibia. Written undertaking as contemplated in section 138(2) of the Labour Act, 2007.   |                     |
| 10. | Submit a duly completed and signed Bid Securing Declaration Form   |                     |
| 11. | Duly signed and completed Bid Submission Form  | Examely CS - Intone |
| 12. | Fitness Certificate from a Local Authority / municipality or regional council in case of village councils as per cluster/ region bidder is bidding for and duly certified by the Commissioner of Oath or Namibian Police   |                     |
| 13. | Detailed Company profile indicating employees wearing the bidders' corporate uniforms (colour profile is preferable). Company Organogram clearly indicating the Structure.  [Record of PPE issued in the past 12 months to staff must be attached].  |                     |
| 14. | Certified copy/s of vehicle/s owned by the bidder or shareholders/owners to be used in support of operation.   |                     |
| 15. | A letter from the Bidder's financial institution (operating in Namibia), which indicates a minimum rating C. any rating from D and beyond is a disqualification.   |                     |
|     | Bidder shall submit a letter from financial institution operating in Namibia undertaking to provide credit facility/working capital to the value of not less than 200,000 (two hundred thousand) Namibia dollar to the bidder in the event they are awarded a bid  |                     |
|     | Submit proof / evidence through letter of award, signed and stamped by the Client for the total monetary value of Air Conditioners services which includes, servicing, replacing, and installation of air conditioners performed for each of the last four years. Evaluation is based on the equivalent of nature, volume and size of the previous air conditioner services contract performed or awarded. |                     |
|     | [Or provide details of Services under way or contractually committed; and names and address of clients who may be contacted for further information on those contracts].   |                     |

Phase 2: Technical Evaluation [80 marks]

### TABLE 2 TECHNICAL EVALUATION CRITERIA AND SCORING

|     | A. EX  | PERIENCE  |      |              |  |
|-----|--|---|------|--------------|--|
| Cor | npany experience   |   | 1.25 |              |  |
|     |  |   |      | Max<br>Marks |  |
| 01  | Service providers' / bidders' experience in Air Conditioning and Refrigeration Services.   | nditioning and substantiated by letter(s) of 2  |      |              |  |
|     | (Provide proof of authentic letters of award for work experience). Duration  | 3-4 years substantiated by a reference letter(s) of contract award                        | 15   | 20           |  |
|     | of the contract, nature of the contract<br>and total value of the contract to be<br>indicated on the letter of award from  | Minimum 2 years<br>substantiated by a reference<br>letter(s)                              | 5    | 20           |  |
|     | the client of current contracts and / or previous awarded contracts).  | No reference letter(s)  | 0    |              |  |
| 02  | Service providers / bidders' experience in Air Conditioning and Refrigeration Services with experience in employing more than  | Bidders with testimonial / reference letter indicating more than 12 staff complement.     | 10   |              |  |
|     | 5 staff complement on one air condition and refrigeration project (corporate environment only to be considered).   |   |      | 10           |  |
|     | [these criteria indicate similar experience the bidder attained in terms of nature, complex and size of previous contracts/current commitments with other clients in the similar corporate environment]. | Bidders with testimonial / reference letter NOT indicating more than 12 staff complement. | 0    |              |  |
|     | B. HUMA  | N RESOURCES   |      |              |  |
| 03  | Organizational chart indicating key personnel.   | Detailed organogram chart attached  | 5    |              |  |
|     | [Attach a diagram that shows the structure of your organization and  | Organogram not fully detailed attached  | 2    | _            |  |
|     | shows the chain of command and<br>relative ranking of various positions in<br>an organization. The organogram<br>should include information such as the<br>job titles, reporting structures and          | No organogram chart attached  | 0    | 5            |  |

|     | areas of responsibility for the employee].   |   |    |    |
|-----|--|---|----|----|
| Exp | perience: Key personnel  |   |    |    |
| 04  | Experience of bidder's key personnel (Site Supervision)  | five years & above work<br>experience as Contracts<br>Manager/Site Supervisor   | 20 |    |
|     | Key personnel with a minimum of<br>three (3) years' experience in<br>corporate Air conditioning and  | 3 to 4 years work experience<br>as Contracts Manager/Site<br>Supervisor   | 10 | 20 |
| 05  | Refrigeration Services environment<br>(Submission of a CV of Contracts<br>Manager/Site Supervisor for this<br>contract). Should be able to speak<br>English. Minimum of Grade 12<br>certificate. | Less than three (3) years as<br>Contracts Manager/Site<br>Supervisor  | 0  |    |
| 05  | Experience of bidder's general technicians.  Should attach testimonial letter(s) of previous work experience, CV, and Grade 10 certificate.  | ALL fifteen (5) General workers experience with testimonial attached as proof of more than three years with Grade 10 certificate plus CV of 2 pages maximum.  | 5  |    |
|     |  | General workers with NO experience, no testimonial, No Grade 10 certificate, and No CV (even if only one is missing).   |    | 5  |
| 06  | Sample of Job Descriptions of ALL<br>Air Conditioning and Refrigeration<br>Services Personnel.   | A sample of Job Description<br>for ALL personnel submitted<br>on company letterhead<br>attached.  | 5  |    |
|     |  | NO sample of Job<br>Descriptions for personnel<br>on the company letterhead<br>submitted  | 0  | 5  |
| 07  | Air Conditioning and Refrigeration<br>Services Personnel Training<br>Program   | Training program attended or certificate acquired in Cleaning Services and or Safety, Health, and Handling of cleaning equipment and tools. This is for ALL key personnel to be contracted on this contract. Please attach proof. | 5  |    |

|      |  | If nothing is attached related<br>to the training programs<br>attended by key staff.                               | 0   | 5  |
|------|--|--|-----|----|
| ME   | C. DETAILED METHODOL   | OGY AND CLEANING PROG  | RAM |    |
| Met  | hodology and Cleaning Program of the   | Contract   |     |    |
| 08   | Detailed Methodology and<br>Servicing of Air Conditioners<br>program to be attached. | Fully detailed operations and Contingency plan covering all the required elements outlined.                        |     |    |
|      | Contingency plan must be included.   | Operations plan lacking some of the required elements.   | 2   | 5  |
|      |  | No Operations plan submitted.  | 0   |    |
| East |  | D PPE DISTRIBUTION   |     |    |
|      | ipment and Tools for the bidder to perfo   | The second second  |     |    |
| 09   | Equipment required for the execution of this contract                                | Attach proof of assets / letter of intent from financial institution/lease agreement from equipment hire companies | 5   |    |
|      |  | No evidence attached   | 2   | 5  |
|      |  | If No Record of PPE issued and staff receiving attached.   | 0   |    |
|      |  | Total Score Points   |     | 80 |

Note: (Reference verification will be done by Bid Evaluation Committee by calling or emailing)—and may visit the place of business premises for confirmation of business operation and existence. These references should include the name of the entity, nature of contract, contract amount, contact person and office telephone number and email address.

Only bidders scoring 70% and more will be considered for financial evaluation.

CV attached should only be maximum of 2 pages. Bidders should look at the sample CV provided in this RFQ document. More than 2 pages CV will be disqualified.

#### Phase 3 Financial Evaluation [20 %]

This bid would be subject to a **Quality and Cost Based Selection Method**. All Bidders that achieved the threshold technical requirement of minimum of 70 marks and above will be considered for Phase 3 Financial Evaluation.

In the Financial evaluation, the corrected bid prices (applicable only if there were any errors in bidders offer) would be ranked and scored according to the following formula:

TFS = LBO / BPO

TFS "stands for" The Financial Score

LBO "stands for" The corrected total bid price of the Lowest Bid Offer divided by

BPO "stands for" The corrected Bid Price Offer of the bidder being scored.

The OVERALL SCORE TOTAL will be determined by allocating a weight of 80 marks to the Technical Score, and 20 marks to the Financial Score by applying the formula below:

OST = TFS X 0.20 + TECHNICAL SCORE.

The bidder scoring the highest Overall Score Total would be considered for award through issuing of the letter of contract award including entering a 36-month contract between the successful bidder and NamRA in accordance with terms and conditions contained in Section VI, Section VII and Section VIII of this document for the provision of Cleaning Services for the Town Square Building (new NamRA Head Office, Windhoek) 1<sup>st</sup> to 5<sup>th</sup> floor.

NB!! An entity that does not meet all the mandatory requirement will be disqualified and will not be considered for the technical and financial evaluation.

Please complete Annexure A

### Form – 2

### Annexure A

| Cluster/Region                                       | Name of Place                | Cost of<br>service of air<br>conditioners<br>in NS (Unit<br>Price) |               |              |              |              |              |              |              |
|--|------------------------------|--|---------------|--------------|--------------|--------------|--------------|--------------|--------------|
|  |                              | 9000 BTU   | 12000<br>BTU  | 18000<br>BTU | 24000<br>BTU | 32000<br>BTU | 36000<br>BTU | 42000<br>BTU | 48000<br>BTU |
| Central<br>Region (Cluster<br>1)                     | Windhoek offices             |  |               |              |              |              |              |              |              |
|  | Hosea Kutako<br>Airport      |  |               |              |              |              |              |              |              |
|  | Gobabis                      |  |               |              |              |              |              |              |              |
|  | Transkalahari<br>border post |  |               |              |              |              |              |              |              |
| TOTAL  |                              |  |               |              |              |              |              |              |              |
| Western and<br>North Central<br>Region<br>(Cluster2) | Walvis Bay                   |  | 111-111-111-1 |              |              | 8            |              |              |              |
|  | Swakopmund                   |  |               |              |              |              |              |              |              |
|  | Otjiwarongo                  |  |               |              |              |              |              |              |              |
|  | Khorixas                     |  |               |              |              |              |              |              |              |
| TOTAL  |                              |  |               |              |              | -            |              |              |              |
| Northern<br>Region (Cluster<br>3)                    | Ondangwa                     |  |               | 10.016       |              |              |              |              |              |
| 1  | Oshikango                    |  |               |              | Herwite .    |              |              |              |              |
|  | Okasamane<br>Border Post     |  |               |              |              |              |              |              |              |
|  | Eenhana                      |  |               |              |              | -            |              |              |              |
|  | Outapi                       |  |               |              |              |              |              |              |              |
|  | Ruacana                      |  |               |              |              |              |              |              |              |
|  | Opuwo                        |  |               |              |              |              |              |              |              |

Form - 2

|  | Omahenene<br>Border Post    |   |    |         |  |  |
|--|-----------------------------|---|----|---------|--|--|
|  | Omuthiya                    |   |    |         |  |  |
|  | Oshakati                    |   |    |         |  |  |
|  | Muhembo Border<br>Post      |   |    |         |  |  |
| TOTAL  |                             |   |    |         |  |  |
|  |                             |   |    |         |  |  |
| Northeastern<br>Region (Cluster<br>4)        | Tsumeb                      | 7 |    |         |  |  |
|  | Grootfontein                |   |    |         |  |  |
| Louis and the same                           | Rundu                       |   |    |         |  |  |
|  | Nkurenkuru                  |   |    |         |  |  |
|  | Katwitwi Border<br>Post     |   |    |         |  |  |
|  | Divundu                     |   |    |         |  |  |
| TOTAL  |                             |   |    |         |  |  |
|  |                             |   |    |         |  |  |
| Far<br>Northeastern<br>Region (Cluster<br>5) | Katima Mulilo               |   | \$ |         |  |  |
|  | Wenela Border<br>Post       |   |    |         |  |  |
|  | Ngoma                       |   | -  | CE SORE |  |  |
| TOTAL  |                             |   |    |         |  |  |
|  |                             |   |    |         |  |  |
| Southern<br>Region (Cluster<br>6)            | Mariental                   |   |    |         |  |  |
|  | Keetmanshoop                |   | 1  |         |  |  |
|  | Luderitz                    |   |    |         |  |  |
|  | Oranjemund                  |   |    |         |  |  |
|  | Nooroewer<br>Border Post    |   |    |         |  |  |
|  | Ariamsvlei Border<br>Post   |   |    |         |  |  |
|  | Klein Manase<br>Border Post |   |    |         |  |  |

Form - 2

| TOTAL                    |  |  |  |  |  |
|--------------------------|--|--|--|--|--|
| TOTAL COST<br>AS PER BTU |  |  |  |  |  |
| TOTAL BID<br>PRICE       |  |  |  |  |  |

NB! All prices should include transport cost.

### List of All Airconditioners as per Region and Sizes

### Katima Domestic Taxes

36 GMC

37 GMC

38 GMC

CONTROLLER OFFICE

RECEPTION

SERVER ROOM 1

| No    | Make             | Office               | 9000         | 12000       | 18000 | 24000                                 | 32000  | 36000  | 48000  |
|-------|------------------|----------------------|--------------|-------------|-------|---------------------------------------|--|--|--|
|       | 1 Aliance        |                      | S.Verei      | INDIA TOTAL | 1     | THE COLUMN                            |  |  |  |
|       | 2 Aliance        |                      |              | 1           |       | 1018191                               |  | hre m  | Scale  |
|       | 3 Aliance        |                      |              | 1           |       |                                       |  | BBV 24   |  |
|       | 4 Aliance        |                      | Russi        | 1           |       |                                       |  |  | 2000   |
|       | Aliance          |                      | SPIRE        | 1           |       |                                       | AS LONG  | 8119   | 52.00  |
|       | Aliance          |                      | 25000 111.4  | 1           |       |                                       |  |  |  |
|       | Aliance          |                      | "ERGEN       | 1           |       | P (P) A SI                            | CIFE CHIEF   | Birco 1  | 1725115-7  |
|       | Aliance          |                      |              | 1           |       |                                       |  | Principal Princi |  |
| 9     | Aliance          |                      |              | 1           |       |                                       |  |  |  |
| 10    | Aliance          |                      |              | 1           |       |                                       |  |  | ALE ME   |
|       | Aliance          |                      | 11933/1537   | 1           |       |                                       |  |  | BUSINESS.  |
| 12    | Aliance          |                      |              | 1           |       |                                       |  | 1  |  |
|       | Aliance          |                      |              | 1           |       | Russ Si                               |  |  |  |
|       | Aliance          |                      |              |             | 1     |                                       | terms ten  |  |  |
|       | Aliance          |                      |              | 1           | -     |                                       |  |  |  |
| 16    | Aliance          |                      |              | 1           |       |                                       |  |  | 133401   |
| 17    | Aliance          |                      | 100          | 1           |       |                                       |  |  |  |
| 18    | Aliance          |                      | 1000         | 1           |       | THE RE                                | 7.0  |  |  |
| _     | Aliance          |                      |              | 1           |       |                                       |  |  | 15745,6145   |
|       | Aliance          |                      |              | 1           |       | N                                     |  |  |  |
| _     | Aliance          |                      |              | 1           |       |                                       |  |  | Cary In ac   |
|       | Aliance          |                      | 15 Herri     | 1           |       |                                       |  |  | PERSONAL PROPERTY.   |
|       | Aliance          |                      |              | 1           |       |                                       |  | 1000   |  |
| _     | Aliance          |                      |              | 1           |       |                                       |  | -  | dent to the  |
|       | · marree         |                      |              |             |       |                                       |  |  |  |
| otal  |                  |                      | 0            | 22          | 2     | 0                                     | 0  | 0  | 0  |
| Rundu | Domestic<br>Make | Taxes                | 9000         | 12000       | 10000 | 24000                                 | 22000  |  |  |
|       | GMC              | ASSESSOR HALL        | 3000         |             | 18000 | 24000                                 | 32000  | 36000  | 48000  |
| -     | Gree             | ETX OFFICE           |              | 1           |       | 2                                     |  |  | (W) 25 (P)   |
|       | GMC              | CUSTOMER CARE        | TEN UNION    | 1           |       |                                       |  |  |  |
| -     | TLC              | REGISTRY STRONG ROOM |              | 1           | -     |                                       | THE CASE   |  |  |
| _     | GMC              | REGISTRY             | Section 4    | 1           |       | 1                                     |  |  |  |
| -     | Gree             | REFUND & AUDT OFFICE |              | 1           | - 10  | 1                                     | CHECKY.  |  |  |
|       | Panasonic        |                      |              | 1           |       |                                       |  |  |  |
| _     | GMC              | CASH OFFICE          | No. State of | 1           |       | 1                                     |  |  | STATE OF THE PARTY |
| _     | GMC              | STOCK ADMIN ROOM     |              | 1           | - 2   | 1                                     | 1 - 100 - 10 |  | CAMBI  |
| _     | Gree             | REFUND VERIFICATION  |              | 1           | - 5   | Santa                                 |  |  |  |
| -     | GMC              | RECOVERY             | Maria de la  |             |       | 1                                     |  |  |  |
| 20    |                  |                      |              |             |       | 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | 11111  |  | STATE OF THE PARTY.  |

1

1

| Walvis | s Bay and | l Swakopmund Customs offices |         |    |   |   |   |   |  |
|--------|-----------|------------------------------|---------|----|---|---|---|---|--|
| Total  |           |                              | 0       | 14 | 0 | 6 | 0 | 0 |  |
| 41     | Gree      | Customer CARE front office   |         | 1  |   |   |   |   |  |
| 40     | GMC       | MANAGERS OFFICE              | TO TWES | 1  |   |   |   |   |  |
| 39     | GMC       | SERVER ROOM 2                |         | 1  |   |   |   |   |  |

| No    | Make      | Office                             | 9000 | 12000       | 18000 | 24000     | 32000     | 36000   | 48000      |
|-------|-----------|------------------------------------|------|-------------|-------|-----------|-----------|---------|------------|
| 42    | Gree      | REGIONAL MANAGER                   |      |             |       | 1         |           |         |            |
| 43    | AUX       | RECEPTIONIST                       | 1    |             |       |           | #80E      |         |            |
| 44    | Aveon     | DEPUTY DIRECTOR                    | 1    | To the last |       |           |           |         | 7 5 5 5 5  |
| 45    | Gree      | CONTROLLER                         | 1    |             |       | gust.     |           |         |            |
| 46    | Gree      | CLEARANCE                          | 2    |             |       |           |           |         |            |
| 47    | Gree      | CLEARANCE                          |      | W 30        | 4     |           |           | VIETE I |            |
| 48    | AUX       | ENFORCEMENT                        | 4    | I CHESTER   |       |           |           | 200     | NAME OF    |
| 49    | GREE      | INSPECTORATE                       | 1    |             |       |           | Strain SW |         |            |
| 50    | GREE      | RMU & INSPECTORATE                 | 4    |             |       |           |           | 7       | MIN AND    |
| 51    | AUX       | RECEPTION                          | 1    |             |       |           |           |         | 24 3 100 1 |
| 52    | Aveon     | TRANSPORT & MAINTENCE              | 1    |             |       |           | Euxe      | Di di   |            |
| 53    | Gree      | CCP UNIT                           | 2    | Vela II     |       |           | 15,000    |         |            |
| 54    | Carier    | CCP UNIT                           | 1    |             |       |           |           |         | 9          |
| 55    | Gree      | SWAKOPMUND CUSTOMS & EXCISE OFFICE |      | 3           |       |           |           | 50      |            |
| 56    | Aveon     | VALUATION & MANIFEST               | 3    |             |       |           |           |         | 20,000     |
| 57    | Investers | SCANNER                            | 4    | 5 55        |       |           |           |         |            |
| 58    | Aveon     | IT SECTION                         | 1    | Gleat F     |       | Aller St. |           |         | DEC        |
| 59    | Gree      | MAIN GATE & CONTAINER<br>GATE      | 2    |             |       |           |           |         |            |
| 60    | Angel     | BOARDROOM                          |      |             |       | 1         |           | IE S    | STELL      |
| Total |           |                                    | 29   | 3           | 4     | 2         | 0         | 0       | 0          |

### Walvis Bay and Swakopmund Domestic Taxes

| No | Make      | Office Name or Number            | 9000  | 12000 | 18000 | 24000 | 32000  | 36000   | 48000              |
|----|-----------|----------------------------------|-------|-------|-------|-------|--------|---------|--------------------|
| 61 | Unionaire | 2 CASH OFFICE & CUSTOMER<br>CARE |       |       |       |       |        |         | 1                  |
| 62 | Unionaire | 3 CASH OFFICE & CUSTOMER<br>CARE |       |       |       |       |        |         | 1                  |
| 63 | Unionaire | 4 CASH OFFICE & CUSTOMER<br>CARE |       |       |       |       |        |         | 1                  |
| 64 | Unionaire | 5 CASH OFFICE & CUSTOMER<br>CARE |       |       |       |       |        |         | 1                  |
| 65 | Angel     | 3                                | Bu re | 1     |       | E ST  |        | Gentle. | 1                  |
| 66 | Angel     | 5                                |       | 1     |       |       |        | Bergue. | WATER STATE        |
| 67 | Angel     | 6                                |       | 1     |       |       |        |         |                    |
| 68 | Angel     | 7                                |       | 1     |       |       |        |         | NIE SES            |
| 69 | Angel     | 8                                |       | 1     |       |       |        |         | No.                |
| 70 | Angel     | 9                                |       | 1     | T I   |       | 10 100 |         | We're              |
| 71 | Angel     | 10                               |       | 1     |       |       |        | -       | THE REAL PROPERTY. |

| Total |       |              | 0  | 38 | 1   | 1         | 1       | 0   | 4            |
|-------|-------|--------------|--|----|-----|-----------|---------|-----|--------------|
| 93    | GMC   | 15 Archieve  |  |    | 350 |           | 1       |     | BEINGS       |
|       | Angel | STORE        |  | 1  | 010 |           | EWE -   |     | all the same |
|       | Angel | 27           |  | 1  |     |           |         |     |              |
|       | Angel | 27A          | BOADUR   | 1  |     | CITE OF   |         |     | 10 H         |
|       | Angel | 26           |  | 1  |     |           |         |     | 1100         |
|       | Angel | 25           |  | 1  | 169 |           | -17     |     |              |
|       | Angel | 23           |  | 1  | 15  | HER!      | w i     |     |              |
|       | Angel | 22           | A STATE OF THE PARTY OF THE PAR | 1  |     |           |         |     |              |
|       | Angel | 21           |  | 1  |     |           |         |     |              |
|       | Angel | 20           |  | 1  |     | 1         |         |     | WE SIX       |
|       | Angel | 19           |  | 1  |     | re to m   |         |     |              |
|       | Angel | 18           |  | 1  |     | 是表面对      |         |     | TONE V       |
|       | Angel | 17           |  | 2  |     | NEW WA    |         |     |              |
| 80    | Angel | 16           |  | 1  |     |           |         | 1   | TO ME BO     |
| 79    | GMC   | 15- BACK     |  | 5  |     |           |         | FR  |              |
| 78    | GMC   | 15 OFFICE 2  |  | 4  |     | den del 2 |         |     | ## (II)      |
| 77    | GMC   | 15 OFFICE 1  |  | 1  |     |           | 03800   |     | 10,465       |
| 76    | Angel | 15 HALL      |  | 4  | 100 | 13:44     | Y WIN   |     | Section 1    |
| 75    | Angel | 14           | Medien .   | 1  |     |           |         |     |              |
| 74    | Angel | 13           |  | 1  |     |           |         |     |              |
| 73    | Angel | 12 (REPLACE) | \$ S. S. S. W. B.  |    | 1   |           | Carry . |     | -            |
| 72    | Angel | 11           |  | 1  | 201 |           | AUE!    | _ 6 | 1            |

### Walvis Bay VAT Audit Building Sam Nujoma Avenue Domestic Taxes

| No    | Make  | Office Name or Number | 9000      | 12000 | 18000 | 24000              | 32000   | 36000 | 48000   |
|-------|-------|-----------------------|-----------|-------|-------|--------------------|---------|-------|---------|
| 94    | ANGEL | 1                     | 100000    | 1     |       |                    |         |       | 1       |
| 95    | ANGEL | 2                     | lim a     | 1     | 9     |                    |         | A. E. | 1       |
| 96    | ANGEL | 3                     | Plant, in | 1     |       |                    | ROBE    |       | 1       |
| 97    | ANGEL | 4                     | Wa ou     | 1     |       |                    | ilen in | 1 37  | 1       |
| 98    | ANGEL | 5                     | SEAR LES  | 1     | 8     | THE REAL PROPERTY. |         | 1     |         |
| 99    | ANGEL | 6                     | (Classed) | 1     |       |                    |         | 1     |         |
| 100   | ANGEL | 7                     |           | 1     |       | 100 mm             |         | 2-014 |         |
| 101   | ANGEL | 8                     |           | 1     |       | Ber All            | HOLDER! |       |         |
| 102   | ANGEL | 9                     |           | 1     | - 9   | 5/45               |         |       | Sing av |
| 103   | ANGEL | 10                    |           | 1     | 1     |                    |         | 2010  |         |
| 104   | ANGEL | 11                    |           | 1     |       |                    |         |       |         |
| 105   | ANGEL | 12                    | TATORISED | 1     | 9     |                    | N. ROVE | Ola i | Markey. |
| 106   | ANGEL | CONFERENCE            |           | 1     | 1     |                    |         | 1750  |         |
| Total |       | 1,000                 | 0         | 13    | 1     | 0                  | 0       | 0     | 4       |

### Oshakati Regional Office Domestic Taxes

| No  | Make | Office Name or Number     | 9000 | 12000   | 18000 | 24000     | 32000 | 36000 | 48000    |
|-----|------|---------------------------|------|---------|-------|-----------|-------|-------|----------|
| 107 | TCL  | CASH OFFICE ROOM- 1,3,4 & |      |         | 4     |           |       |       |          |
| 108 | TCL  | CUSTOMER CARE- ROOM 2     |      | Desta 1 | 2     | WARE BOOK |       |       | Box (QA) |

| 100             | Gree      | CUSTOMER CARE- ROOM 2   | ( CONTRACT | STATE OF THE PARTY OF  | - 4   | Sile and a second |               |         | Total Car  |
|-----------------|-----------|-------------------------|------------|------------------------|-------|-------------------|---------------|---------|--|
|                 | TCL       | AUDIT SECTION ROOM 18   |            | Contract of the last   | 2     | Charles NA        |               |         | 5 10 20 W  |
| _               | TCL       | AUDIT SECTION ROOM 20   |            |                        |       |                   |               |         | 080000   |
| 11.             | ITCL      | RECOVERY SECTION ROOM   |            | DUNDAS, SU             | 1     |                   | Marie Control |         |  |
| 112             | TCL       | 21                      |            |                        | 1     |                   |               | -       |  |
|                 | 100       | AUDIT SECTION ROOM 22 & |            | Conversion of the last | -     |                   |               |         |  |
| 113             | TCL       | 23                      |            |                        | 2     |                   |               |         |  |
| _               | TCL       | RECEPTION ROOM 25       |            |                        | 1     |                   |               |         | 易牌   |
| 115             | TCL       | MANAGERS OFFICE ROOM 26 |            |                        | 1     |                   |               |         | 能器   |
|                 | Gree      | BOARD ROOM 27           |            |                        | 1     |                   |               |         |  |
| 110             | Gree      | RECOVERY SECTION ROOM   |            |                        | 1     |                   |               |         |  |
| 117             | TCL       | 10 & 11                 |            |                        | 2     | at social         |               | IN COST |  |
| _               | GMC       | ROOM 12                 |            | 1                      | -     |                   |               |         |  |
|                 | TCL       | ROOM 9                  |            | MIRRIAN                | 1     |                   |               |         |  |
|                 | AS        | ROOM 32                 |            |                        | 1     |                   |               |         | TO STATE OF THE PARTY OF THE PA |
|                 | TCL       | ROOM 33                 |            |                        | 1     |                   | Mr. Page      |         |  |
| 11-01-01        | TCL       | ROOM 34                 |            | He ale                 | 2     |                   |               |         | Name of Street   |
|                 | TCI       | ROOM 36 & 37            |            |                        | 1     |                   |               |         |  |
|                 | TCL       | ROOM 38                 |            |                        | 2     |                   |               | 11-10-0 |  |
| -               | TCL       | ROOM 39                 |            |                        | 1     |                   |               | T UE    | THE REAL PROPERTY.   |
|                 | GMC       | ROOM 42                 |            | 1                      |       |                   |               |         | West Van   |
| -               | TCL       | ROOM 43                 | 1          |                        | 1     | -9-02/6           |               |         |  |
|                 | TCL       | ROOM 44                 |            |                        | 1     | 119               | 0000011       | 7       |  |
|                 | TCL       | ROOM 45                 |            |                        | 1     | - Te (850)        |               | 7-1     |  |
| _               | TCL       | ROOM 46                 | TO STATE   | 00/292                 | 1     | or Bridge         | 1000          |         | 三直班  |
| 131             | TCL       | ROOM 47                 |            |                        | 5     |                   |               |         |  |
|                 |           |                         |            |                        |       |                   |               |         |  |
| Total           |           |                         | 0          | 2                      | 36    | 0                 | 0             | 0       | 0  |
| est est est est | ati Custo | - Article               |            |                        |       |                   |               |         |  |
| No              | Make      | Office Name or Number   | 9000       | 12000                  | 18000 | 24000             | 32000         | 36000   | 48000  |
|                 | Daikin    | Senior office           | 1          |                        |       |                   |               |         | The state of the s |
| 133             | Daikin    | Senior office           | 1          |                        |       |                   |               |         |  |
| 134             | Daikin    | Administrator office    | 1          |                        |       |                   |               |         |  |
| 135             | Daikin    | Cashier office          | 1          |                        |       |                   |               |         |  |
|                 | Daikin    | Counter office          | 1          |                        |       |                   |               | 111     | 3000   |
|                 | Daikin    | Manager office          | 1          |                        |       |                   |               |         |  |
|                 |           |                         |            |                        |       |                   |               |         |  |
| Total           |           |                         | 6          | 0                      | 0     | 0                 | 0             | 0       | 0  |
| Oshika          | ango Bord | er Post Customs         |            |                        |       |                   |               |         |  |
| No              | Make      | Office Name or Number   | 9000       | 12000                  | 18000 | 24000             | 32000         | 36000   | 48000  |
| 132             | LG        | Cashier office          | SUI-RE     | 1                      |       |                   |               | 1977    |  |
|                 |           |                         |            |                        |       |                   |               |         |  |

133 Samsung

Enforcement Office 1

| Total |         |                      | 0 | 11 | 0   | 0              | 0       | 0    | 0        |
|-------|---------|----------------------|---|----|-----|----------------|---------|------|----------|
|       |         |                      |   |    |     |                |         |      | Market I |
| 151   | Samsung | Risk office 3        |   | 0  | 25  |                | REF, ST |      |          |
| 150   |         | Server Room          |   | 1  | 8   | ALC: ST        |         |      |          |
| 140   | LG      | Main Cashier         |   | 1  | 2   |                |         | OF I |          |
| 139   | Samsung | Risk office 2        |   | 1  | 186 |                |         |      |          |
| 138   | LG      | Principal Office     |   | 1  |     | and the second |         |      | EMALE    |
| 137   | LG      | Main Office          |   | 2  | - 8 |                |         |      |          |
| 136   | Samsung | Risk Office 1        |   | 1  |     |                |         |      |          |
| 135   | Samsung | Chief Office         |   | 1  |     |                |         |      |          |
| 134   | Samsung | Enforcement Office 2 |   | 1  | 16  |                |         |      |          |

### Omahenene and Ruacana Border Post

| No  | Make    | Office Name or Number                                 | 9000 | 12000 | 18000 | 24000 | 32000 | 36000  | 48000 |
|-----|---------|---|------|-------|-------|-------|-------|--------|-------|
| 151 | Gree    | Omahenene Senior's office<br>No.2                     | 1    |       |       |       |       |        |       |
| 152 | Samsung | Residential Accommodations<br>flat No. 1 Ground floor | 3    |       |       |       |       |        |       |
| 153 | Samsung | Residential Accommodations<br>flat No. 2 Ground floor | 3    |       |       |       |       |        |       |
| 154 | Samsung | Residential Accommodations<br>flat No. 3 Ground floor | 3    |       |       |       |       |        |       |
| 155 | Samsung | Residential Accommodations flat No. 4 Ground floor    | 3    |       |       |       |       |        |       |
| 156 | Samsung | Residential Accommodations<br>flat No. 5 Ground floor | 3    |       |       |       |       |        |       |
| 157 | Samsung | Residential Accommodations flat No. 6 Ground floor    | 3    |       |       |       |       |        |       |
| 158 | Samsung | Residential Accommodations<br>flat No. 7 First floor  | 3    |       |       |       |       |        |       |
| 159 | Samsung | Residential Accommodations flat No. 8 First floor     | 3    |       |       |       |       |        |       |
| 160 | Samsung | Residential Accommodations flat No. 9 First floor     | 3    |       |       |       |       |        |       |
| 161 | Samsung | Residential Accommodations flat No. 10 First floor    | 3    |       |       |       |       |        |       |
| 162 | Samsung | Residential Accommodations flat No. 11 First floor    | 3    |       |       |       |       | Soluti |       |

|          | 7          |   | CONTRACTOR OF THE PARTY OF | 13.       |       |           |            |           | 100000       |
|----------|------------|---|----------------------------|-----------|-------|-----------|------------|-----------|--------------|
|          |            | Residential Accommodations                            |                            |           |       |           |            |           |              |
| 163      | Samsung    | flat No. 12 First floor                               | 3                          | ME DEC.   |       |           | NA SANS    |           | 302430       |
| 15874245 |            | Ruacana Customs office                                |                            |           |       |           |            |           | 100          |
| 164      | -          | (Reception area)                                      | 1                          |           |       | NEW TOTAL |            |           | 控制的          |
| 165      | Deluxe     | Ruacana Senior's office                               | 1                          |           |       |           | 131740     |           |              |
|          |            |   |                            |           |       |           | Coleman.   | -         | STATE OF     |
|          |            |   |                            |           |       |           |            |           |              |
| Total    |            |   | 39                         | 0         | 0     | 0         | 0          | 0         | 0            |
| Katim    | a Mulilo R | egional Office Customs                                |                            |           |       |           |            |           |              |
| No       | Make       | Office Name or Number                                 | 9000                       | 12000     | 18000 | 24000     | 32000      | 36000     | 48000        |
| 166      | Midea      | Reception office #1                                   |                            | 1         |       |           |            |           |              |
| 167      | TCL        | Reception office #1                                   |                            |           | 1     |           |            |           | A CONTRACT   |
| 168      | TCL        | Boardroom Office # 4                                  |                            | SHOP      | 2     |           |            |           | 1 (50)       |
| 169      | GREE       | Office#6  |                            | 1         |       | rines de  |            |           | ole set      |
| 170      | TCL        | Office #9   | , magazina                 | 1         |       |           |            |           |              |
| 171      | TCL        | Office #10  |                            | 1         |       |           |            |           |              |
| 172      | GREE       | Office #11  |                            | 1         |       |           | ur sancial |           | Market St.   |
| 173      | TCL        | Office #20  | ASDATE AND                 | 1         |       |           |            |           | 9            |
| 174      | TCL        | Office #21  | ESCHOOL STATE              | 1         |       |           | 516        |           |              |
| 175      | Hisense    | Office #22  |                            | 1         |       |           |            |           | in the same  |
| 176      | AUX        | Office #23  |                            |           | 1     |           | (Feb. 9)   |           |              |
| 177      | Samsung    | Residential Accommodations flat No. 11 First floor    | 3                          |           |       |           |            |           |              |
| 178      | Samsung    | Residential Accommodations<br>flat No. 12 First floor | 3                          |           |       |           |            |           |              |
|          |            | Ruacana Customs office                                |                            |           |       |           |            |           | The second   |
| 179      | Deluxe     | (Reception area)                                      | 1                          |           |       |           |            | WE'C      |              |
| 180      | Deluxe     | Ruacana Senior's office                               | 1                          |           |       |           | Olas Maria |           | PH S         |
| 181      |            |   |                            | how and   |       |           |            | arra, all | TO THE       |
|          |            |   | 145.00                     |           |       |           |            |           | FREEDONS     |
| Total    |            |   | 8                          | 8         | 4     | 0         | 0          | 0         | 0            |
|          | a Mulilo B |   |                            |           |       |           |            |           |              |
| No       | Make       | Office Name or Number                                 | 9000                       | 12000     | 18000 | 24000     | 32000      | 36000     | 48000        |
|          | GMC        | Operational counter                                   |                            | 10% X     |       | 1         |            | 50.5      |              |
|          |            | Cash office   | 1                          | ewille in |       |           |            | The same  | Name :       |
|          | Midea      | Chief Office #1                                       | 1                          |           |       |           |            |           |              |
|          | Midea      | Senior office #4                                      | to plan                    | 1         |       |           |            |           |              |
|          | Daikin     | Boardroom Office                                      | 18 E 1                     |           |       | 1         |            | 1         |              |
| 186      | Midea      | Scanner office # 1                                    | W Box                      | 1         |       | 30100     | He s       | 3         |              |
| 187      | Midea      | Scanner office # 2                                    |                            | 1         |       |           |            | 8-134     | SE ASSE      |
| 188      | Midea      | Scanner office # 3                                    |                            | 1         |       |           | UTS TO     | 10-11     | The state of |
| 189      | Hisense    | Container (outside) office 1                          | STEEL ST                   | 1         |       |           | HAR        | 19 - M    | WHEN !       |

|   |  |  | COLD IN ALL | 1000     |       |         |                                    |       |         |
|---|--|--|-------------|----------|-------|---------|------------------------------------|-------|---------|
|   |  |  | Mesin       |          |       |         |                                    |       |         |
| Total   |  |  | 2           | 5        | 0     | 2       | 0                                  | 0     |         |
| Ngon  | na Border  | Post   |             |          |       |         |                                    | 2.0   |         |
| No  | Make   | Office Name or Number  | 9000        | 12000    | 18000 | 24000   | 32000                              | 36000 | 48000   |
| 189   | LG   | Board room   |             | 1        |       |         |                                    |       |         |
| 190   | LG   | Office # 4   |             | 1        |       | 7 11.0  |                                    | TOTAL |         |
| 191   | LG   | Office # 5   |             | 1        |       |         |                                    |       |         |
| 192   | Midea  | Office # 6   | 1           | le entre |       | E VIDE  | nesses                             |       | TOTAL S |
| 193   | LG   | Office # 7   |             | 1        |       |         |                                    |       |         |
| 194   | LG   | Operational counter  |             | ALC: BUS |       |         |                                    |       |         |
|   |  |  |             |          |       |         |                                    |       |         |
| Total   |  |  | 1           | 4        | 0     | 0       | 0                                  | 0     | MESTO.  |
|   |  | l Office Customs   |             |          |       |         |                                    |       |         |
| No  | Make   | Office Name or Number  | 9000        | 12000    | 18000 | 24000   | 32000                              | 36000 | 4800    |
| 195   | Gree   | Administration, enforcement, clearance office  | 1           |          |       |         |                                    |       |         |
| Tife (  |  | Principal ,Risk management   | 00000       |          | 1     | SELLEN. |                                    |       | USE .   |
| 196   | Gree   | office   | 1           |          |       |         |                                    |       |         |
|   |  |  |             | STATE OF |       |         |                                    |       |         |
| Total   |  |  | 2           | 0        | 0     | 0       | 0                                  | 0     | C       |
| Rundı   |  | No # 5 Milenium  |             |          |       |         |                                    |       |         |
| Rundu   | Make   | Office Name or Number  | 9000        | 12000    | 18000 | 24000   |                                    | 36000 |         |
| Rundu   |  | Office Name or Number Lounge/ living room  |             |          |       |         |                                    |       |         |
| Rundi<br>No<br>197  | Make<br>Aveon  | Office Name or Number Lounge/ living room Main bedroom to a small bed  | 9000        |          |       |         | 32000                              |       |         |
| No<br>197   | Make<br>Aveon<br>Aveon                                       | Office Name or Number Lounge/ living room Main bedroom to a small bed room   | 9000        |          |       |         | 32000                              |       |         |
| No<br>197<br>198<br>199   | Make<br>Aveon  | Office Name or Number Lounge/ living room Main bedroom to a small bed  | 9000        | 12000    | 18000 | 24000   | 32000<br>4<br>1                    | 36000 | 48000   |
| No<br>197<br>198<br>199   | Make<br>Aveon<br>Aveon                                       | Office Name or Number Lounge/ living room Main bedroom to a small bed room   | 9000        |          |       |         | 32000                              |       | 48000   |
| No<br>197<br>198<br>199<br>Total  | Make<br>Aveon<br>Aveon                                       | Office Name or Number Lounge/ living room Main bedroom to a small bed room   | 9000        | 12000    | 18000 | 24000   | 32000<br>4<br>1                    | 36000 | 48000   |
| No<br>197<br>198<br>199<br>Fotal  | Make<br>Aveon<br>Aveon                                       | Office Name or Number Lounge/ living room Main bedroom to a small bed room Outside flat bedroom  | 9000        | 12000    | 18000 | 24000   | 32000<br>4<br>1                    | 36000 |         |
| No<br>197<br>198<br>199<br>Fotal<br>Rundu                                   | Make<br>Aveon<br>Aveon<br>Aveon                              | Office Name or Number Lounge/ living room Main bedroom to a small bed room Outside flat bedroom No #3 Karavan Park Tutungeni   | 9000        | 12000    | 18000 | 24000   | 32000<br>4<br>1<br>5               | 36000 | 48000   |
| No<br>197<br>198<br>199<br>Total<br>Rundu                                   | Make<br>Aveon<br>Aveon<br>Aveon<br>Houses I                  | Office Name or Number Lounge/ living room Main bedroom to a small bed room Outside flat bedroom No #3 Karavan Park Tutungeni Office Name or Number   | 9000        | 12000    | 18000 | 24000   | 32000<br>4<br>1<br>5               | 36000 | 48000   |
| No<br>197<br>198<br>199<br>Fotal<br>Rundu<br>200<br>201                     | Make Aveon Aveon Houses I                                    | Office Name or Number Lounge/ living room Main bedroom to a small bed room Outside flat bedroom  No #3 Karavan Park Tutungeni Office Name or Number Main bedroom   | 9000        | 12000    | 18000 | 24000   | 32000<br>4<br>1<br>5               | 36000 | 48000   |
| No<br>197<br>198<br>199<br>Total<br>Rundu<br>No<br>200<br>201<br>202        | Make Aveon Aveon Houses I Make Aveon Aveon                   | Office Name or Number Lounge/ living room Main bedroom to a small bed room Outside flat bedroom  No #3 Karavan Park Tutungeni Office Name or Number Main bedroom Bedroom 2 & 3                                 | 9000        | 12000    | 18000 | 24000   | 32000<br>4<br>1<br>5               | 36000 | 48000   |
| No<br>197<br>198<br>199<br>Fotal<br>Rundu<br>No<br>200<br>201<br>202<br>203 | Make Aveon Aveon Houses I Make Aveon Aveon Angel             | Office Name or Number Lounge/ living room Main bedroom to a small bed room Outside flat bedroom  No #3 Karavan Park Tutungeni Office Name or Number Main bedroom Bedroom 2 & 3 Bedroom 1                       | 9000        | 12000    | 18000 | 24000   | 32000<br>4<br>1<br>5<br>32000<br>1 | 36000 | 48000   |
| No<br>197<br>198<br>199<br>Total<br>Rundu<br>200<br>201<br>202<br>203       | Make Aveon Aveon Houses I Make Aveon Aveon Aveon Aveon Aveon | Office Name or Number Lounge/ living room Main bedroom to a small bed room Outside flat bedroom  No #3 Karavan Park Tutungeni Office Name or Number Main bedroom Bedroom 2 & 3 Bedroom 1                       | 9000        | 12000    | 18000 | 24000   | 32000<br>4<br>1<br>5               | 36000 | 48000   |
| No<br>197<br>198<br>199<br>Total<br>Rundu<br>200<br>201<br>202<br>203       | Make Aveon Aveon Houses I Make Aveon Aveon Aveon Aveon Aveon | Office Name or Number Lounge/ living room Main bedroom to a small bed room Outside flat bedroom  No #3 Karavan Park Tutungeni  Office Name or Number Main bedroom Bedroom 2 & 3 Bedroom 1 Outside flat bedroom | 9000        | 12000    | 18000 | 24000   | 32000<br>4<br>1<br>5<br>32000<br>1 | 36000 | 48000   |

Į

|                 |                       |  |           | STORY.       |       |            | e in sint |        |  |
|-----------------|-----------------------|--|-----------|--------------|-------|------------|-----------|--------|--|
| Total           |                       |  | 0         | 0            | 0     | 0          | 0         | 1      |  |
| Katwi           | twi Borde             | er Post                                |           |              |       |            |           |        |  |
| No              | Make                  | Office Name or Number                  | 9000      | 12000        | 18000 | 24000      | 32000     | 36000  | 48000  |
|                 |                       | Chief Senior & counter desk            | danos con |              |       | Head       |           |        | 93860  |
| 205             | Gree                  | office                                 | 1         |              |       |            |           |        |  |
| 206             | Daikan                | Boardroom                              |           | The min      |       |            |           |        | 1133   |
| 207             | Daikan                | Cool room                              |           | 02-52        |       | 1          |           |        | No.  |
|                 |                       |  |           |              |       | Per Centry | N/OF T    |        |  |
| Total           |                       |  | 1         | 0            | 0     | 1          | 0         | 0      |  |
| Katwi           | twi Borde             | r Post Houses Unit 1-7                 |           |              |       |            |           |        |  |
| No              | Make                  | Office Name or Number                  | 9000      | 12000        | 18000 | 24000      | 32000     | 36000  | 48000  |
|                 | Same N                | (2) bedroom houses unit 1-7            | 0 2 10/2  |              |       |            |           |        |  |
| 208             | ANGEL                 | exclude unit 7,8,15 &16                | 25        | S. P. DV(DS) |       |            |           | 11 7   |  |
| 12120           | and the second second | Lounge/living rooms (exclude           |           |              |       |            |           |        |  |
| 209             | ANGEL                 | unit ,8,15 &16                         | HIERON    |              | 13    |            | 10 5 14   |        | Value  |
| 210             | ANGEL                 | (1) Bedroom houses unit<br>7,8,15 & 16 | 4         |              |       |            |           |        |  |
| 210             | ANGEL                 | 7,8,13 & 10                            | 4         |              |       |            |           |        |  |
| Total           |                       |  | 29        | 0            | 13    | 0          | 0         | 0      |  |
| TOtal           |                       |  | 25        | O            | 13    | - U        | U         | U      | Mile Patri   |
| Mohe            | mbo Bord              | er Post Customs                        |           |              |       |            |           |        |  |
| No              | Make                  | Office Name or Number                  | 9000      | 12000        | 18000 | 24000      | 32000     | 36000  | 48000  |
| 211             | ANGEL                 | Senior office                          |           | 1            |       | To the     | D. BIRTON |        | THE STATE OF THE S |
| 212             | ANGEL                 | Import & export desk office            |           |              |       | 2          |           |        | 提書   |
| 213             | ANGEL                 | Office board room                      |           | 1            |       |            |           |        | WEST ST  |
| 214             | ANGEL                 | Customs office                         |           | 1            |       |            |           |        |  |
| 215             | ANGEL                 | Customs office                         |           | 1            |       |            |           |        | THE STATE OF THE S |
|                 |                       |  |           |              |       | - 47       |           |        |  |
| Total           |                       |  | 0         | 4            | 0     | 2          | 0         | 0      | (  |
| Mohe            | mbo Bord              | er Post Houses                         |           |              |       |            |           |        |  |
| No              | Make                  | Office Name or Number                  | 9000      | 12000        | 18000 | 24000      | 32000     | 36000  | 48000  |
| 17.27           | ANGEL                 | BM10/40-54                             |           | 1            | 7     |            |           | FITTE  |  |
|                 |                       |  | 1         |              |       | 707-03     |           |        | Manager  |
| ToTal           |                       |  | 0         | 1            | 0     | 0          | 0         | 0      |  |
| (eetm           | anshoop               | Regional Office Customs                |           |              |       |            |           |        |  |
| No              | Make                  | Office Name or Number                  | 9000      | 12000        | 18000 | 24000      | 32000     | 36000  | 48000  |
|                 | MEDIA                 | RECEPTION COUNTER                      |           | 3            | - 2   |            |           | Laure. | P. P.  |
|                 | MEDIA                 | OFFICE NO: 0.05                        | SHIP AS   | 1            | 1     |            | 2050000   | HY 3   |  |
| and the same of | DAIKIN                | OFFICE NO: 0.06                        |           | N SSS        |       | 1          |           |        | Ale Lo   |
| 219             |                       |  |           |              |       |            |           |        |  |
|                 | DAIKIN                | OFFICE NO: 0.07                        | Name of   |              |       | 1          |           |        | STATE OF   |

| Total | Total  |                                  | 1           | 9        | 1 | 12 | 0 | 0   | 0       |
|-------|--------|----------------------------------|-------------|----------|---|----|---|-----|---------|
| 234   | MEDIA  | RISK MANAGEMENT OFFFICE<br>HALL  |             |          |   | 3  |   |     |         |
| 233   | MEDIA  | RISK MANAGEMENT OFFFICE 2        |             | 1        |   |    |   |     |         |
| 232   | MEDIA  | RISK MANAGEMENT OFFFICE          |             |          | 1 |    |   | 119 |         |
| 231   | MEDIA  | RISK MANAGEMENT OFFFICE ENTRANCE |             |          |   | 1  |   |     |         |
| 230   | MEDIA  | GUARD HOUSE                      | 1           |          |   |    |   |     |         |
| 229   | DAIKIN | OFFICE NO: 0.26                  |             |          |   | 1  |   |     |         |
| 228   | MEDIA  | OFFICE NO: 0.24                  |             | 1        |   |    |   |     | regos.  |
| 227   | MEDIA  | OFFICE NO: 0.23                  |             | 1        |   |    |   |     |         |
| 226   | DAIKIN | OFFICE NO: 0.22                  |             |          |   | 2  |   |     |         |
| 225   | MEDIA  | OFFICE NO: 0.17                  | PICH        | 1        |   |    |   |     |         |
| 224   | MEDIA  | OFFICE NO: 0.16                  |             | 1        |   |    |   |     | Was sur |
| 223   | DAIKIN | OFFICE NO: 0.14                  | CONTRACT OF |          |   | 1  |   |     |         |
| 222   | DAIKIN | OFFICE NO: 0.10                  | Santa       | Server . |   | 1  |   |     |         |

### **Keetmanshoop Residentail Customs**

| No  | Make  | Office Name or Number | 9000       | 12000 | 18000   | 24000      | 32000    | 36000 | 48000    |
|-----|-------|-----------------------|------------|-------|---------|------------|----------|-------|----------|
| 235 | AUX   | ONE BEDROOM FLAT      |            | 1     |         |            |          |       |          |
| 236 | AUX   | ONE BEDROOM FLAT      |            | 1     |         | 1000       |          | 7.5   |          |
| 237 | AUX   | ONE BEDROOM FLAT      |            | 1     |         |            |          |       |          |
| 238 | GREE  | ONE BEDROOM FLAT      |            | 1     |         |            |          |       | DESIRES. |
| 239 | GREE  | ONE BEDROOM FLAT      |            | 1     |         |            |          |       |          |
| 240 | GREE  | ONE BEDROOM FLAT      |            | 1     |         | 2012/0     |          |       | THE SEC  |
| 241 | GREE  | TWO BEDROOM FLAT      |            | 1     |         | SEATE      |          |       |          |
| 242 | GREE  | TWO BEDROOM FLAT      |            | 1     | Ser SIL |            |          | ESIS  | 1000     |
| 243 | AUX   | TWO BEDROOM FLAT      | L.         | 1     |         |            | 1874s    |       | AND EAN  |
| 244 | AUX   | TWO BEDROOM FLAT      |            | 1     |         |            |          |       | THE REST |
| 245 | AUX   | TWO BEDROOM FLAT      | AVA GOVE   | 1     |         | ent religi | of Sense |       |          |
| 246 | GREE  | TWO BEDROOM FLAT      |            | 1     |         |            | # F 12   | -     | SEM S    |
| 247 | AVEON | BM 37/4               | THE SELECT | 2     |         | E/ALLES    |          |       |          |
| 248 | AVEON | BM 37/173             |            | 2     |         |            |          |       |          |
|     | Total |                       | 0          | 16    | 0       | 0          | 0        | 0     | 0        |
|     |       |                       |            | 1866  |         |            |          |       | UU S     |

### Klein Manase Border Post

| No    | Make      | Office Name or Number | 9000   | 12000 | 18000 | 24000 | 32000 | 36000 | 48000  |
|-------|-----------|-----------------------|--------|-------|-------|-------|-------|-------|--------|
| 249   | ANGEL 120 | CUSTOMS OFFICE        |        | 1     |       |       |       |       |        |
| 250   | ANGEL 180 | ENTRANCE OFFICE       |        |       | 3     |       |       | in ex |        |
| 251   | ANGEL 120 | BARAKS                | (41.00 | 5     |       |       |       |       | HEAVY! |
| 252   | ANGEL 120 | CUSTOMS HOUSE         | 8 2000 | 3     |       |       |       |       |        |
| Total |           |                       | 0      | 9     | 3     | 0     | 0     | 0     | 0      |

| Lude  | ritz Harbour   |  |  |               |       |              |  |           |  |
|-------|--|--|--|---------------|-------|--------------|--|-----------|--|
| No    | Make   | Office Name or Number  | 9000   | 12000         | 18000 | 24000        | 32000  | 36000     | 48000  |
| -     | ANGEL 120  | ENTRANCE   |  | 1             |       |              |  |           |  |
|       | GREE 1800  |  | RINESS   | MARKET STATES | 3     | an telephili |  |           | COMMENTAL  |
|       |  | ADMIN OFFICE   | No.  | 1             |       |              | and the same   |           | STREET, STREET,  |
|       |  | BOARDROOM  | alica e all  | 1             |       |              | 274  |           | DESCRIPTION OF THE PERSON OF T |
|       |  | ENFORCEMNET (NEW   |  |               |       | The second   |  |           |  |
| 257   | 12000 BTU  | INSTALLATION)  |  | 1             |       |              |  |           |  |
| Total |  |  | 0  | 4             | 3     | 0            | 0  | 0         | C  |
| Arian | svlei Borde  | rpost  |  |               |       |              |  |           |  |
| No    | Make   | Office Name or Number  | 9000   | 12000         | 18000 | 24000        | 32000  | 36000     | 48000  |
|       |  | TWO(2) BEDROOM HOUSES<br>11UNITSX2 AIRCO   |  | 22            |       |              |  |           |  |
| 200.2 | MIDEA/GRI  | ONE BEDROOM FLATS (1) 16   |  | 16            |       |              |  |           |  |
|       |  | Office Clearance   | Company of the Compan | 16            | -     |              |  |           |  |
| 17100 | CONTRACTOR CONTRACTOR  | Scanner Office   |  | 1             | - 1   |              |  |           |  |
|       |  | Scanner Office   |  |               | 1     |              |  |           |  |
|       |  | Contraction of the Contract of |  | 22 647 64     | 1     |              | and ready  |           | RANCE  |
|       |  | Principal Customs Office   |  |               | 1     |              | BAY CARRY  |           |  |
|       |  | Senior Customs Office  |  |               | 1     |              |  |           |  |
|       | Midea 18 0   |  |  |               | 1     |              |  |           | The Late of the La |
|       | Midea 18 0   | Head Cashier   | CEA SUBMA  |               | 1     |              |  |           | ESCORES I  |
|       |  |  |  | WE HOLD       | 1     |              |  |           |  |
|       | Midea 18 0   |  |  | ERIVED I      | 1     |              |  |           | ESSANSIN   |
|       | Midea 18 0   |  |  |               | 1     |              |  | Wiles and |  |
|       | Midea 18 0<br>Midea 18 0   |  |  |               | 1     |              | /A 100 - 100 |           |  |
| Total |  |  | 0  | 39            | 11    | 0            | 0  | 0         | 0  |
| Noord | oewer Bord   | er Post  |  |               |       |              |  |           |  |
| No    | VIOLEST VIOLENCE   | Office Name or Number  | 9000   | 12000         | 18000 | 24000        | 32000  | 36000     | 48000  |
| 308-3 | Midea  | Two (2) Bedroom Houses 11<br>Units x 2   |  | 22            |       |              |  |           |  |
| 220.2 | New York Control of the Control of t | One Bedroom Flat (1) 16<br>Units   |  | 16            |       |              |  |           |  |
|       |  |  | PRESIDENCE OF  | 10            | - 4   |              |  |           | 2000000  |
|       |  | Office Clearance   |  |               | 4     |              | III DE LE  |           |  |
| _     |  | Office Clearance Entrance  |  |               | 1     |              | mas a Vie  |           |  |
|       | NASCONTON.   | Scanner Office   |  |               | 1     |              |  |           | TO THE STATE OF  |
|       |  | Scanner Office   |  |               | 1     |              |  |           |  |
| 354   |  | Principal Customs Office   |  |               | 1     | VIS YATE     |  |           |  |
| 355   |  | Senior Customs Office  |  |               | 1     |              |  |           | CALLED N   |
| 356-3 | -  | Boardroom  |  | NAME OF       | 2     |              | 0.0  |           | Contract of  |
| 358   | LG   | Office New Building  | N. S. L.   | 1200          | 1     | Windows 1    |  |           |  |

| 359   | 1.0  | 1 (1) (2) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1  |  |           |       |              |       |       |            |
|---|--|---|--|-----------|-------|--------------|-------|-------|------------|
|   | LG   | Office New Building   |  |           | 1     |              |       |       | MODELLA.   |
| 360   | LG   | Office New Building   |  | V.10/51/1 | 1     |              |       |       |            |
| 361   | LG   | Cashier   |  | 223       | 1     |              |       |       |            |
|   |  | Senior Customs Office Old   |  |           |       |              |       |       | 10         |
| 362   | Panasonic  |   |  |           | 1     |              |       |       |            |
| 363   | Angel  | Office Old building (Copier)  |  |           | 1     | The state of |       | LMI   | The second |
|   | Angel  | Office 1 Old Building   |  |           | 1     |              |       |       | SHA        |
| 365   | Angel  | Office 2 Old Building   | STEWER P   |           | 1     |              |       |       |            |
| 366   | Angel  | Office 3 Old Building   |  |           | 1     |              |       |       | 間間電影       |
| 367   | Angel  | Office 4 Old Building   |  |           | 1     | Viena de     |       |       |            |
| 368   | Midea  | Office 5 Head Cashier Old<br>Building   |  |           | 1     |              |       |       |            |
| Total   |  |   | 0  | 38        | 22    | 0            | 0     | 0     | 0          |
| No  | Make No name   | Office Name or Number Senior office   | 9000   | 12000     | 18000 | 24000        | 32000 | 36000 | 48000      |
| 75 17 16 1  | No name  | Import & Export Counter   |  | -         | 2     |              | 81 28 |       |            |
| 370   | NO Harrie  | Import & Export Counter   | de asia  |           | -     |              |       |       |            |
| Total   | 900  |   | 0  | 1         | 2     | 0            | 0     | 0     | 0          |
| Large   | Taxpayer U   | nit Domestic taxes  |  |           |       |              |       |       |            |
| ) COLUMN TO SEE !   |  |   | 9000   | 12000     | 18000 | 24000        | 32000 | 36000 | 48000      |
| No  | Make   | Office Name or Number   | 9000   | 12000     | 18000 | 24000        | 32000 | 36000 | 48000      |
| <b>No</b><br>371-3  | Make<br>Angel  | Office Name or Number  Domestic 1st floor   | 2  | 12000     | 18000 | 24000        | 32000 | 36000 | 48000      |
| No<br>371-3<br>372-3  | Make<br>Angel<br>Angel   | Office Name or Number  Domestic 1st floor  Domestic 1st floor   | 2 2  | 12000     | 18000 | 24000        | 32000 | 36000 | 48000      |
| No<br>371-3<br>372-3<br>375   | Make<br>Angel<br>Angel<br>Sumsung  | Office Name or Number  Domestic 1st floor   | 2  | 12000     | 18000 | 24000        | 32000 | 36000 | 48000      |
| No<br>371-3<br>372-3<br>375<br>376  | Make<br>Angel<br>Angel<br>Sumsung<br>Angel   | Office Name or Number  Domestic 1st floor  Domestic 1st floor  Domestic 1st floor  Admin  | 2<br>2<br>1  | 12000     | 18000 | 24000        | 32000 | 36000 | 48000      |
| No<br>371-3<br>372-3<br>375<br>376<br>377   | Make<br>Angel<br>Angel<br>Sumsung<br>Angel<br>Angel  | Office Name or Number  Domestic 1st floor  Domestic 1st floor  Domestic 1st floor   | 2<br>2<br>1<br>1<br>1  | 12000     | 18000 | 24000        | 32000 | 36000 | 48000      |
| No<br>371-3<br>372-3<br>375<br>376<br>377<br>378  | Make Angel Angel Sumsung Angel Angel Angel   | Office Name or Number  Domestic 1st floor  Domestic 1st floor  Domestic 1st floor  Admin  Registration  | 2<br>2<br>1<br>1   | 12000     | 18000 | 24000        | 32000 | 36000 | 48000      |
| No<br>371-3<br>372-3<br>375<br>376<br>377<br>378<br>379   | Make<br>Angel<br>Angel<br>Sumsung<br>Angel<br>Angel  | Office Name or Number  Domestic 1st floor  Domestic 1st floor  Domestic 1st floor  Admin  Registration  Bebt Management   | 2<br>2<br>1<br>1<br>1<br>1   | 12000     | 18000 | 24000        | 32000 | 36000 | 48000      |
| No<br>371-3<br>372-3<br>375<br>376<br>377<br>378<br>379<br>380  | Make Angel Angel Sumsung Angel Angel Angel Angel Angel   | Office Name or Number  Domestic 1st floor  Domestic 1st floor  Domestic 1st floor  Admin  Registration  Bebt Management  Bebt Management  | 2<br>2<br>1<br>1<br>1<br>1<br>1  | 12000     | 18000 | 24000        | 32000 | 36000 | 48000      |
| No<br>371-3<br>372-3<br>375<br>376<br>377<br>378<br>379<br>380<br>381   | Make Angel Angel Sumsung Angel Angel Angel Angel Angel Angel   | Office Name or Number  Domestic 1st floor  Domestic 1st floor  Domestic 1st floor  Admin  Registration  Bebt Management  Bebt Management  Tax payer services 1st floor  | 2<br>2<br>1<br>1<br>1<br>1<br>1<br>1   | 12000     | 18000 | 24000        | 32000 | 36000 | 48000      |
| No<br>371-3<br>372-3<br>375<br>376<br>377<br>378<br>379<br>380<br>381<br>384  | Make Angel Angel Sumsung Angel Angel Angel Angel Angel Angel Angel Angel   | Office Name or Number  Domestic 1st floor  Domestic 1st floor  Domestic 1st floor  Admin  Registration  Bebt Management  Bebt Management  Tax payer services 1st floor  customers relations 1st floor   | 2<br>2<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1   | 12000     | 18000 | 24000        | 32000 | 36000 | 48000      |
| No<br>371-3:<br>372-3:<br>375<br>376<br>377<br>378<br>379<br>380<br>381<br>384<br>384   | Make Angel Angel Sumsung Angel   | Office Name or Number  Domestic 1st floor  Domestic 1st floor  Domestic 1st floor  Admin  Registration  Bebt Management  Bebt Management  Tax payer services 1st floor  customers relations 1st floor  Tax payer services 1st floor   | 2<br>2<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1   | 12000     | 18000 | 24000        | 32000 | 36000 | 48000      |
| No<br>371-3<br>372-3<br>375<br>376<br>377<br>378<br>379<br>380<br>381<br>384<br>385<br>386  | Make Angel Angel Sumsung Angel   | Office Name or Number  Domestic 1st floor  Domestic 1st floor  Domestic 1st floor  Admin  Registration  Bebt Management  Bebt Management  Tax payer services 1st floor  customers relations 1st floor  Tax payer services 1st floor  Boardroom 1st floor  | 2<br>2<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1   | 12000     | 18000 | 24000        | 32000 | 36000 | 48000      |
| No<br>371-3<br>372-3<br>375<br>376<br>377<br>378<br>379<br>380<br>381<br>384<br>385<br>386<br>387   | Make Angel Angel Sumsung Angel   | Office Name or Number  Domestic 1st floor  Domestic 1st floor  Domestic 1st floor  Admin  Registration  Bebt Management  Bebt Management  Tax payer services 1st floor  customers relations 1st floor  Tax payer services 1st floor   | 2<br>2<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1   | 12000     | 18000 | 24000        | 32000 | 36000 | 48000      |
| No<br>371-3<br>372-3<br>375<br>376<br>377<br>378<br>379<br>380<br>381<br>384<br>385<br>386<br>387<br>388-3  | Make Angel Angel Sumsung Angel   | Office Name or Number  Domestic 1st floor  Domestic 1st floor  Domestic 1st floor  Admin  Registration  Bebt Management  Bebt Management  Tax payer services 1st floor  customers relations 1st floor  Tax payer services 1st floor   | 2<br>2<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1                     | 12000     | 18000 | 24000        | 32000 | 36000 | 48000      |
| No<br>371-3:<br>372-3:<br>375<br>376<br>377<br>378<br>379<br>380<br>381<br>384<br>385<br>386<br>387<br>388-3:   | Make Angel Angel Sumsung Angel   | Office Name or Number Domestic 1st floor Domestic 1st floor Domestic 1st floor Admin Registration Bebt Management Bebt Management Tax payer services 1st floor customers relations 1st floor Tax payer services 1st floor Transfer pricing 1st floor Tax payer services 1st floor audit office 1st floor  | 2<br>2<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>2           | 12000     | 18000 | 24000        | 32000 | 36000 | 48000      |
| No<br>371-3:<br>372-3:<br>375<br>376<br>377<br>378<br>379<br>380<br>381<br>384<br>385<br>386<br>387<br>388-3:<br>390<br>391   | Make Angel Angel Sumsung Angel   | Office Name or Number  Domestic 1st floor  Domestic 1st floor  Domestic 1st floor  Admin  Registration  Bebt Management  Bebt Management  Tax payer services 1st floor  customers relations 1st floor  Tax payer services 1st floor  Transfer pricing 1st floor  audit office 1st floor  Transfer pricing 1st floor   | 2<br>2<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>2<br>1                | 12000     | 18000 | 24000        | 32000 | 36000 | 48000      |
| No<br>371-3<br>372-3<br>375<br>376<br>377<br>378<br>379<br>380<br>381<br>384<br>385<br>386<br>387<br>388-38<br>390<br>391<br>392                                    | Make Angel Angel Sumsung Angel   | Office Name or Number Domestic 1st floor Domestic 1st floor Domestic 1st floor Admin Registration Bebt Management Bebt Management Tax payer services 1st floor customers relations 1st floor Tax payer services 1st floor Tax payer services 1st floor Transfer pricing 1st floor audit office 1st floor Transfer pricing 1st floor Transfer pricing 1st floor  | 2<br>2<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>2<br>1                     | 12000     | 18000 | 24000        | 32000 | 36000 | 48000      |
| No<br>371-3:<br>372-3:<br>375<br>376<br>377<br>378<br>379<br>380<br>381<br>384<br>385<br>386<br>387<br>388-3:<br>390<br>391<br>392<br>393                           | Make Angel Angel Sumsung Angel   | Office Name or Number Domestic 1st floor Domestic 1st floor Domestic 1st floor Admin Registration Bebt Management Bebt Management Tax payer services 1st floor customers relations 1st floor Tax payer services 1st floor Tax payer services 1st floor Transfer pricing 1st floor Tax payer services 1st floor Transfer pricing 1st floor  | 2<br>2<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>2<br>1<br>1           | 12000     | 18000 | 24000        | 32000 | 36000 | 48000      |
| No<br>371-3<br>372-3<br>375<br>376<br>377<br>378<br>379<br>380<br>381<br>385<br>386<br>387<br>388-33<br>390<br>391<br>392<br>393                                    | Make Angel Angel Sumsung Angel   | Office Name or Number Domestic 1st floor Domestic 1st floor Domestic 1st floor Admin Registration Bebt Management Bebt Management Tax payer services 1st floor customers relations 1st floor Tax payer services 1st floor Tax payer services 1st floor Transfer pricing 1st floor audit 1,3 1st floor audit 1,3 1st floor  | 2<br>2<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>2<br>1<br>1<br>1           | 12000     | 18000 | 24000        | 32000 | 36000 | 48000      |
| No<br>371-3<br>372-3<br>375<br>376<br>377<br>378<br>379<br>380<br>381<br>384<br>385<br>386<br>387<br>388-3<br>390<br>391<br>392<br>393<br>394<br>395                | Make Angel Angel Sumsung Angel                         | Office Name or Number Domestic 1st floor Domestic 1st floor Domestic 1st floor Admin Registration Bebt Management Bebt Management Tax payer services 1st floor customers relations 1st floor Tax payer services 1st floor Tax payer services 1st floor Transfer pricing 1st floor audit office 1st floor Transfer pricing 1st floor audit 1,3 1st floor audit 1,3 1st floor audit 1,3 B 1st floor   | 2<br>2<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>2<br>1<br>1<br>1<br>1<br>1<br>1 | 12000     | 18000 | 24000        | 32000 | 36000 | 48000      |
| No<br>371-3<br>372-3<br>375<br>376<br>377<br>378<br>379<br>380<br>381<br>384<br>385<br>386<br>387<br>388-3<br>390<br>391<br>392<br>393<br>394<br>395<br>396         | Make Angel Angel Sumsung Angel             | Office Name or Number  Domestic 1st floor  Domestic 1st floor  Domestic 1st floor  Admin  Registration  Bebt Management  Bebt Management  Tax payer services 1st floor  customers relations 1st floor  Tax payer services 1st floor  Tax payer services 1st floor  Tax payer services 1st floor  Transfer pricing 1st floor  Transfer pricing 1st floor  Transfer pricing 1st floor  Transfer pricing 1st floor  audit office 1st floor  Transfer pricing 1st floor  audit 1,3 1st floor  audit 1,3 B 1st floor  audit 1,5 B 1st floor  Soret 1st floor | 2<br>2<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>2<br>1<br>1<br>1<br>1<br>1<br>1 | 12000     | 18000 | 24000        | 32000 | 36000 | 48000      |
| No<br>371-3<br>372-3<br>375<br>376<br>377<br>378<br>379<br>380<br>381<br>384<br>385<br>386<br>387<br>388-33<br>390<br>391<br>392<br>393<br>394<br>395<br>396<br>397 | Make Angel Angel Sumsung Angel | Office Name or Number Domestic 1st floor Domestic 1st floor Domestic 1st floor Admin Registration Bebt Management Bebt Management Tax payer services 1st floor customers relations 1st floor Tax payer services 1st floor Tax payer services 1st floor Transfer pricing 1st floor Transfer pricing 1st floor Transfer pricing 1st floor Transfer pricing 1st floor audit office 1st floor Transfer pricing 1st floor Transfer pricing 1st floor Transfer pricing 1st floor Soret 1st floor Soret 1st floor  | 2<br>2<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1 | 12000     | 18000 | 24000        | 32000 | 36000 | 48000      |

| 400    | Angel      | deta                         | 1            |            |       |              |              |         |           |
|--------|------------|------------------------------|--------------|------------|-------|--------------|--------------|---------|-----------|
| 401-4  | Angel      | Registration                 | 3            |            |       |              |              |         |           |
| 404    | Angel      | Domestic 1st floor           | 1            |            |       |              |              |         |           |
|        |            |                              |              |            |       |              |              |         |           |
| Total  |            |                              | 32           | 0          | 0     | 0            | 0            | 0       | 0         |
| NamF   | A Building | Domestic Taxes               |              |            |       |              |              |         |           |
| No     | Make       | Office Name or Number        | 9000         | 12000      | 18000 | 24000        | 32000        | 36000   | 48000     |
|        | Samsung    |                              |              | New        |       |              |              |         | NESS PER  |
| 404-4  | AR 18      | Recording room ground floor  |              |            | 2     | HEATE        |              | 8 0.5   |           |
| 407-4  | Gree       | Cash office ground floor     |              |            |       | 6            | DISK IS      |         |           |
| 414    | Samsung    | Cash office ground floor     |              |            | 1     |              |              |         | THE RE    |
| 415    | Hisene     | Customer care ground floor   |              |            | 1     |              |              |         |           |
| 416-4  | Samsung    | Customer care ground floor   | N STEWNE     | A STATE OF | 2     |              |              | 101     | TENER PA  |
| 419-4  | Gree       | Customer care ground floor   |              |            | 4     |              | OS CHIM      | - 1     |           |
| 424    | Gree       | Namra Building (reception)   |              | 1          |       |              | 2            |         | Acres 160 |
| 425    | Samsung    | 1st floor Room 1,08          | Star-Hall    | A SHIP     | 1     |              |              |         |           |
| 426-4  | Samsung    | 1st floor Room 1,11          |              |            | 2     |              |              |         |           |
|        | Samsung    | 1st floor Room 1,14          |              | 2          | 0     |              |              |         | Marian    |
| 430    | Samsung    | 1st floor Room 1,15          | 14 3 16      |            | 1     |              |              |         |           |
| 431    | No name    | 1st floor Room 1,13          | View Tarm    | 1          |       |              | 200          |         | mile in   |
| 432    | No name    | 1st floor Room 1,16          | 413376       | 1          |       | 475          | SPARON       |         | Tage 1    |
| 433    | Samsung    | 1st floor Room 1,17          | STATE OF THE | STEWNS.    | 1     | Tresum.      |              |         | SMORT     |
|        | Samsung    | 1st floor Room 1,18          | NEW BOOK     | and a      | 1     |              | DHAW N       | THE ST  | #10 B     |
| _      | No name    | 1st floor Room 1,10          |              | 1          | - 5   |              |              | 5 11 11 |           |
| 436    | Eco air    | 2nd floor Registry Companies |              |            |       |              | 1            |         |           |
| 437    | air co     | 2nd floor Registry Companies |              |            |       |              | 1            |         |           |
| 438-4  | samsung    | 2nd floor Registry Companies |              | 0          | 2     | 74.00        |              |         |           |
| 440    | Gree       | 2nd floor Registry Companies |              |            |       |              |              |         | 2         |
|        | samsung    | 2nd floor Tax Directive      |              | 1          |       |              |              |         |           |
| 442    | angel      | 2nd floor Assessement        |              | 1          | 1     | VOUCES!      |              |         |           |
|        | samsung    | 2nd floor Assessement        |              | 1          | 1 3   |              |              |         |           |
| 444-4  | Gree       | 2nd floor Assessement        |              |            |       |              |              | 12      | lies into |
| 457    | Gree       | 2nd floor Registry income    |              |            | 1     |              |              | 9       |           |
| 458    | samsung    | 3rd floor Registry income    |              |            | 1     |              |              |         |           |
| 459-40 | Gree       | 3rd floor Registry income    | ilenow)      |            |       |              |              | 10      |           |
| 470    | samsung    | 4th floor Recovery 410       |              |            | 1     |              |              |         |           |
| 471    | GMC        | 4th floor Recovery 411       |              | 1          | 3     | BOTTE !      |              |         | Color!    |
| 472    | Hisene     | 4th floor Recovery           | 4161E        |            | 3     | THE PARTY OF | 30,000       |         |           |
| 473    | SAMSUNG    | 4th floor Recovery           |              |            | 1     |              |              |         | TRICE     |
| 474-4  | SAMSUNG    | 4th floor Refunds 4,16       |              |            | 2     |              |              |         |           |
| 476    | CARRIER    | 4th floor Refunds 4,15       |              |            | 1     | IK A.Y       |              |         |           |
| 477    | No name    | 4th floor Refunds 4,17       |              | 1          |       | 1 V          |              |         |           |
| 478    | Hisene     | 4th floor Vat Registry       |              | 1          |       | V Section    | The state of |         |           |
| 479-4  | ME QUAN    | 4th floor Vat Registry       |              |            | 2     |              |              | 100     | THE STEE  |

### Otjiwarongo Central Region Customs

| No     | Make   | Office Name or Number           | 9000   | 12000        | 18000 | 24000 | 32000 | 36000 | 48000 |
|--------|--------|---------------------------------|--------|--------------|-------|-------|-------|-------|-------|
| 518-52 | DAIKIN | Otjiwarongo office no: 4, 5 & 6 |        | 3            |       |       |       |       |       |
| 521-52 | DAIKIN | office no: 2                    |        | TO SHEET WAS |       | 2     |       |       | 5.4   |
| 523-52 | DAIKIN | Reception                       | 1 5111 | 1            |       | 10.0  |       |       | 123// |
| 525    | DAIKIN | warehouse                       |        |              |       | 3     |       |       |       |
| Total  |        |                                 | 0      | 4            | 0     | 5     | 0     | 0     | 0     |
|        |        |                                 |        |              |       |       |       |       |       |
|        |        |                                 |        |              |       |       |       |       |       |

| No   | Make  | Office Name or Number   | 9000   | 12000     | 18000   | 24000   | 32000   | 36000    | 48000   |
|--|---|---|--------|-----------|---------|---------|---------|----------|---------|
| 526-5  | Midea   | FP Du Toit  | 5      |           |         | 1.0     |         | 777157   | TO HAVE |
| 531  | Hisense   | Clearance office  | 8      |           |         |         |         |          | 1000    |
| 532  | Angel   | State Warehouse   |        | 18        |         | HENDE   | all dem | The Time | 75 TEUR |
| 533  | Daikin  |   |        | 1         |         | Selfer. | 14.42.5 |          |         |
| Total  |   |   | 13     | 19        | 0       | 0       | 0       | 0        | 0       |
| Trans  | kalahari Bo                                     | rder Post   |        |           |         |         |         |          |         |
| No   | Make  | Office Name or Number   | 9000   | 12000     | 18000   | 24000   | 32000   | 36000    | 48000   |
| 534  | Hisense   | Clearance and Enforcement   |        | 4         |         |         |         |          | 2010    |
| 535  | Angel   | Clearance and Enforcement   |        |           |         | 2       | P O     |          | Diagra. |
| 536  | TCL   | Housing   |        | 46        |         |         |         | 200      |         |
| 537  | Carrier   | Scanner   | Here . | 1         |         |         |         | HERE     |         |
| 538  | Daikin  | Scanner   |        | 2         |         |         | 2030    | 12:00    |         |
| Total  | 1015  |   | 0      | 51        | 0       | 2       | 0       | 0        | 0       |
| · Ocui   |   |   | 0      | 31        | V       | -       | U       | U        | - 1 - 0 |
| Hosea  | Kutako Int                                      | ernational  |        |           |         |         |         |          |         |
| Hosea<br>No  | Kutako Int                                      | ernational Office Name or Number  | 9000   | 12000     | 18000   | 24000   | 32000   | 36000    | 48000   |
| T THE STATE OF   | Make  |   | 9000   | 12000     | 18000   | 24000   | 32000   | 36000    | 48000   |
| <b>No</b><br>539   | Make  | Office Name or Number   | 9000   | 12000     |         | 24000   | 32000   | 36000    | 48000   |
| <b>No</b><br>539<br>540  | Make<br>LG                                      | Office Name or Number Clearance   | 9000   | 12000     | 8       | 24000   | 32000   | 36000    | 48000   |
| No<br>539<br>540<br>541  | Make<br>LG<br>Gree                              | Office Name or Number Clearance Clearnace   |        | 2         | 8       |         |         |          |         |
| <b>No</b><br>539<br>540  | Make<br>LG<br>Gree                              | Office Name or Number Clearance Clearnace   | 9000   |           | 8       | 24000   | 32000   | 36000    | 48000   |
| No<br>539<br>540<br>541<br>Total                               | Make<br>LG<br>Gree                              | Office Name or Number Clearance Clearance Clearance   |        | 2         | 8       |         |         |          |         |
| No<br>539<br>540<br>541<br>Total                               | Make<br>LG<br>Gree<br>Mistubishi                | Office Name or Number Clearance Clearance Clearance   |        | 2         | 8       |         |         |          |         |
| No<br>539<br>540<br>541<br>Total<br>Eros A                     | Make<br>LG<br>Gree<br>Mistubishi<br>irport Cust | Office Name or Number Clearance Clearance Clearance oms   | 0      | 2         | 9       | 0       | 0       | 0        | 0       |
| No<br>539<br>540<br>541<br>Total<br>Eros A                     | Make LG Gree Mistubishi irport Cust             | Office Name or Number Clearance Clearance Clearance Office Name or Number Clearance Clearance Clearance | 9000   | 2         | 9       | 0       | 0       | 0        | 0       |
| No<br>539<br>540<br>541<br>Total<br>Eros A                     | Make LG Gree Mistubishi irport Custo Make Angel | Office Name or Number Clearance Clearance Clearance Office Name or Number Clearance                     | 9000   | 2         | 9       | 0       | 0       | 0        | 0       |
| No<br>539<br>540<br>541<br>Total<br>Eros A<br>No<br>541<br>542 | Make LG Gree Mistubishi irport Custo Make Angel | Office Name or Number Clearance Clearance Clearance Office Name or Number Clearance Clearance Clearance | 9000   | 2 2 12000 | 9 18000 | 24000   | 32000   | 36000    | 48000   |
| No<br>539<br>540<br>541<br>Total<br>Eros A<br>No<br>541<br>542 | Make LG Gree Mistubishi irport Custo Make Angel | Office Name or Number Clearance Clearance Clearance Office Name or Number Clearance Clearance Clearance | 9000   | 2 2 12000 | 9 18000 | 24000   | 32000   | 36000    | 48000   |